### HARMONY

### Budget, costs and planning parameters

Hannes Meyer 25 August 2010



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This presentation contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and 21E of the Securities Exchange Act of 1934, as amended, that are intended to be covered by the safe harbour created by such sections. All statements other than those of historical facts included in this presentation are forward-looking statements, including, without limitation, (i) estimates of future earnings, and the sensitivity of earnings to the gold and other metals prices; (ii) estimates of future gold and other metals production and sales, (iii) estimates of future cash costs; (iv) estimates of future cash flows, and the sensitivity of cash flows to the gold and other metals prices; (v) statements regarding future debt repayments; (vi) estimates of future capital expenditures; (vii) estimates of reserves, and statements regarding future exploration results and the replacement of reserves; and (viii) statements regarding modifications to then Company's hedge position. Where the Company expresses or implies an expectation or belief as to future events or results, such expectation or belief is expressed in good faith and believed to have a reasonable basis. However, forward-looking statements are subject to risks, uncertainties and other factors, which could cause actual results to differ materially from future results expressed, projected or implied by such forwardlooking statements. Such risks include, but are not limited to, gold and other metals price volatility, currency fluctuations, increased production costs and variances in ore grade or recovery rates from those assumed in mining plans, as well as political and operational risks in the countries in which we operate and governmental regulation and judicial outcomes. For a more detailed discussion of such risks and other factors, see the Company's latest Annual Report on Form 20-F for the year ended June 30, 2009, which is on file with the Securities and Exchange Commission, as well as the Company's other SEC filings. The Company does not undertake any obligation to release publicly any revisions to any "forward-looking statement" to reflect events or circumstances after the date of this presentation, or to reflect the occurrence of unanticipated events, except as may be required under applicable securities laws.

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# Strategic plan 2010/11 assumptions

SyncMaster 1100p





## South Africa: planning parameters

- Gold price
  - financial plan R275 000/kg
  - cut-off gold price \$950/oz, R8.19/US\$ = R250 000/kg
- Royalties
  - included in the plans
- Salary increases
  - cat 9+ (union men and officials) 7.50% from July 2010
    - quarterly increase of R50 million
    - once-off leave liability increase of R30 million
  - managers' payroll 6% from January 2011
- Stores and other cost increases
  - 10% on stores and other costs in FY11



## South Africa: planning parameters cont'd

- Electricity increases
  - Apr 2011 25%
  - Apr 2012 19% real terms
  - Apr 2013 2015 7% real terms
- Water increases
  - Aug 2010 12%
  - Aug 2011 2014 7% real terms
- Contractor costs
  - 6% increase in FY11
- Other costs
  - 6% increase in FY11
- Uranium
  - US\$65/lb

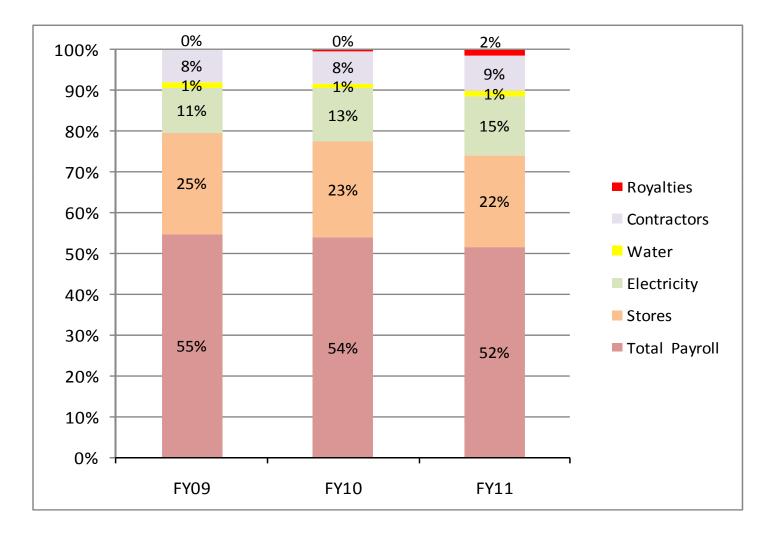


#### Papua New Guinea: financial parameters

- Gold price budget \$950 (A\$1 145)
- Silver price budget \$14 (A\$16.87)
- AUD/USD rate A\$0.83
- ZAR/AUD rate R6.80
- PGK/AUD rate K2.30
- Diesel US\$80/bbl
- Salary increase 3%
- Copper \$4 410/t (US\$2.00/lb)
- Molybdenum \$13/lb

