

HARMONY"







Kusasalethu

Mine visit

Alwyn Pretorius

9 November 2015



Private Securities Litigation Reform Act Safe Harbour Statement



This presentation contains forward-looking statements within the meaning of the safe harbor provided by Section 21E of the Securities Exchange Act of 1934, as amended, and Section 27A of the Securities Act of 1933, as amended, with respect to our financial condition, results of operations, business strategies, operating efficiencies, competitive positions, growth opportunities for existing services, plans and objectives of management, markets for stock and other matters. These include all statements other than statements of historical fact, including, without limitation, any statements preceded by, followed by, or that include the words "targets", "believes", "expects", "aims", "intends", "will", "may", "anticipates", "would", "should", "could", "estimates", "forecast", "predict", "continue" or similar expressions or the negative thereof.

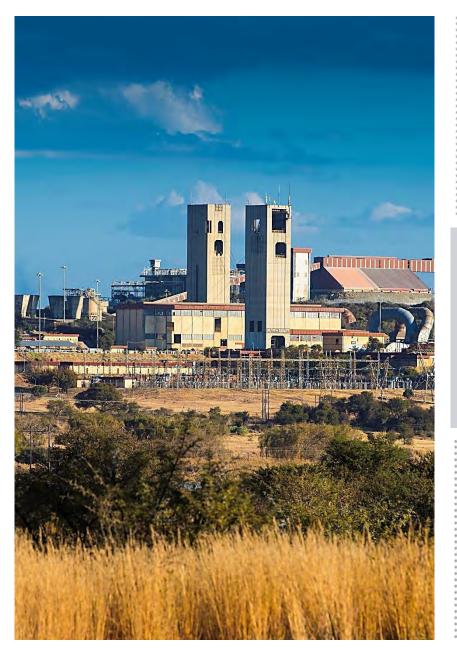
These forward-looking statements, including, among others, those relating to our future business prospects, revenues and income, wherever they may occur in this report and the exhibits to this report, are essentially estimates reflecting the best judgment of our senior management and involve a number of risks and uncertainties that could cause actual results to differ materially from those suggested by the forward-looking statements. As a consequence, these forward-looking statements should be considered in light of various important factors, including those set forth in this presentation. Important factors that could cause actual results to differ materially from estimates or projections contained in the forward-looking statements include, without limitation: overall economic and business conditions in South Africa, Papua New Guinea, Australia and elsewhere, estimates of future earnings, and the sensitivity of earnings to the gold and other metals prices, estimates of future gold and other metals production and sales, estimates of future cash costs, estimates of future cash flows, and the sensitivity of cash flows to the gold and other metals prices, statements regarding future debt repayments, estimates of future capital expenditures, the success of our business strategy, development activities and other initiatives, estimates of reserves statements regarding future exploration results and the replacement of reserves, the ability to achieve anticipated efficiencies and other cost savings in connection with past and future acquisitions, fluctuations in the market price of gold, the occurrence of hazards associated with underground and surface gold mining, the occurrence of labor disruptions, power cost increases as well as power stoppages, fluctuations and usage constraints, supply chain shortages and increases in the prices of production imports, availability, terms and deployment of capital, changes in government regulation, particularly mining rights and environmental regulation, fluctuations in exchange rates, the adequacy of the Group's insurance coverage and socio-economic or political instability in South Africa and Papua New Guinea and other countries in which we operate.

For a more detailed discussion of such risks and other factors (such as availability of credit or other sources of financing), see the Company's latest Integrated Annual Report and Form 20-F which is on file with the Securities and Exchange Commission, as well as the Company's other Securities and Exchange Commission filings. The Company undertakes no obligation to update publicly or release any revisions to these forward-looking statements to reflect events or circumstances after the date of this presentation or to reflect the occurrence of unanticipated events, except as required by law.

Agenda



- Welcome and introduction
- 2 Technical facts
- Our approach to safety and safety briefing
- Positioned to return to profitability
- 6 Achieving our grade targets
- 6 Harmony on the right track
- Questions





