



## Private securities litigation reform act safe harbour statement

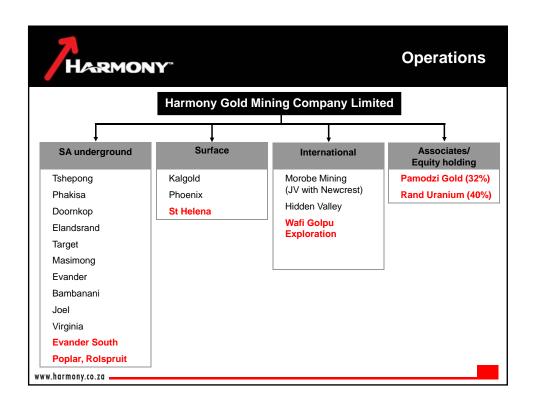
This presentation contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and 21E of the Securities Exchange Act of 1934, as amended, that are intended to be covered by the safe harbour created by such sections. All statements other than those of historical facts included in this presentation are forward-looking statements, including, without limitation, (i) estimates of future earnings, and the sensitivity of earnings to the gold and other metals prices; (ii) estimates of future gold and other metals production and sales, (iii) estimates of future cash costs; (iv) estimates of future cash flows, and the sensitivity of cash flows to the gold and other metals prices; (v) statements regarding future debt repayments; (vi) estimates of future capital expenditures; (vii) estimates of reserves, and statements regarding future exploration results and the replacement of reserves; and (viii) statements regarding modifications to then Company's hedge position. Where the Company expresses or implies an expectation or belief as to future events or results, such expectation or belief is expressed in good faith and believed to have a reasonable basis. However, forward-looking statements are subject to risks, uncertainties and other factors, which could cause actual results to differ materially from future results expressed, projected or implied by such forward-looking statements. Such risks include, but are not limited to, gold and other metals price volatility, currency fluctuations, increased production costs and variances in ore grade or recovery rates from those assumed in mining plans, as well as political and operational risks in the countries in which we operate and governmental regulation and judicial outcomes. For a more detailed discussion of such risks and other factors, see the Company's latest Annual Report on Form 20-F for the year ended June 30, 2008, which is on file with the Securities and Exchange Commission, as well as the Company's other SEC filings. The Company does not undertake any obligation to release publicly any revisions to any "forward-looking statement" to reflect events or circumstances after the date of this presentation, or to reflect the occurrence of unanticipated events, except as may be required under applicable securities laws.

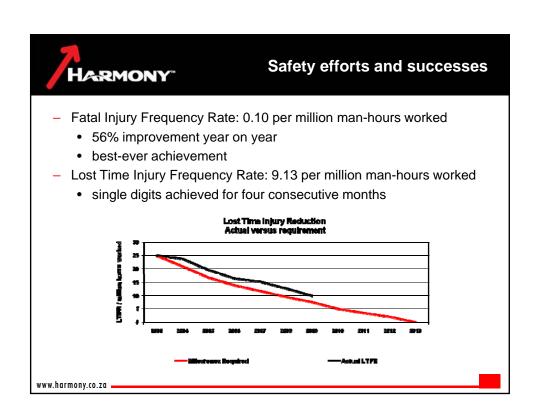


#### A leading gold mining company

- Founded in 1950
- Among the world's top 10 gold-producing companies
- Primary listing
  - JSE (share code: HAR)
- Other listings
  - LSE (HRM)
  - NYSE & Nasdaq (HMY)
  - Euronext Paris (HG)
  - Brussels (HMY)
  - OTC Berlin (HAM1)
- Operations and projects
  - in South Africa: 10 underground mines, one surface operation, one open pit mine
  - in Papua New Guinea: one open pit mine
- Annual total production of 1.55Moz (FY08)
- 43 500 employees



