HARMONY

Budget, costs and planning parameters

Hannes Meyer 25 August 2010



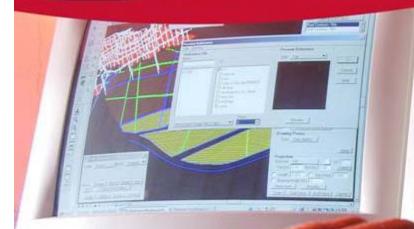
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Strategic plan 2010/11 assumptions

SyncMaster 1100p





South Africa: planning parameters

- Gold price
 - financial plan R275 000/kg
 - cut-off gold price \$950/oz, R8.19/US\$ = R250 000/kg
- Royalties
 - included in the plans
- Salary increases
 - cat 9+ (union men and officials) 7.50% from July 2010
 - quarterly increase of R50 million
 - once-off leave liability increase of R30 million
 - managers' payroll 6% from January 2011
- Stores and other cost increases
 - 10% on stores and other costs in FY11



South Africa: planning parameters cont'd

- Electricity increases
 - Apr 2011 25%
 - Apr 2012 19% real terms
 - Apr 2013 2015 7% real terms
- Water increases
 - Aug 2010 12%
 - Aug 2011 2014 7% real terms
- Contractor costs
 - 6% increase in FY11
- Other costs
 - 6% increase in FY11
- Uranium
 - US\$65/lb

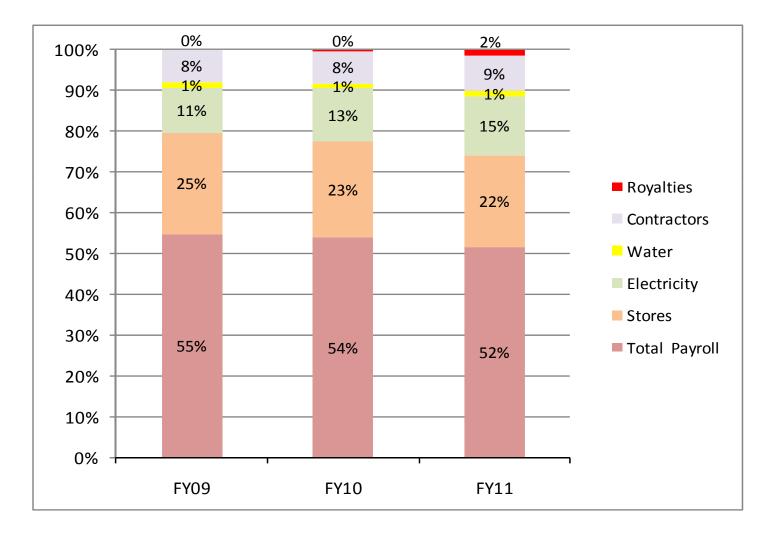


Papua New Guinea: financial parameters

- Gold price budget \$950 (A\$1 145)
- Silver price budget \$14 (A\$16.87)
- AUD/USD rate A\$0.83
- ZAR/AUD rate R6.80
- PGK/AUD rate K2.30
- Diesel US\$80/bbl
- Salary increase 3%
- Copper \$4 410/t (US\$2.00/lb)
- Molybdenum \$13/lb