WELCOME AND INTRODUCTION

Kusasalethu management team

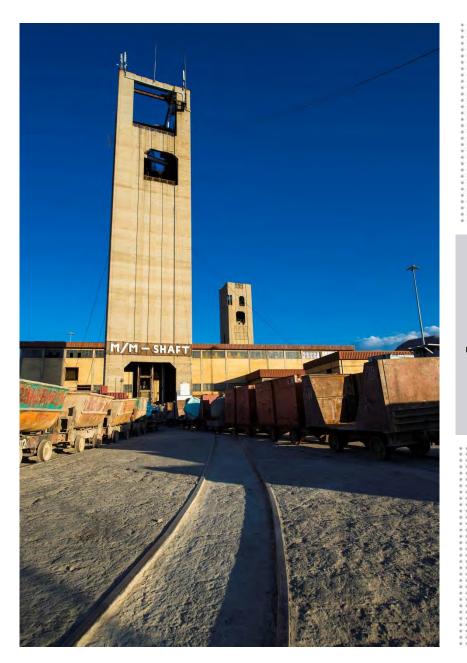


| Name | Designation |
|-------------------|--------------------------|
| Alwyn Pretorius | General Manager |
| Willem Gouws | Mine Manager |
| Carel Oosthuizen | Engineering Manager |
| Johan Ackermann | Ore Reserve Manager |
| Andre Labuschagne | Financial Manager |
| Clement Manoeli | OESH Manager |
| John Machete | Human Resources Leader |
| Juan Oosthuizen | Plant Manager |
| Pieter Ferreira | Mining Manager (Stoping) |
| Samuel Masinga | Production Engineer |
| Henri Collins | Shaft Engineer |
| Johan Basson | Services Engineer |
| Butch Herbst | Plant Engineer |

Programme



| Activity | Time | |
|--|-------|--|
| Arrival at Kusasalethu | 07H30 | |
| Tea / coffee and breakfast | | |
| Safety briefing and short background on the mine | 08H00 | |
| Proceed to change house | | |
| Descend underground visit level 109/34 W8 panel in and out on level 105 depth of 3 040m | 08H30 | |
| Ascend to surface and change house | 11H45 | |
| Visit surface infrastructure | 12H30 | |
| Lunch and presentation | 13H30 | |
| Closing and departure | 14H30 | |





KUSASALETHU TECHNICAL FACTS

Mine location and overview

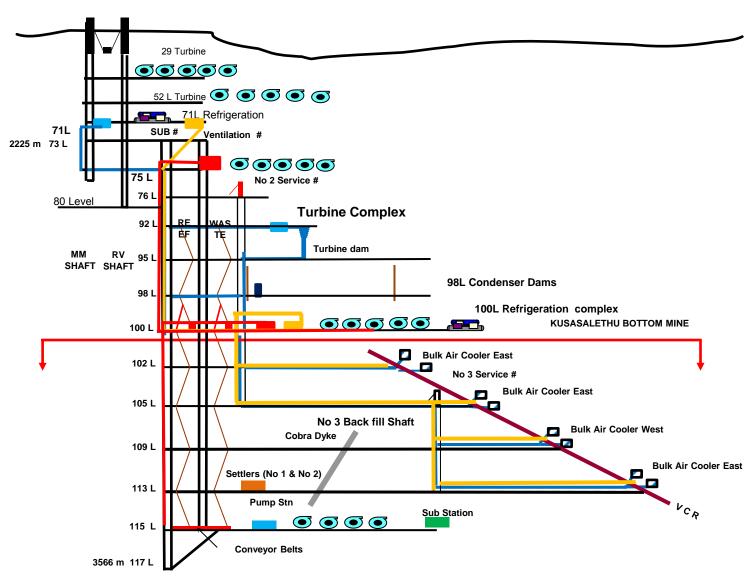




- Situated on the Gauteng / North
 West border
- Comprises twin vertical and twin sub-vertical shaft system
- Conventional mining methods are used in a sequential grid layout
- Ore mined treated at the Kusasalethu plant

