

# BUILDING OUR PIPELINE OF QUALITY GROWTH PROJECTS

**May 2005** 

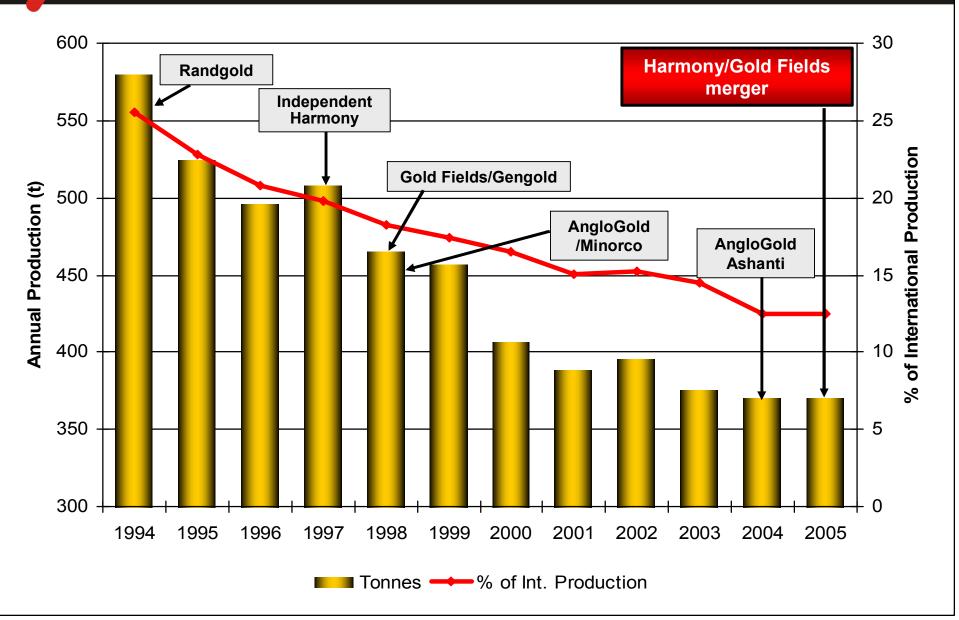
# HARMONY - OUR STRATEGIC PROFILE HARMONY

- international gold mining company with exposure in South Africa, Australasia and South America
- pursue potential growth opportunities in Africa, central Asia and and South America
- participation in further consolidation internationally

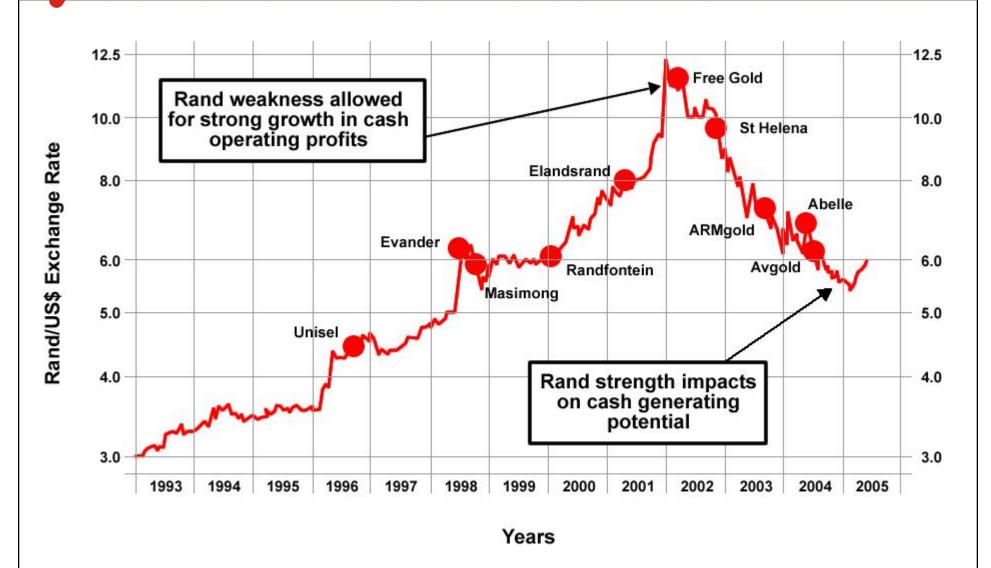
#### WE HAVE DELIVERED ON

- keeping our growth strategy intact
- over the past seven years consistently creating value for our shareholders
- anticipating and pro-actively managing change in the South African political and economic operating environment
  - received new order mining licences for Evander, Elandsrand and Randfontein
- building an international production base