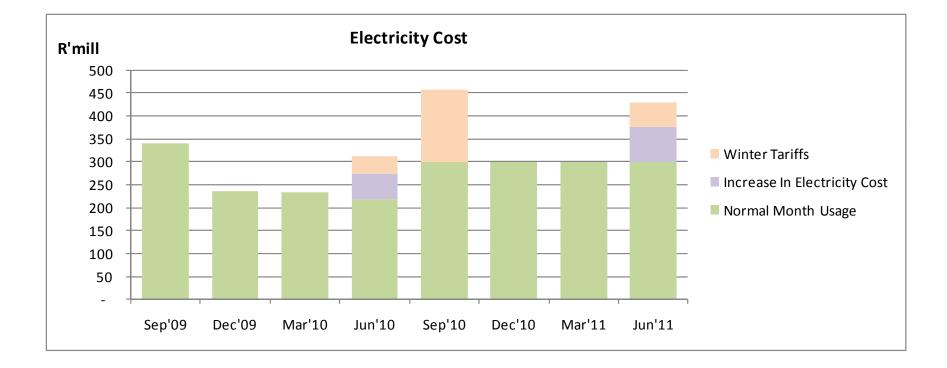


Percentage of total cash operating cost



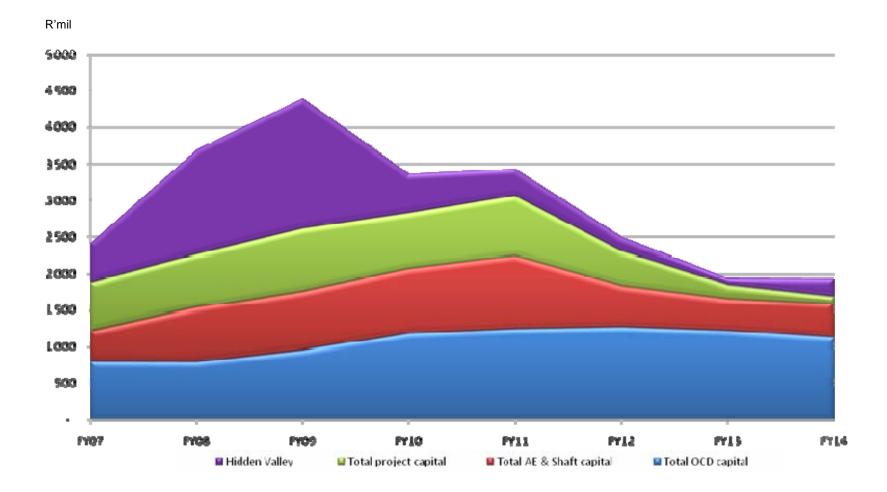


Effect of increase per quarter





Total Harmony capital profile





Capital scorecard FY10

| | FY 9/10 | |
|-----------|---|--|
| Stratplan | Actual | Var. |
| R'mill | R'mill | R'mill |
| | | |
| 1,181 | 1,187 | -6 |
| 290 | 241 | 49 |
| 777 | 758 | 19 |
| 604 | 626 | -22 |
| 2,852 | 2,812 | 40 |
| | | |
| 311 | 541 | -230 |
| | | |
| 3,163 | 3,353 | (190) |
| | R'mill 1,181 290 777 604 2,852 311 | Stratplan R'mill Actual R'mill 1,181 1,187 290 241 777 758 604 626 2,852 2,812 311 541 |

Note: PNG working cost capitalised during the year



Capital reconciliation FY11

| | FY 10/11 | | | | | | | |
|---------------------------------|------------|--------|-----------|-----------|-----------|--------|--------|----------------|
| | | | | | | | | |
| | Strat plan | | Sub total | | | | New | |
| | Last Yr FY | Closed | before | | Including | New | items | New Strat plan |
| Total Harmony | 10/11 | Shafts | inflation | Inflation | Inflation | Shafts | 10/11 | FY 10/11 |
| Capital | R'mill | R'mill | R'mill | R'mill | R'mill | R'mill | R'mill | R'mill |
| | | | | | | | | |
| Ongoing Dev Capital | 1 105 | -82 | 1 023 | 79 | 1 102 | 45 | 112 | 1 259 |
| Total AE's | 264 | -11 | 253 | 25 | 278 | 10 | 5 | 293 |
| Major Capex | 519 | - | 519 | 43 | 562 | 16 | 255 | 833 |
| Shaft / Plants / Other Projects | 524 | -4 | 520 | 43 | 563 | 68 | 62 | 693 |
| Total SA - CAPEX | 2 411 | (97) | 2 314 | 191 | 2 505 | 139 | 434 | 3 078 |
| PNG | 143 | - | 143 | 12 | 155 | - | 218 | 373 |
| Total Harmony - CAPEX | 2 555 | (97) | 2 458 | 203 | 2 660 | 139 | 652 | 3 451 |



Capital reconciliation FY11, cont'd

| | | | Major | Shaft | |
|-----------------------|---------|------|---------|---------|-------|
| New items detail: | Ongoing | AE's | capital | capital | Total |
| Phakisa | | | 128 | | 128 |
| Evander | | | 106 | | 106 |
| Target 1 | 80 | | | | 80 |
| Doornkop | 50 | | | 26 | 76 |
| Kalgold Mine | | 14 | | 41 | 55 |
| Masimong | | | | 47 | 47 |
| Dredging project | | | 34 | | 34 |
| Joel | | | | 19 | 19 |
| Unisel | | | | 11 | 11 |
| Other projects | -18 | -9 | -13 | -81 | -121 |
| Total SA - CAPEX | 112 | 5 | 255 | 62 | 434 |
| | | | | | |
| Hidden Valley @ 50% | | | | 139 | 139 |
| Wafi Golpu @ 50% | | | | 47 | 47 |
| PNG other @ 50% | | | | 24 | 24 |
| Morobe @ 50% | | | | 1 | 1 |
| Other Projects | | | | 7 | 7 |
| Total PNG | | | | 218 | 218 |
| | | | | | |
| Total Harmony - CAPEX | 112 | 5 | 255 | 280 | 652 |



