# Analyst presentation

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Quarter 3, FY 2008/2009


## Private securities litigation reform act safe harbour statement

This presentation contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and 21E of the Securities Exchange Act of 1934, as amended, that are intended to be covered by the safe harbour created by such sections. All statements other than those of historical facts included in this presentation are forward-looking statements, including, without limitation, (i) estimates of future earnings, and the sensitivity of earnings to the gold and other metals prices; (ii) estimates of future gold and other metals production and sales, (iii) estimates of future cash costs; (iv) estimates of future cash flows, and the sensitivity of cash flows to the gold and other metals prices; (v) statements regarding future debt repayments; (vi) estimates of future capital expenditures; (vii) estimates of reserves, and statements regarding future exploration results and the replacement of reserves; and (viii) statements regarding modifications to then Company's hedge position. Where the Company expresses or implies an expectation or belief as to future events or results, such expectation or belief is expressed in good faith and believed to have a reasonable basis. However, forward-looking statements are subject to risks, uncertainties and other factors, which could cause actual results to differ materially from future results expressed, projected or implied by such forward-looking statements. Such risks include, but are not limited to, gold and other metals price volatility, currency fluctuations, increased production costs and variances in ore grade or recovery rates from those assumed in mining plans, as well as political and operational risks in the countries in which we operate and governmental regulation and judicial outcomes. For a more detailed discussion of such risks and other factors, see the Company's latest Annual Report on Form 20-F for the year ended June 30, 2008, which is on file with the Securities and Exchange Commission, as well as the Company's other SEC filings. The Company does not undertake any obligation to release publicly any revisions to any "forward-looking statement" to reflect events or circumstances after the date of this presentation, or to reflect the occurrence of unanticipated events, except as may be required under applicable securities laws.

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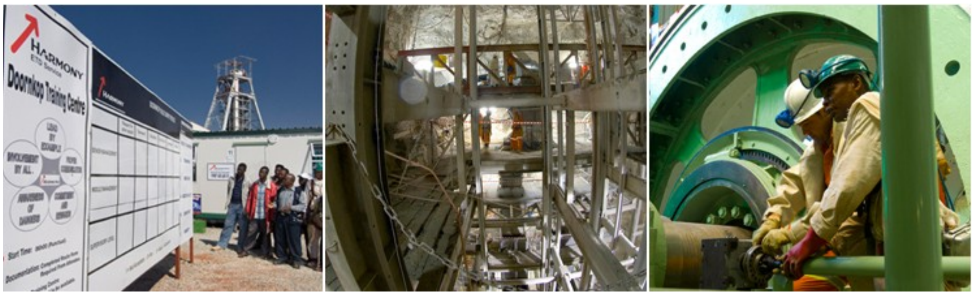
## Vote HAR X

- Safety conscious
- Management focused
- Free cash flow after all costs
- Growing project pipeline
- Growth opportunities flowing from strong R/kg gold price
- Dividend in future



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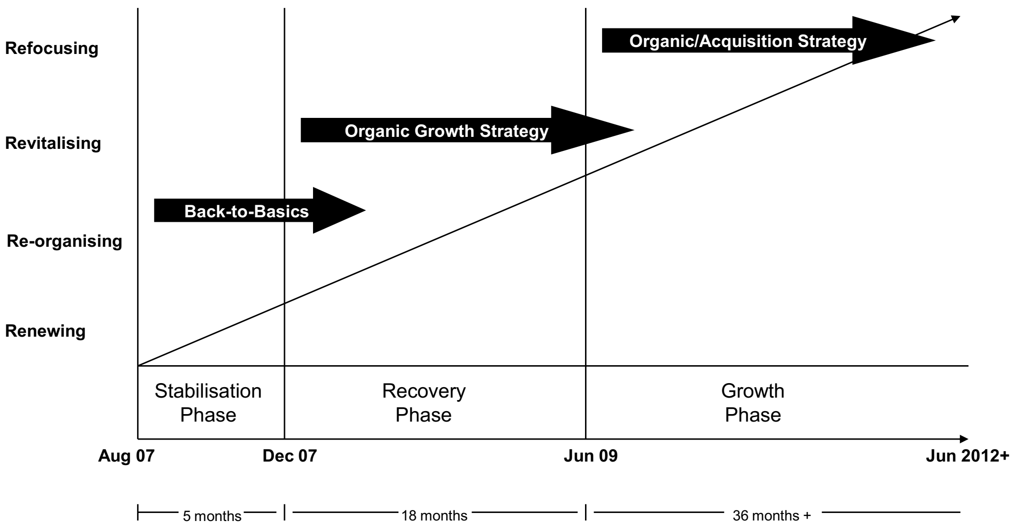
## Strategy