# SOUTH AFRICAN GOLD PRODUCTION AS A PERCENTAGE OF TOTAL WORLD PRODUCTION



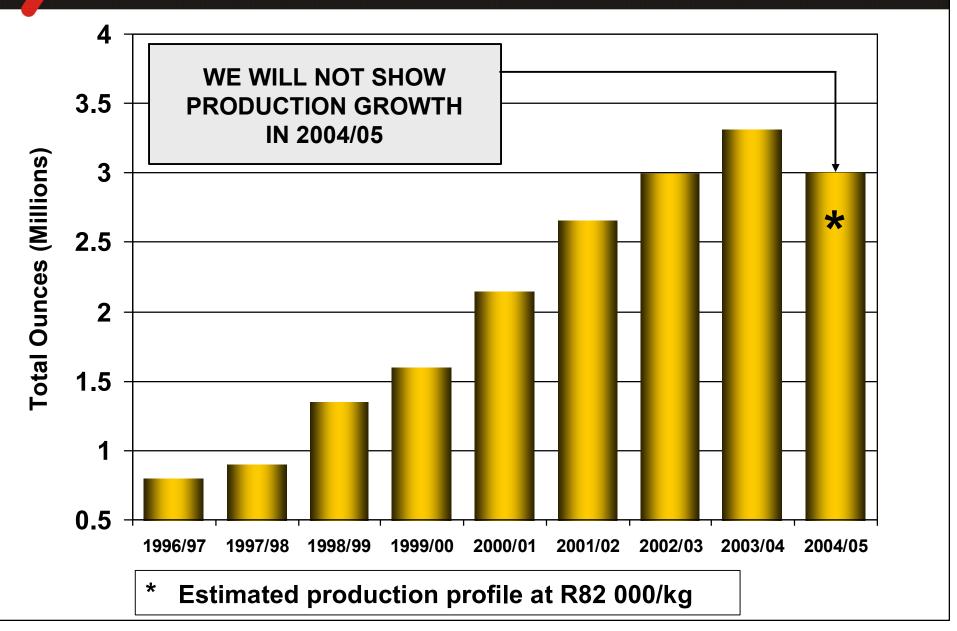
# EXCELLENT ACQUISITION OPPORTUNITIES DURING R/US\$ CYCLE



Source: I-Net Bridge; Deutsche Securities

# HARMONY

### RESTRUCTURING OUR OPERATIONS WILL HAVE AN IMPACT





### RECONCILIATION OF OUR ORE RESERVES

(1,095)

(1,534)

(268)

(568)

52,186

|                              |  | Jan-05       | CPR                 | Variance    |     |
|------------------------------|--|--------------|---------------------|-------------|-----|
|                              |  | Ounces (000) | <b>Ounces (000)</b> | Ounces      |     |
| 1. Operations                | Proven and Probable                      | 43,737       | 41,720              | 2017        |     |
| 2. Projects                  |  |              |                     |             | •   |
| Below infrastructure         | Proven and Probable                      | 10,116       | 9,91                | - 206       |     |
| 3. Stockpiles                |  |              |                     |             |     |
| Underground                  |  |              |                     |             | 1   |
| <b>Underground</b> (Vamping) | Proven and Probable                      | 1,095        | -                   | 1095        |     |
| (Vamping)                    | Proven and Probable  Proven and Probable | 1,095<br>703 | -<br>548            | 1095<br>155 |     |
| (Vamping)  4. Surface        |  | Í            | -<br>548<br>52,186  |             | -6% |
| •                            | Proven and Probable                      | 703          |                     | 155         | -6% |

Vamping

SRK Jan '05

Interpretation difference in probable reserve

**Closure of Saaiplaas 3 Shaft** 

Proven and Probable ozs ('000)