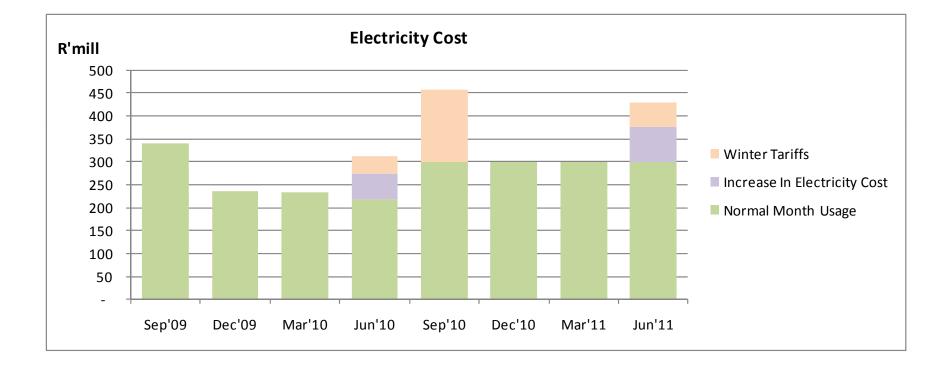


## Percentage of total cash operating cost



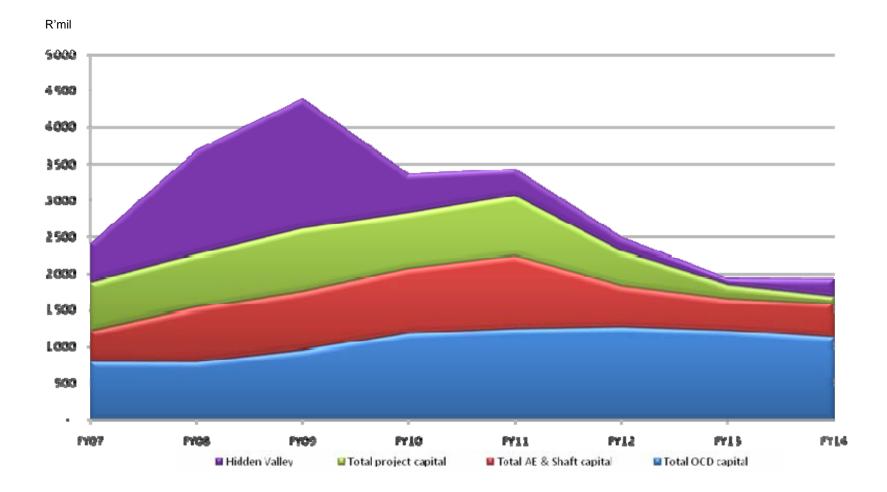


#### Effect of increase per quarter





#### **Total Harmony capital profile**





#### Capital scorecard FY10

	FY 9/10	
Stratplan	Actual	Var.
R'mill	R'mill	R'mill
1,181	1,187	-6
290	241	49
777	758	19
604	626	-22
2,852	2,812	40
311	541	-230
3,163	3,353	(190)
	<b>R'mill</b> 1,181 290 777 604 2,852 311	Stratplan R'mill         Actual R'mill           1,181         1,187           290         241           777         758           604         626           2,852         2,812           311         541

Note: PNG working cost capitalised during the year



### Capital reconciliation FY11

	FY 10/11							
	Strat plan		Sub total				New	
	Last Yr FY	Closed	before		Including	New	items	New Strat plan
Total Harmony	10/11	Shafts	inflation	Inflation	Inflation	Shafts	10/11	FY 10/11
Capital	R'mill	R'mill	R'mill	R'mill	R'mill	R'mill	R'mill	R'mill
Ongoing Dev Capital	1 105	-82	1 023	79	1 102	45	112	1 259
Total AE's	264	-11	253	25	278	10	5	293
Major Capex	519	-	519	43	562	16	255	833
Shaft / Plants / Other Projects	524	-4	520	43	563	68	62	693
Total SA - CAPEX	2 411	(97)	2 314	191	2 505	139	434	3 078
PNG	143	-	143	12	155	-	218	373
Total Harmony - CAPEX	2 555	(97)	2 458	203	2 660	139	652	3 451