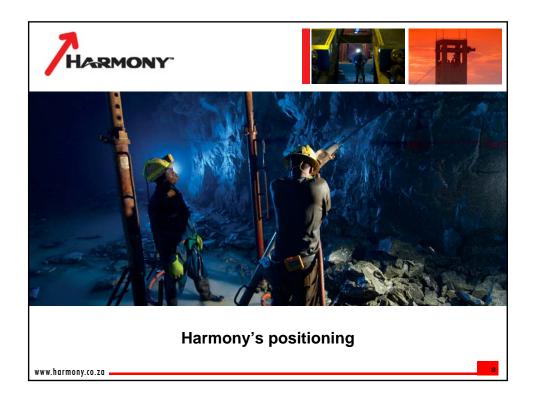


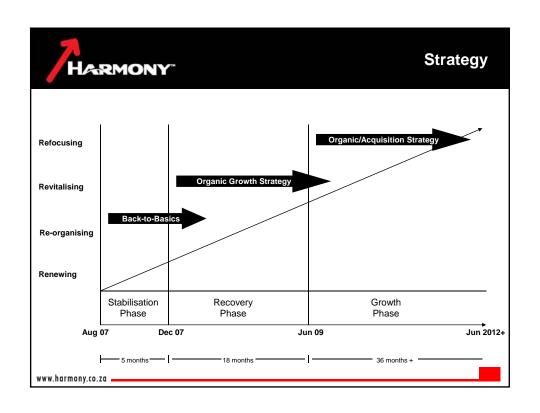




### Safety improvement drivers

- Management leads by example
- Improved communication
- Strong visible awareness
- Award and recognize safety achievements
- Involvement of all stakeholders
- Brand safety





## HARMONY"

#### **Vision and mission**

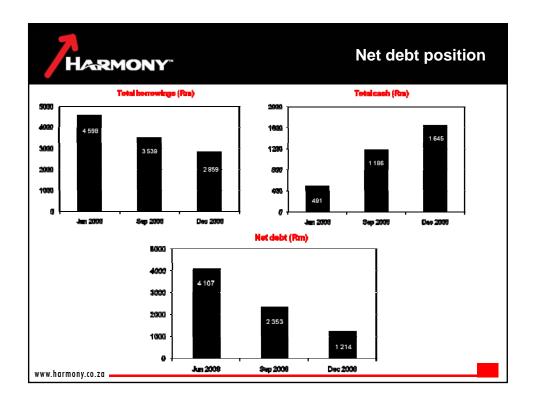
#### **Vision**

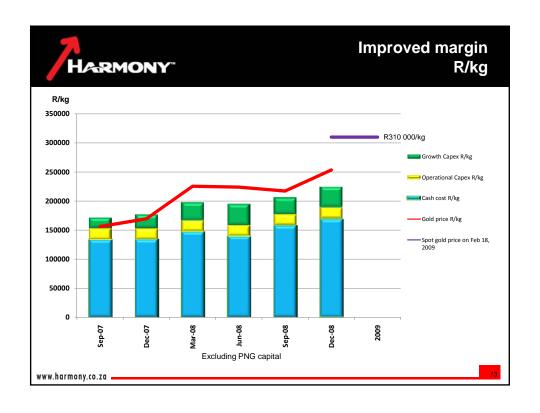
Creating an outstanding company, generating sustainable earnings that fund dividends and growth.

#### **Mission**

- Through sound asset portfolio management and operational efficiency, we will create the necessary platform to grow organically
- We will exploit opportunities to conclude strategic partnerships and acquisitions as market conditions allow





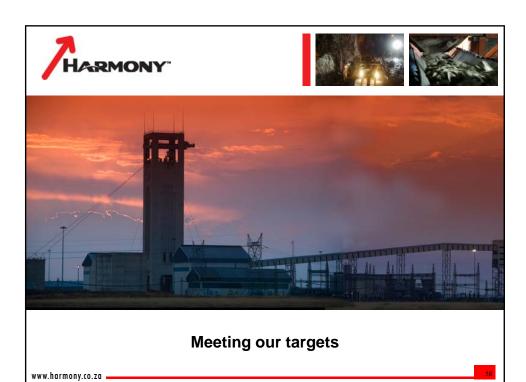






#### **Well-positioned for 2009**

- Management restructured, refocused
- Debt levels reduced
  - despite significant capex
- Free cash flow after all costs
- Focus on growing project pipeline
- Joint ventures, partnerships possible
  - two transactions concluded within last two quarters
- PNG exploration continues to create shareholder value
  - possible pipeline of quality, diversified commodity projects
- Evander South: new opportunities for additional reserves
- Growth opportunities flowing from strong gold price
  - 1 billion tonnes of surface tailings in Free State with the potential to treat 12Mtpa at St Helena plant



# HARMONY

#### **Production**

- Throughput, grade, ounces
  - · increasing as new mines ramp up
- Improved productivity = improved volumes and grade
- Proper planning
- Roadshows and workshops with the shaft teams
- Continuous monitoring staying close to detail
  - · weekly Exco meetings
  - · monthly reviews
  - monthly Board Technical Committee meetings

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#### **Production in 2012**

- Phakisa, Doornkop and Elandsrand to be in full production
- Target to achieve design capacity in next two years
- Higher values from the Tshepong Decline, Phakisa and Bambanani shaft pillar
- Higher grades from Evander 8 Decline
- Phoenix project extension completed
- Possible re-opening of potential shafts on care and maintenance due to stronger gold price