Percentage extraction



### ESTIMATED ANNUALISED PRODUCTION

| Estimated Annualised Production @ R6,25 per US\$ |           |                         |                          |  |   |
|--|-----------|-------------------------|--------------------------|--|---|
|  | Ounces    | Cash<br>Costs<br>(R/kg) | Cash<br>Costs<br>(\$/oz) | Cash<br>costs<br>plus<br>capex<br>(R/kg) | Cash<br>costs<br>plus<br>capex<br>(\$/oz) |
| Leveraged shafts                                 | 865 000   | 84 394                  | 420                      | 85 387                                   | 425                                       |
| Quality Shafts                                   | 1 383 000 | 66 881                  | 333                      | 70 497                                   | 351                                       |
| Project Shafts                                   | 323 000   | 80 626                  | 401                      | 111 244                                  | 554                                       |
| SA u/ground sources                              | 2 571 000 | 74 497                  | 371                      | 80 624                                   | 401                                       |
| Australia  | 273 000   | 71 875                  | 358                      | 83 854                                   | 417                                       |
| SA Surface Operations                            | 103 000   | 71 214                  | 354                      | 71 214                                   | 354                                       |
| <b>Total Harmony</b>                             | 2 947 000 | 74 140                  | 369                      | 80 595                                   | 401                                       |

#### **IMPAIRMENT CALCULATIONS**

#### HARMONY

| SA Operations           | Impairment  | % of Book       | Reserve      |
|-------------------------|-------------|-----------------|--------------|
|                         |             | Value           |              |
| <u>Shafts</u>           | R' millions | <u>Impaired</u> | <u>m/ozs</u> |
| Bambanani               | 149,0       | 24              | -            |
| Unisel                  | 119,8       | 85              | -            |
| St Helena               | 118,7       | 100             | 0,6          |
| E 2/3/5                 | 138,7       | 100             | 0,8          |
| Nyala                   | 96,2        | 100             | 0,4          |
| Free State other assets | 180,0       | <b>54</b>       | -            |
| Kudu/Sable/Eland        | 77,3        | 100             | -            |
| B2/B3 complex           | 33,4        | 100             | -            |
| Joel                    | 22,0        | <b>55</b>       | -            |
| M1                      | 21,0        | 100             | 1,4          |
| Orkney 3/6              | 2,8         | 100             | -            |
| Kalgold                 | 64,9        | 46              |              |
| Sub Total               | 1 023,8     |                 | 3,2          |

Optionality of these 3,2 million reserve ounces is retained



### IMPAIRMENT CALCULATION (CONTINUED)

|                                  | R'millions     |
|----------------------------------|----------------|
| SA Operations                    | 1 023,8        |
| Undeveloped properties (Kalgold) | 72,0           |
| Australia Operations             | 200,1          |
| Undeveloped properties           | <u>217,7</u>   |
| Total                            | <u>1 513,6</u> |
| Less deferred tax                | <u>331,5</u>   |
| Net impairment                   | 1 182,2        |



### COST OF RETAINING OPTIONALITY

| ANNUAL COST OF RETAINING OREBODY OPTIONALITY      |               |  |  |
|---|---------------|--|--|
| Estimated annual cost of care and maintenance     | R 35 million  |  |  |
| Resource ounces contained in care and maintenance |               |  |  |
| shafts (m)  | 113,8 million |  |  |
| % of total resource base                          | 22%           |  |  |

It is costing the company US\$0,05 per ounce per annum to retain the optionality on these ounces

# CASH RECONCILIATION FOR THE PERIOD APRIL 2004 TO MARCH 2005

|  | R million |
|--|-----------|
| Cash and equivalents on 31 March 2004    | 2 337     |
|  |           |
| Operational                              | (2 184)   |
| Operating profit                         | 198       |
| Capex (net)                              | (607)     |
| Corporate / exploration expenditure      | (235)     |
| Retrenchment and restructuring           | (618)     |
| Interest paid                            | (287)     |
| Other income - net                       | 99        |
| Other cash flow items and adjustments    | (342)     |
| Movement in working capital              | (392)     |
| Other investing and financing activities | (386)     |
|  |           |
| Cash and equivalents on 31 March 2005    | (233)     |