Capital reconciliation FY11, cont'd

Shaft / Plant Capital

| Masimong 5 | Rail bound equipment | 19 |
|----------------|---|-----|
| Masimong 5 | Fridgeplant | 28 |
| Doornkop | Kimberley Reef TM3 fleet of equipment and infrastructure requirements | 26 |
| Unisel | Cooling project | 11 |
| Joel | Lift shaft deepening | 19 |
| Kalgold Plant | Replace CIL tanks | 41 |
| Other projects | | -81 |
| Total | | 62 |



Corporate costs and exploration

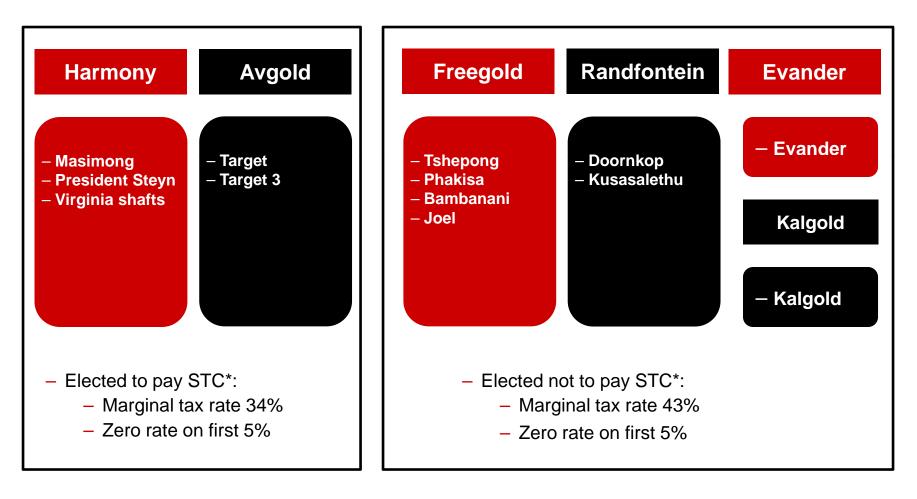
| | Total Harmony | Budget YR 10/11 R'mill |
|--------|---|-------------------------------------|
| 1 2 | Corporate, Statutory, Administration and Other expenditure Care & Maintenance Shafts | e 229 136 |
| 3 4 | Social investment (excl R75mill LED already in shaft plan) Total Exploration and Pre feasibility | 39 377 |
| | -Australia- Exploration and Prefeasibility Australia- Total Outside JV 100% PNG 50% Hidden Valley PNG 50% Morobe PNG 50% Wafi Golpu | 292 76 54 28 134 |
| | -SA Exploration -SA Prefeasibility | 70 15 |

5 Total Cost

781



Tax entities



*STC: Secondary tax on companies

www.harmony.co.za



Deferred tax principles assuming tax rate of 25%

| | Y1 | Y2 | Y3 | Y4 | Y5 |
|----------------------------------|-------|------|------|------|------|
| Tax & Cash flow | | | | | |
| Capex | (100) | | | | |
| Тах | 25 | | | | |
| <u>Accounting</u> | | | | | |
| Amortisation | (20) | (20) | (20) | (20) | (20) |
| Тах | 5 | 5 | 5 | 5 | 5 |
| Normal tax | 25 | | | | |
| Deferred tax | (20) | 5 | 5 | 5 | 5 |
| | | | | | |

| HARMONY | | Deferred tax principles: Tax rate change to 30% in Y3 | | | |
|----------------------------------|-------|--|------|------|------|
| | Y1 | Y2 | Y3 | Y4 | Y5 |
| Tax & Cash flow | | | | | |
| Capex | (100) | | | | |
| Тах | 25 | | | | |
| Accounting | | | | | |
| Amortisation | (20) | (20) | (20) | (20) | (20) |
| Тах | 5 | 5 | 6 | 6 | 6 |
| Normal tax | 25 | | | | |
| Deferred tax | (20) | 5 | 6 | 6 | 6 |
| Effect of additional tax credi | | | | | |

Effect of additional tax credit of 1 (6-5) in Y3-5

Accounting entry end of Y2 – Dt Def tax 3 (Income statement),

Ct Def tax 3 (Liability in Balance sheet)



Average deferred tax rate by entity

| | Jun 2010 | Jun 2009 | Impact Rm |
|----------------------------|----------|----------|--------------|
| Harmony | 23% | 17% | 79 |
| Randfontein | 21% | 20% | 24 |
| Evander | 23% | 7% | 103 |
| Kalgold | 21% | 24% | (1) |
| Freegold (0.6% change Y-Y) | 29% | 29% | 28 |
| Avgold | 0% | 0% | - |
| Australia | 30% | 30% | - |
| Total | | | 233 |