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## Quarter-on-quarter scorecard

| | Safety | Gold production |
|---|---|---|
| **Underground operations** | | |
| Bambanani | ✓ | x |
| Doornkop | ✓ | x |
| Elandsrand | x | ✓ |
| Evander | ✓ | x |
| Joel | ✓ | x |
| Masimong | x | ✓ |
| Phakisa | ✓ | ✓ |
| Target | ✓ | ✓ |
| Tshepong | x | ✓ |
| Virginia | ✓ | x |
| **Surface operations** | | |
| Kalgold | ✓ | ✓ |
| Phoenix | ✓ | ✓ |



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## Safety

- Three fatalities (Tshepong, Masimong, Elandsrand)
- All year to date safety rates improved
- All quarterly figures improved when compared with previous quarter
  - except for fatality rate which deteriorated
- ‘Single digit’ LTIFR achieved for 6 consecutive months, from Sep 2008 to Feb 2009
- LTIFR and RIFR best ever achieved in Harmony
- Corporate surface operations achieved 5 000 000 fatality free shifts
- Underground operations in North Region achieved 2 250 000 fatality free shifts

## Safety, cont'd

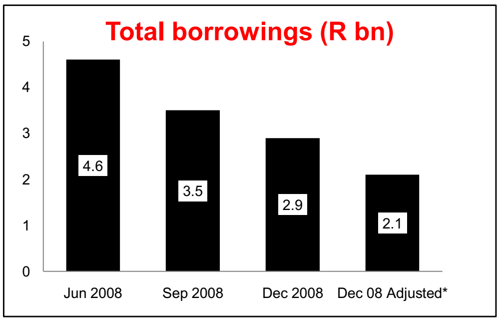
- Evander 8 operations
  - achieved 1 750 000 fatality free shifts
- Total Evander operations
  - achieved 1 250 000 fatality free shifts
- Evander 2 and 5
  - awarded DME safety flag for best safety improvement in deep level mines in South Africa over 3 year period
- Virginia
  - achieved 1 000 000 fatality free shifts as a unit
- Free State One Plant
  - achieved 1 000 000 fatality free shifts

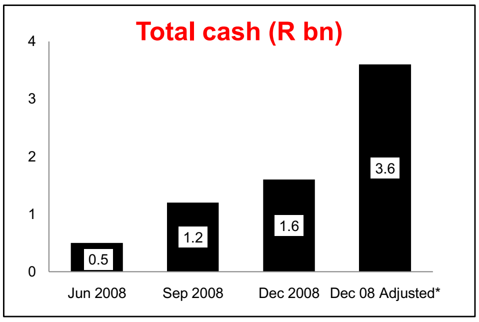


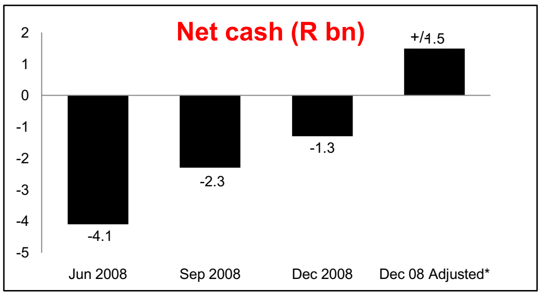
## Delivering on our promise…

- Rand Uranium transaction concluded – received R1.75 billion
- Ability to repay convertible bond
- Second capital raising: R938 million
  - 7 540 646 shares
  - 1.9%
  - average subscription price R124.45
- Cumulative: 4.5% of issued share capital issued for cash
- Nedbank loan: balance of R750 million repaid