# HARMONY

#### **OUR VALUE UPLIFTMENT PROCESS**

"Increasing the quality of our production base"

Cash available for dividends and re-investment in quality production

Restructure for profitability

Acquisition of marginal assets

"Owning sufficient quality replacement ounces"

#### PROJECTS BEING COMISSIONED

Masimong Expansion Target Mine

#### PROJECTS UNDER CONSTRUCTION

Elandsrand New Mine
Phakisa Mine
Tshepong Decline
Doornkop South Reef
Hidden Valley (PNG)

#### PROJECTS UNDER INVESTIGATION

Wafi (PNG)
Target North

#### PROJECTS REQUIRING STRONGER GOLD PRICE

Poplar Rolspruit



### LOW CAPITAL COST PER PRODUCTION OUNCE

| PROJECT                  | MINEABLE<br>RESERVE<br>('000/oz) | TOTAL<br>COST**<br>(US\$M) | US\$<br>COST/oz | g/t | oz/ANNUM  |
|--------------------------|----------------------------------|----------------------------|-----------------|-----|-----------|
| NEW MINES                |                                  |                            |                 |     |           |
| Masimong (SA)            | 2 530                            | 30                         | 12              | 5,2 | 315 000   |
| Phakisa (SA)             | 4 100                            | 73                         | 18              | 7,4 | 265 000   |
| Hidden Valley (PNG)      | 2 040                            | 196                        | 96              | 3,0 | 300 000   |
| NEW MINES THROUGH CUR    | RENT INFRAS                      | TRUCTURE                   |                 |     |           |
| Elandsrand (SA)          | 6 300                            | 210                        | 33              | 8,8 | 450 000   |
| Doornkop South Reef (SA) | 3 700                            | 169                        | 46              | 6,4 | 330 000   |
| EXPANSION PROJECTS       |                                  |                            |                 |     |           |
| Tshepong (SA)            | 1 300                            | 36                         | 28              | 7,5 | 167 000   |
| TOTAL                    | 17 930                           | 518                        | 29              | -   | 1 527 000 |

Based on R92 000/kg

\*\* Includes acquisition, exploration and capex charges



### WE HAVE A DECREASING CASH COST PROFILE

| R7,00 PER US\$                    | US\$ cash<br>cost | US\$ total cost |
|-----------------------------------|-------------------|-----------------|
| 2004/05 Financial Year<br>Cost/oz | 350               | 375             |

| Project cash cost/oz |     |     |
|----------------------|-----|-----|
| Masimong Expansion   | 255 | 267 |
| Phakisa Mine         | 238 | 256 |
| Hidden Valley        | 205 | 301 |
| Elandsrand New Mine  | 239 | 272 |
| Doornkop South Reef  | 219 | 265 |
| Tshepong Mine        | 225 | 253 |



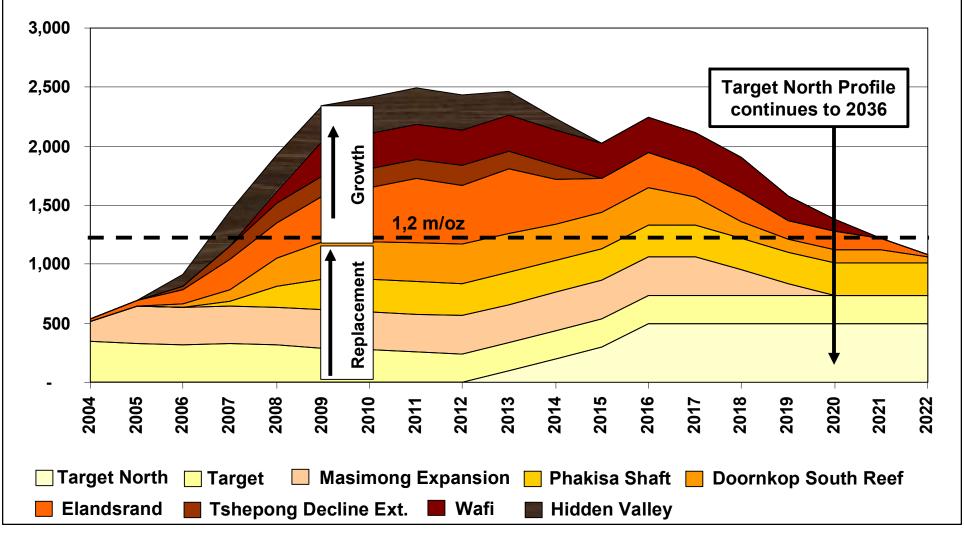
### HIDDEN VALLEY – BOARD APPROVED PROJECT