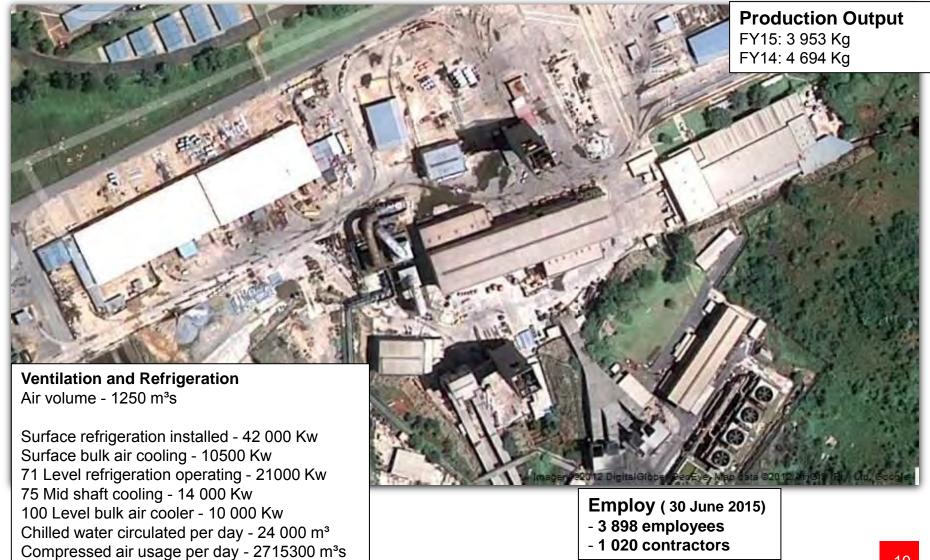
Underground infrastructure





Infrastructure at Kusasalethu





Geological lay-out





VENTERSDORP CONTACT REEF

LEGEND

Mining right



Shaft position



Intermine boundary



Fault zones



Dykes

Abandoned pillars

Infrastructure

Mined out

Mineral Resources

Measured

Indicated

Inferred

Mineral Reserves

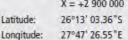
Proved and probable

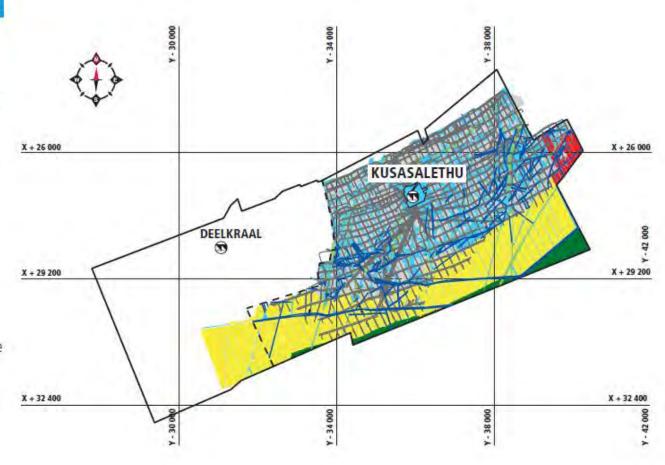


Co-ordinate system Lo. 27° Y = -0.00Constants:

X = +2 900 000

Latitude:



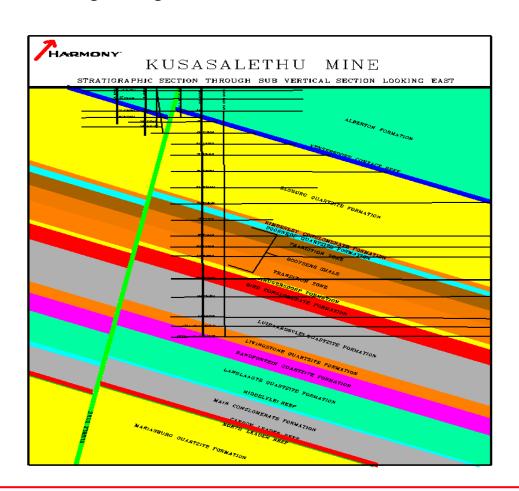


Kusasalethu - Stratigraphic column



Economical reefs mined

- VCR Ventersdorp Contact Reef. Average thickness 60cm.
- Elsburg Conglomerate. Thickness varies from 20cm to 3m.



VCR overlain by Ventersdorp Lava of approximately 3km thickness.

Elsburg subcrops against the VCR in the West and the middling between the reef bands varies from 0m to 15m.

Characteristics of the VCR* reef



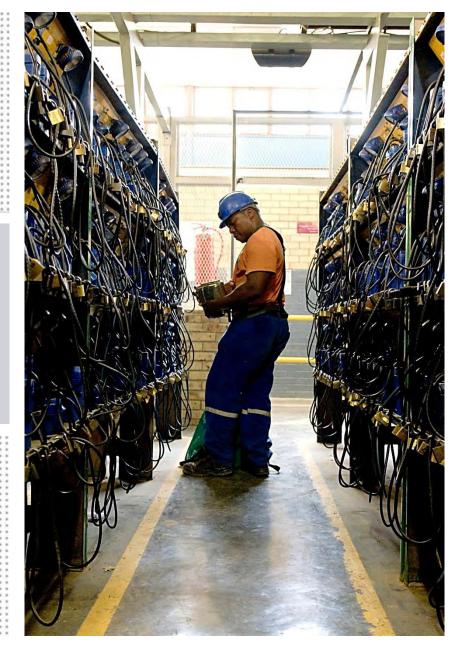




- The VCR* is an oligomictic conglomerate with small to large pebbles, predominantly made-up of milky quartz pebbles (70%) and smoky quartz pebbles (30%)
- The matrix is made-up of coarse grained quartzite, which ranges from dark-grey to green in colour
- Mineralisation ranges from moderate to well mineralized (35%-45%)
- Pyrite is the dominant (>95%) sulphide with the remaining (<5%) belonging to chalcopyrite, pyrrhotite and other sulphides