## Unleveraged

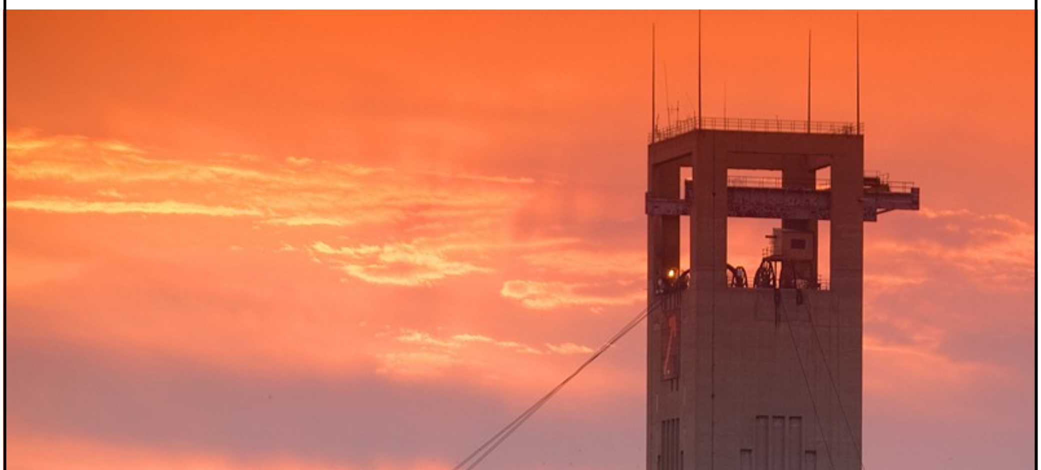



***Dec balances adjusted for: - Capital raised R0.92bn**
**- Rand Uranium R1.75bn**
**- Debt repaid R0.75bn**



## Projections

## March 2009 projections SA total

- Production (quarter on quarter)
  - more or less in line with previous quarter
  - slow start up in January post Christmas break
  - increase in tonnes milled
  - underground recovered grade flat
  - decrease in production
- Costs
  - decrease in operating costs
  - slight increase in R/kg cost due to lower production
  - capital costs down
- Gold price
  - increase in gold price received



## March 2009 projections

- Target
  - more acceptable levels of production
- Phakisa
  - production in line with build-up
- Elandsrand
  - recovering well in both safety and production performance
- Masimong
  - marginal improvements
- Tshepong
  - continuous to be best cash cost R/kg producer
- Doornkop
  - achieving commissioning targets

## March 2009 projections, cont'd

- Evander
  - poor performance mainly due to major underperformance at Evander 2 and 5
- Bambanani
  - lower production and higher costs as predicted in previous quarter
- Joel
  - disappointing results due to shaft repair work
- Virginia operations
  - continuous to be biggest gold producer, but less than last quarter
- Phoenix Slime Plant
  - marginal increase in gold production
- Kalgold
  - marginal increase in gold production



## Project pipeline

- **PNG**
  - Newcrest will achieve 50% equity by end FY09
  - Hidden Valley project on schedule for mill commissioning in mid-2009
  - desktop study on Hidden Valley indicates possibility of mine and mill expansion
- **South Africa**
  - Evander South
  - St Helena tailings project
  - Evander 6 and Twistdraai
- **Exploration**
  - Yafo Prospect
  - Kesiago Prospect

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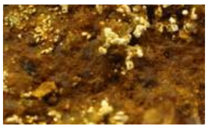

## Meeting our targets

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## Future production and costs

- Throughput, grade, ounces
  - increasing as new mines ramp up
- Improved productivity = improved volumes and grade
  - Decrease in cash operating costs flowing from lower commodity prices
  - Electricity and labour cost increases
- Cost conscious culture
- Productivity initiatives implemented
- Projects: improved logistics