- production of 300 000 oz gold per annum and 4,5 million oz of silver (total gold equivalent 360 000 oz/annum), commencing early 2006
- 2,04 million oz of gold produced in Phase I (plus 27,5 million oz silver)
- maximum capital requirement of A\$177 million
- IRR of 28%
- possibility exists over time to convert more of resource to reserves
- permitting of project underway

# HARMONY PROJECT AND ACQUISITION PRODUCTION PROFILES

Projects not yet approved: Wafi and Target North

#### **Ounces (000's)**



# HARMONY"

### WE REMAIN A UNIQUE VALUE PROPOSITION

- a South African Rand leveraged, unhedged, pure gold company producing 3,2 million ounces per annum
- affordable quality projects to ensure long-term sustainability and growth
- rightsizing for profitability under low Rand/gold price scenario
- short-term production growth through CONOPS
- exposure to our exploration successes in PNG
- willing and able to do more value enhancing acquisitions



"MORE VALUE UPLIFTMENT TO FOLLOW"

# PRIVATE SECURITIES LITIGATION REFORM ACT SAFE HARBOR STATEMENT

This presentation contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and 21E of the Securities Exchange Act of 1934, as amended, that are intended to be covered by the safe harbour created by such sections. All statements other than those of historical facts included in this presentation are forward-looking statements including, without limitation, (i) estimates of future earnings, and the sensitivity of earnings to the gold and other metals prices; (ii) estimates of future gold and other metals production and sales, (iii) estimates of future cash costs; (iv) estimates of future cash flows, and the sensitivity of cash flows to the gold and other metals prices; (v) statements regarding future debt repayments; (vi) estimates of future capital expenditures; (vii) estimates of reserves, and statements regarding future exploration results and the replacement of reserves; and (viii) statements regarding modifications to the Company's hedge position. Where the Company expresses or implies an expectation or belief as to future events or results, such expectation or belief is expressed in good faith and believed to have a reasonable basis. However, forwardlooking statements are subject to risks, uncertainties and other factors, which could cause actual results to differ materially from future results expressed, projected or implied by such forwardlooking statements. Such risks include, but are not limited to, gold and other metals price volatility, currency fluctuations, increased production costs and variances in ore grade or recovery rates from those assumed in mining plans, as well as political and operational risks in the countries in which we operate and governmental regulation and judicial outcomes. For a more detailed discussion of such risks and other factors, see the Company's Annual Report on Form 20-F for the year ended June 30, 2004, which is on file with the Securities and Exchange Commission, as well as the Company's other SEC filings. The Company does not undertake any obligation to release publicly any revisions to any "forward-looking statement" to reflect events or circumstances after the date of this presentation, or to reflect the occurrence of unanticipated events, except as may be required under applicable securities laws.



### Questions

Website www.harmony.co.za

# THE GOLD FIELDS BID - WHAT HAVE WE ACHIEVED TO DATE?

- within a period of approximately 5 months:-
  - we received a strong mandate from our shareholders
  - we took ownership of 11,5% of Gold Fields
  - IAMGold transaction was rejected by Gold Fields shareholders, leaving the company without any strategic direction and/or alternatives
- no conditions precedent except Competition Authorities
- Norilsk's irrevocable undertaking remains intact



WE REMAIN EN ROUTE TO TAKE CONTROL
OF GOLD FIELDS

# A MERGED HARMONY AND GOLD FIELDS OFFERS VALUE

- both companies have a combination of diverse assets:
  - quality, low cash cost ounces
  - orebody optionality from high cash cost ounces
- merging the two companies creates the world's largest international gold producer with a low cash cost profile
- we plan to increase the margin on the GFI ounces by 15%
- we retain the higher cash cost ounces for exposure to future currency weakness
- we have the proven ability to extract value during the various cycles