OUR APPROACH TO SAFETY and SAFETY BRIEFING



Safety is our first priority



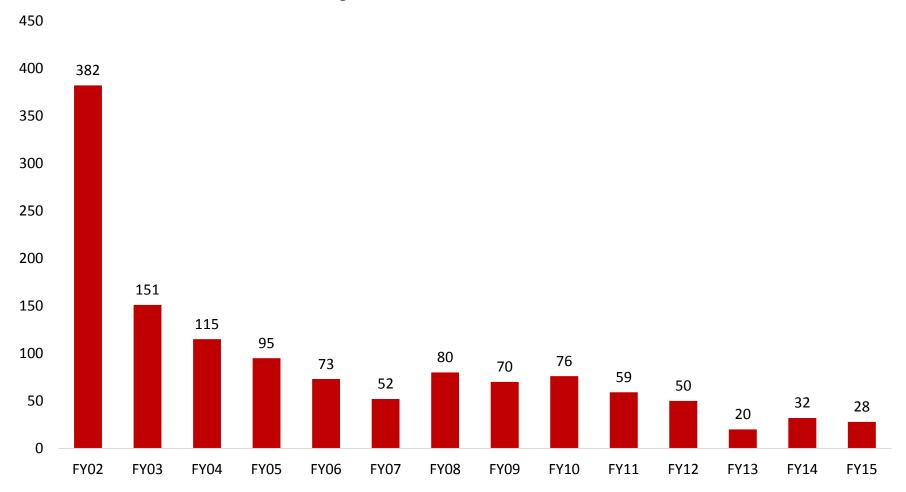
Campaign: No rock will fall uncontrolled

- Adopted MOSH¹ entry examination process
- Regular FOG² committee meetings
- Introduced proper FOG² incident reporting system
- Investigate FOG² incidents and review FOG² incidents
- Review of standards and rock engineering practices
- Strata control training to all mine overseers, shift bosses, miners and team leaders are given
- Risk rating per panel / strata control officer / rock engineer
- Extensive seismic monitoring system and analyses

Significant reduction in fall of ground incidents



Fall of ground accidents - Kusasalethu mine





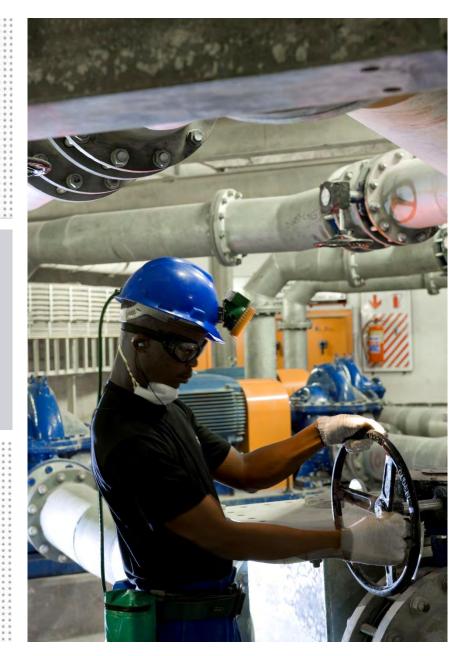
Proceed underground







POSITIONED TO RETURN TO PROFITABILITY



Historical overview



- Kusasalethu's name means 'Our Future' in Zulu
- Site establishment started in 1968*
- Shaft sinking operation started in 1975*
- Shaft sinking and equipping was completed in 1978*
- The mine was commissioned in 1978*
- In 1988* the objective was set to exploit the western high grade block of below the existing shaft infrastructure.
- During 1990* the deepening project's original feasibility was approved.
- In May 1991 the deepening project commenced.
- Harmony acquired Kusasalethu in 2001*
- Kusasalethu's estimated life of mine (LOM) is 25 years

^{*}These years represent calendar years

Statistics



| | | FY15 | FY14 |
|-----------------------------------|---|-------|-------|
| People | | | |
| Number of employees | | | |
| Employees | | 3 898 | 5 139 |
| Contractors | | 1 020 | 1 302 |
| Total | | 4 918 | 6 441 |
| Safety | | | |
| Fatalities | | 1 | 3 |
| LTIFR | Per million hours worked | 25.80 | 9.56 |
| Environment | | | |
| Electricity used | 000MWh | 682 | 664 |
| Water used for primary activities | 000m³ | 1 342 | 1 418 |
| GHG emissions | 000t CO ₂ e | 702 | 660 |
| Local economic development | R million | 30 | 65 |
| Training and development | R million | 50 | 37 |
| Certification | ISO 14001, 9001 and cyanide code | | |
| Status of mining right | New-order mining right granted in December 2007 | | |

Mineral reserves and resource (30 June 2014)