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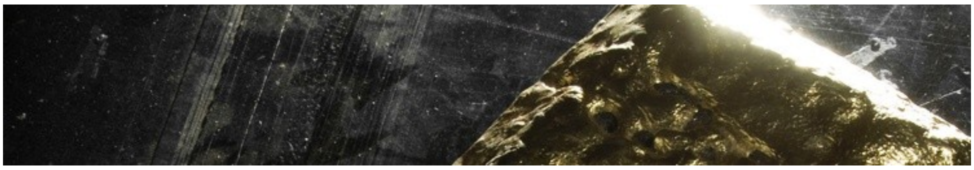
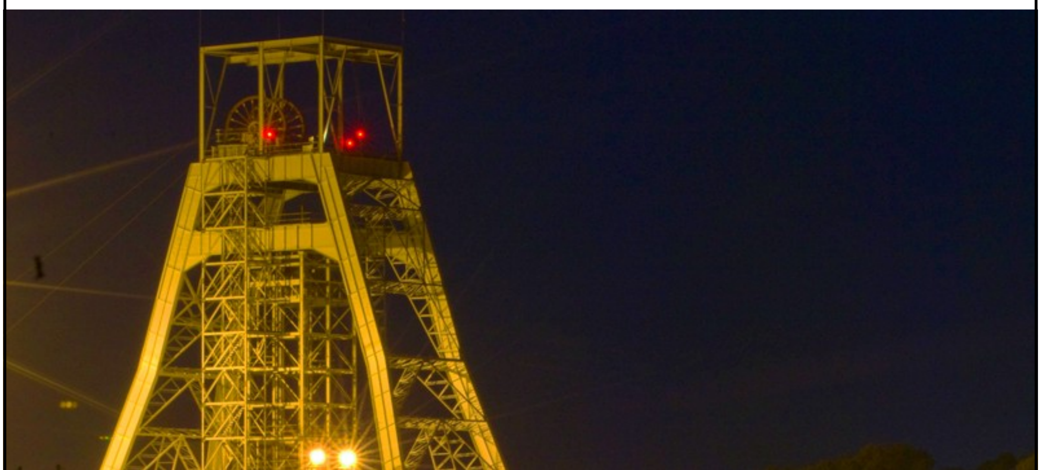
## Production in 2012

- Phakisa, Doornkop and Elandsrand to be in full production
- Target to achieve set objectives
- Higher values from the Tshepong Decline and Bambanani shaft pillar
- Higher grades from Evander 8 Decline
- Knowledge of the ore body
- Formulating clear development strategies (ore body driven)
- Achieving development rates



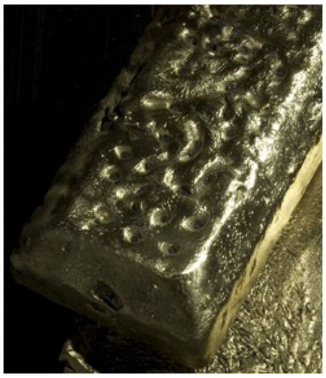
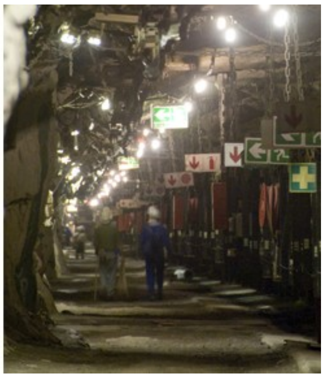




## In conclusion

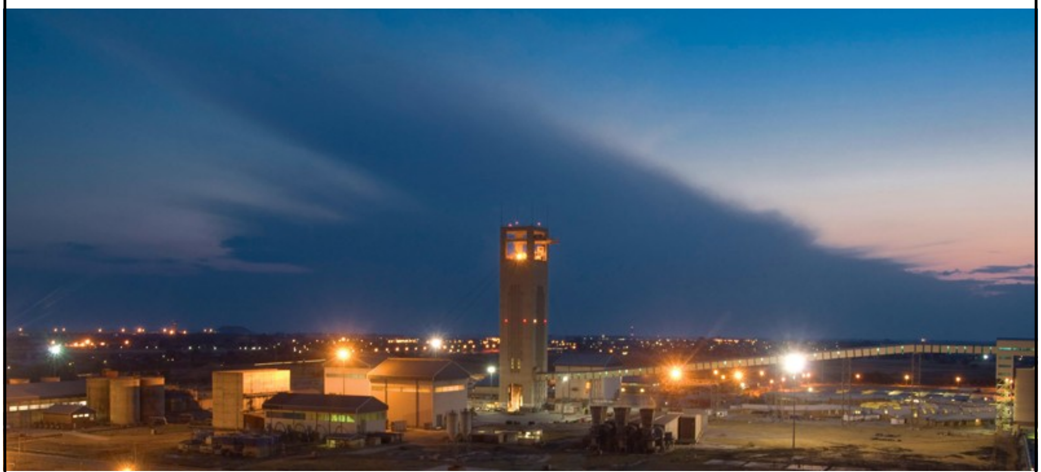
## Gold outlook

- Strong R/kg and $/oz price
- Organic growth opportunities
- Planning at $750/oz
- Acceptable margins







**Questions**
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