### Capital reconciliation FY11, cont'd

			Major	Shaft	
New items detail:	Ongoing	AE's	capital	capital	Total
Phakisa			128		128
Evander			106		106
Target 1	80				80
Doornkop	50			26	76
Kalgold Mine		14		41	55
Masimong				47	47
Dredging project			34		34
Joel				19	19
Unisel				11	11
Other projects	-18	-9	-13	-81	-121
Total SA - CAPEX	112	5	255	62	434
Hidden Valley @ 50%				139	139
Wafi Golpu @ 50%				47	47
PNG other @ 50%				24	24
Morobe @ 50%				1	1
Other Projects				7	7
Total PNG				218	218
Total Harmony - CAPEX	112	5	255	280	652



# Capital reconciliation FY11, cont'd

#### **Shaft / Plant Capital**

Masimong 5	Rail bound equipment	19
Masimong 5	Fridgeplant	28
Doornkop	Kimberley Reef TM3 fleet of equipment and infrastructure requirements	26
Unisel	Cooling project	11
Joel	Lift shaft deepening	19
Kalgold Plant	Replace CIL tanks	41
Other projects		-81
Total		62



#### **Corporate costs and exploration**

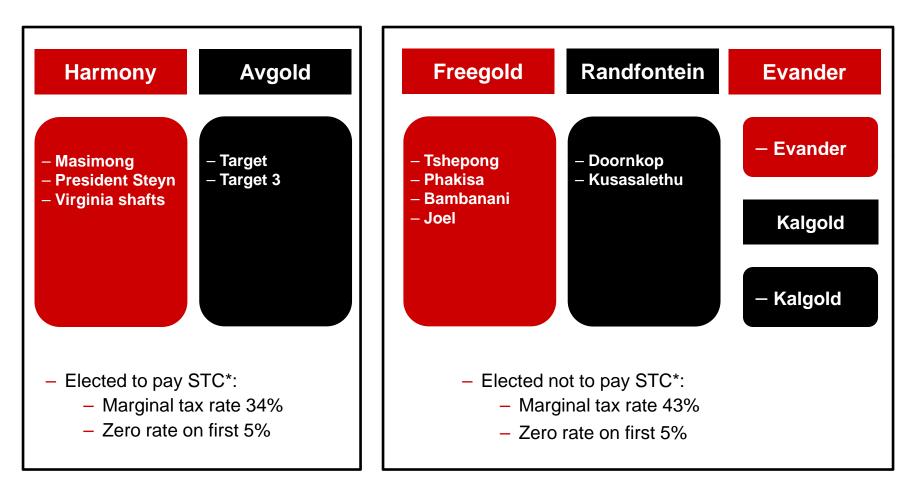
	Total Harmony	Budget YR 10/11 R'mill
1 2	Corporate, Statutory, Administration and Other expenditure Care & Maintenance Shafts	e 229 136
3 4	Social investment (excl R75mill LED already in shaft plan) Total Exploration and Pre feasibility	39 377
	-Australia- Exploration and Prefeasibility Australia- Total Outside JV 100% PNG 50% Hidden Valley PNG 50% Morobe PNG 50% Wafi Golpu	<b>292</b> 76 54 28 134
	-SA Exploration -SA Prefeasibility	70 15

5 Total Cost

781



#### **Tax entities**



\*STC: Secondary tax on companies

www.harmony.co.za



### Deferred tax principles assuming tax rate of 25%

	Y1	Y2	Y3	Y4	Y5
Tax & Cash flow					
Capex	(100)				
Тах	25				
<u>Accounting</u>					
Amortisation	(20)	(20)	(20)	(20)	(20)
Тах	5	5	5	5	5
<ul> <li>Normal tax</li> </ul>	25				
<ul> <li>Deferred tax</li> </ul>	(20)	5	5	5	5

HARMONY		Deferred tax principles: Tax rate change to 30% in Y3			
	Y1	Y2	Y3	Y4	Y5
Tax & Cash flow					
Capex	(100)				
Тах	25				
Accounting					
Amortisation	(20)	(20)	(20)	(20)	(20)
Тах	5	5	6	6	6
Normal tax	25				
<ul> <li>Deferred tax</li> </ul>	(20)	5	6	6	6
Effect of additional tax credi					

Effect of additional tax credit of 1 (6-5) in Y3-5

Accounting entry end of Y2 – Dt Def tax 3 (Income statement),

Ct Def tax 3 (Liability in Balance sheet)



#### Average deferred tax rate by entity

	Jun 2010	Jun 2009	Impact Rm
Harmony	23%	17%	79
Randfontein	21%	20%	24
Evander	23%	7%	103
Kalgold	21%	24%	(1)
Freegold (0.6% change Y-Y)	29%	29%	28
Avgold	0%	0%	-
Australia	30%	30%	-
Total			233