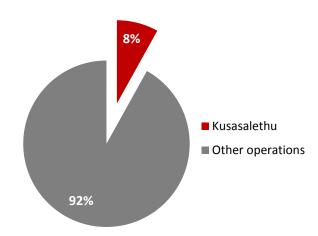
| | Tonnes | 4.40 | Gold | Gold |
|-------------------------|--------|-------|---------|---------|
| | (Mt) | (g/t) | (000kg) | (000oz) |
| Total mineral resources | 30.3 | 9.12 | 277 | 8 890 |
| Total mineral reserves | 26.6 | 6.18 | 164 | 5 274 |
| | MCF | SW | MW | PRF |
| | (%) | (cm) | (cm) | (%) |
| Modifying factors | 85 | 130 | 154 | 96 |



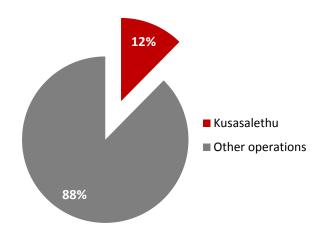
Where Kusasalethu fits into the greater Harmony



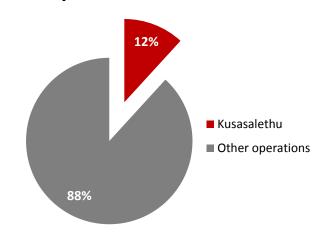
Resources



Reserves

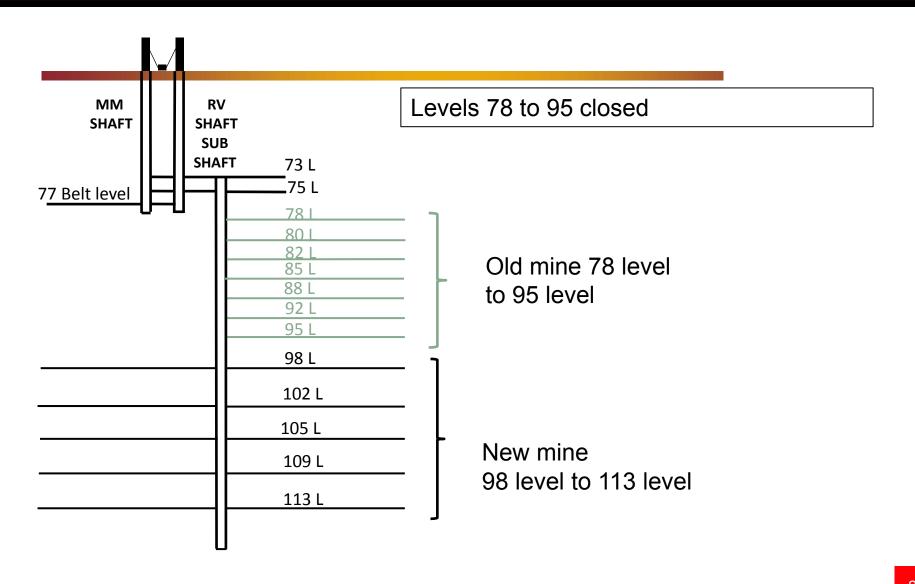


FY15 production



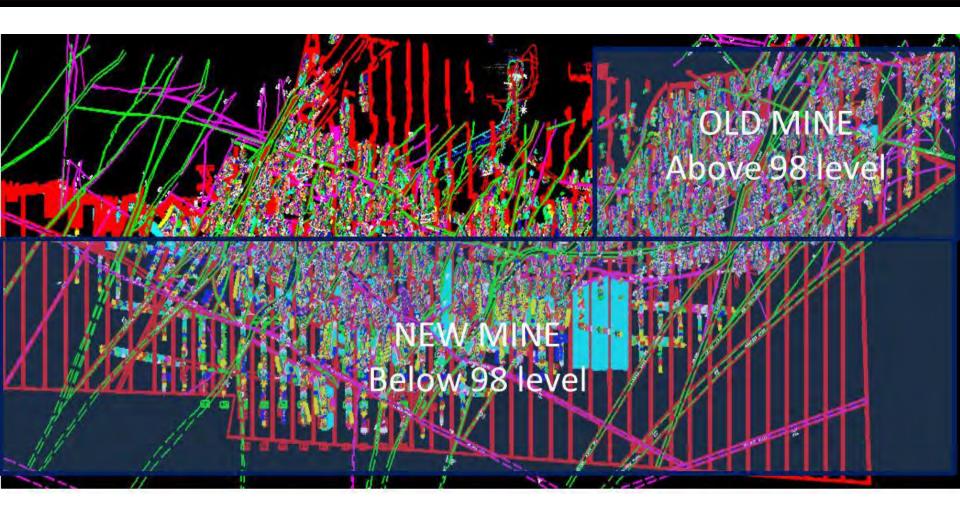
Kusasalethu restructured





New mine and old mine





Reaching our goals



Key success factors

- Achieving the production volume build up from 14 000m² in year 1 to 18 600m² in year 3
- Maintaining the average mining grade at 1 450cmg/t over the next 12 months
- Splitting reef and waste tons
- Completing the ventilation and cooling improvement project