#### **Productivity**

- Monthly targets: 30t/tec; 120g/tec
- Initiatives implemented
  - Behavioural safety
  - Lowered average age from 47 to 43
  - Quality training and development programs
  - Motivating climate
  - · Disciplined mining
  - · Team building initiatives to improve team work
  - Proactive human resources policies and practice
- Projects: improved logistics

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#### Costs

- Improved productivity = lower costs
- Possible decrease flowing from lower commodity prices
- Electricity and labour cost increases
- Cost conscious culture
- Accountability
- Monitoring
- Auditing



#### **Generating the reserves**

- Knowledge of the ore body
  - Exploration drilling and development
  - Interpretation of the geology and building credible geological models
- Formulating clear development strategies (ore body driven)
  - Directing of development ends into the right areas at the right rates
- Achieving development rates
  - Improved planning and short interval control
  - Company wide drive on productivity

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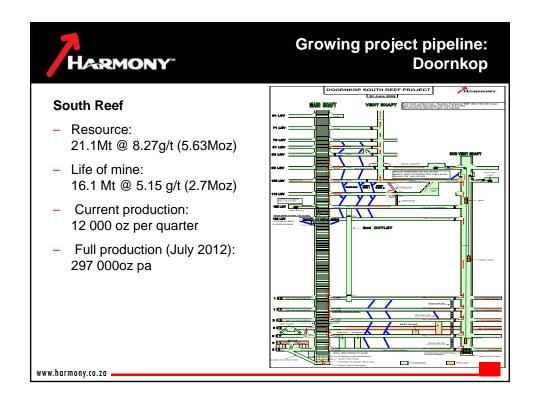


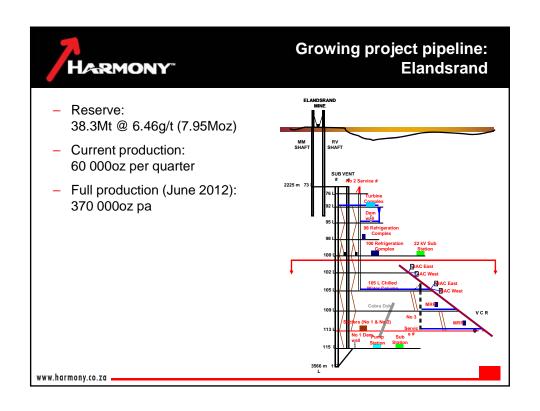
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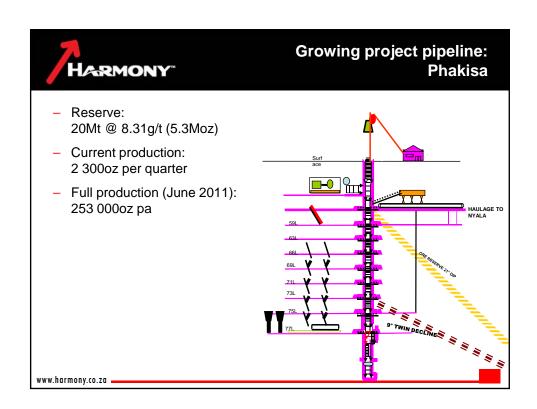
# PNG Hidden Valley - Construction 74% complete • focus on: • overland conveyor earthworks

- power station
- process plant areas
- Mill commissioning on target for mid-2009
- Waste, ore mining on plan
- Operational Readiness Plan prepared
  - enabling transition to full mining operations











## Capital expenditure

	Dec 08 Rm	Sep 08 Rm	Invested to date
Total operational capex (SA operations)	450	374	Rm
Project capex			
Doornkop South Reef	77	81	1 114
Elandsrand Mine	41	37	854
Tshepong North Decline	15	14	318
Phakisa Shaft	108	87	1061
Hidden Valley, PNG*	533	400	2 982
Total project capex	774	619	
Total capex	1 224	993	

\*Since the effective date of the PNG transaction, Newcrest has funded all capital expenditure. Included in Sept 2008 quarter is an amount of R161 million, with R533 million in Dec 2008 quarter.





#### Gold a safe haven?

- Stronger gold price (\$\forall oz and R/kg) despite highly volatile times
- Evidence of gold as a mainstay remains as a currency and as an investment
- New gold supplies continue to shrink
  - fewer gold discoveries
  - funding for juniors and explorers under pressure

We remain bullish on fundamentals for medium and longer term