Key risks

- Fall of ground
- Illegal mining and gold theft

Opportunities

- Reduction of electricity consumption through the commissioning of the turbines and elimination of compressed air wastage
- Granting of mining rights to Harmony of the southern deeper extension of the VCR orebody

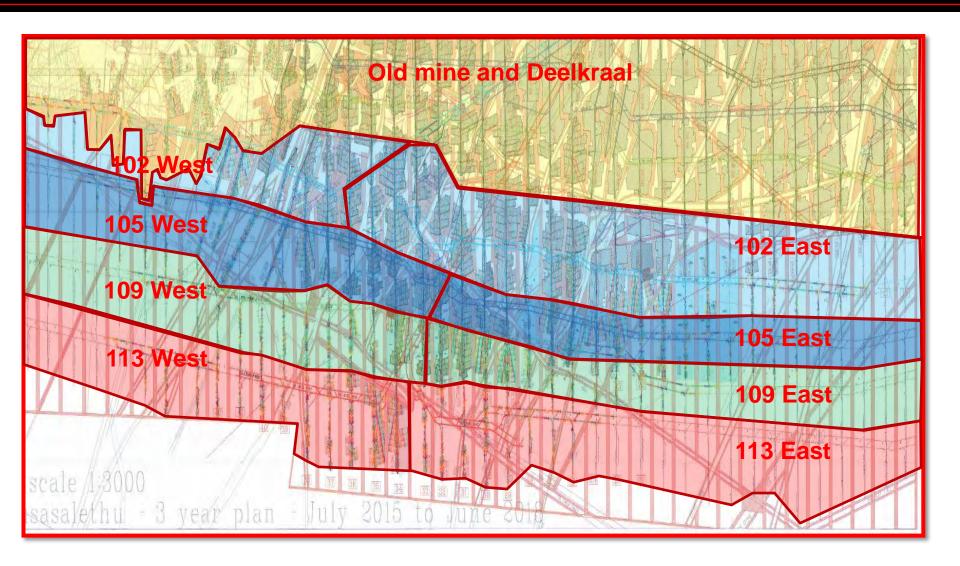
Mining where it matters



- Closure of the Old Mine (above 98 level)
- Increase the cut off from 716 cmg/t to 813 cmg/t
- Plan to what the ore body can deliver
- Do stretch valuation to ensure that once a mining block is established we can optimize the extraction of these mining units – no stop/start
- Development strategy to open up face length and optimize the availability of raises for the stoping and ledging teams
- Optimising the long wall sequential grid mining method and optimize face length by moving stability and safety pillars into lower grade portions of the ore body
- High speed flat development to move past low grade areas in ore body and target the higher grade areas of the ore body – explore the low grade areas to ensure we don't miss anything of importance and to ensure continuation in ventilation and second escape way designs

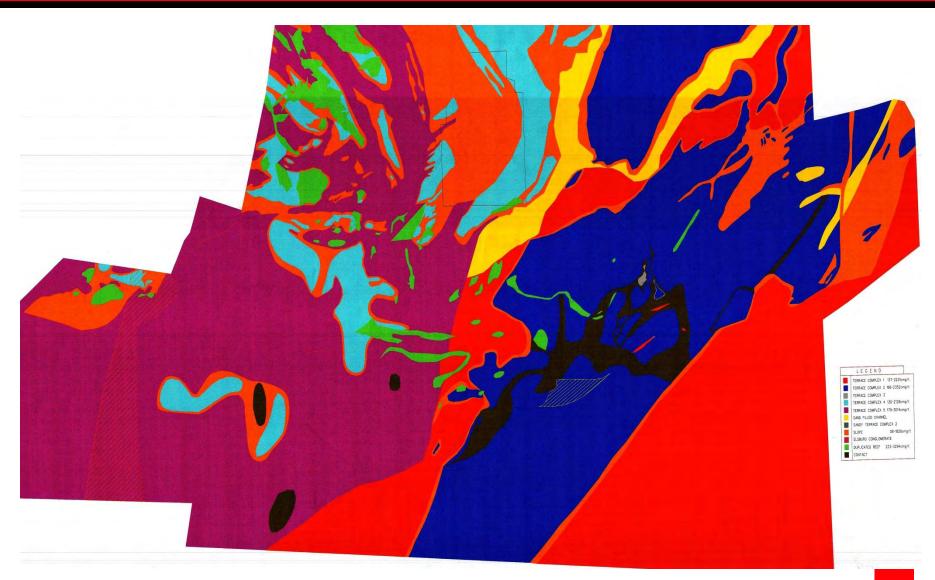
Mining areas





Facies model





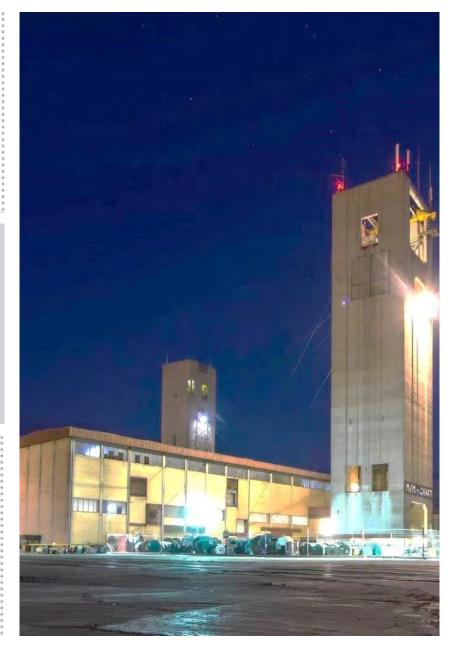
Operational results for September 2015 (q-on-q)



| Kusasalethu | | Sep 2015 quarter | Jun 2015 quarter | % change |
|--|---------|---------------------|---------------------|-------------|
| Gold produced | kg | 1 020 | 915 | 12 |
| | OZ | 32 794 | 29 418 | 12 |
| Gold price received | R/kg | 474 181 | 464 360 | 2 |
| | US\$/oz | | | |
| Cash operating costs | R/kg | 479 826 | 475 130 | (1) |
| | US\$/oz | 1 148 | 1 223 | 6 |
| Underground recovery grade | g/t | 4.49 | 3.89 | 15 |
| Production loss | Rm | (6 553) | (2 896) | >(100) |
| | US\$m | (504) | (239) | >(100) |
| Cash operating costs including capital | R/kg | 567 941 | 599 280 | 5 |
| | US\$/oz | 1 359 | 1 543 | 12 |
| All-in sustaining costs | R/kg | 581 984 | 593 635 | 2 |
| | US\$/oz | 1 393 | 1 529 | 9 |
| Average exchange rate | R/US\$ | 13.00 | 12.08 | 8 |

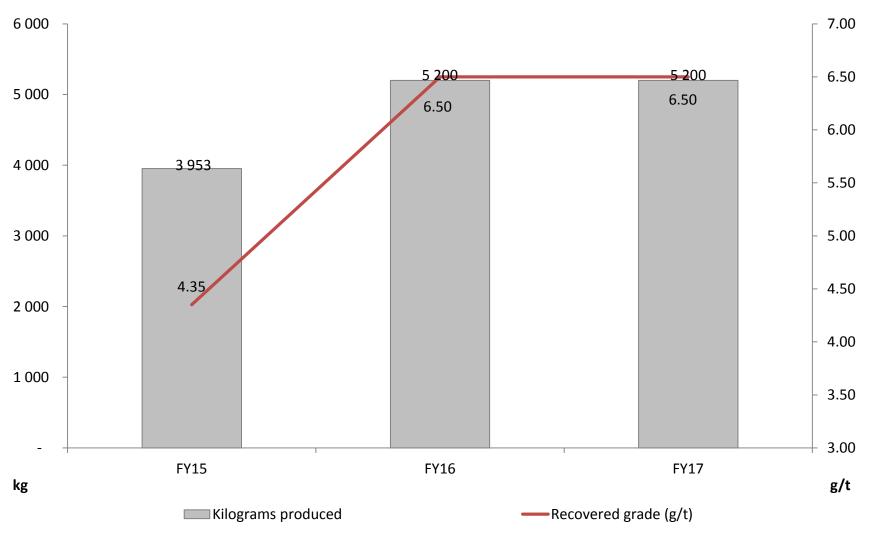


ACHIEVING OUR GRADE TARGETS



Grade guidance





Rehabilitation: 109 –113 reef ore pass



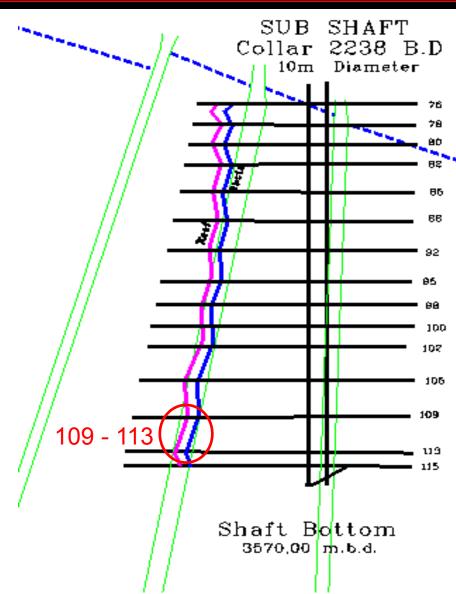
- Since pre–2009 major complications were experienced with the 109 -113 ore pass
- Constant massive slabbing was experienced causing major production delays and most importantly exposing people to extremely dangerous situations
- A decision was made by management to profile the ore pass and formulate a strategy to rehabilitate the 109 – 113 ore pass

Location relative to the shaft



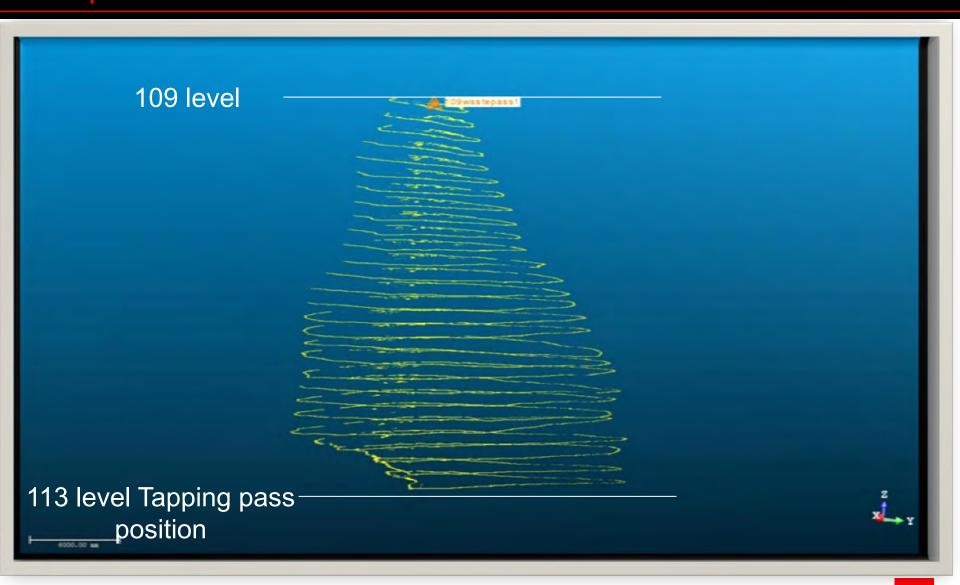
<u>Legend:</u> Waste

Reef



Project overview Ore pass 109 – 113 level





Drill support and anchors





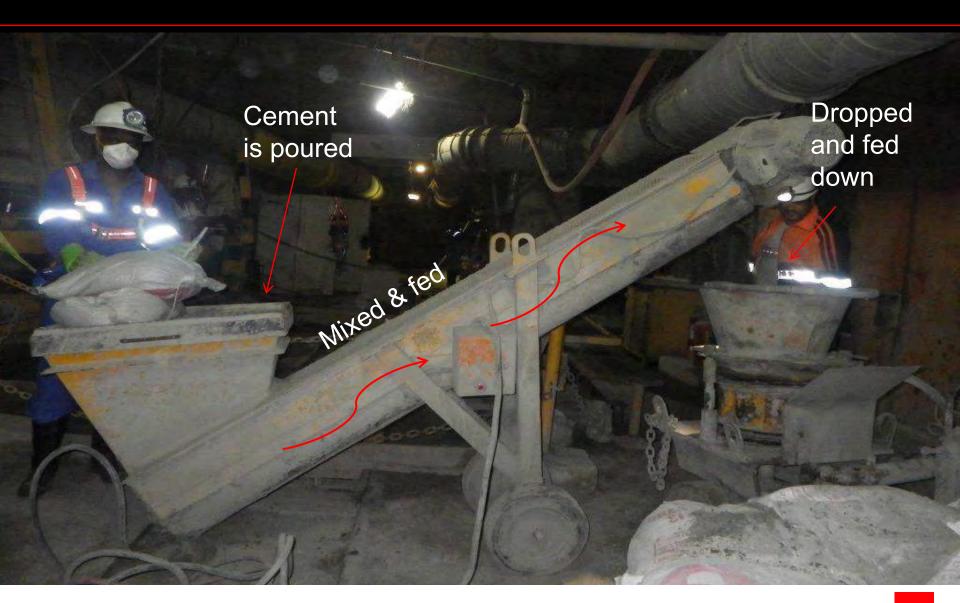
Shotcrete – the process



- Cement is poured into the mixer
- Cement is mixed and fed up the spiral "worm"
- At the nozzle water is added to complete the process
- Rebound cement is captured on canvas
- Rebound cement is gathered and transported via kibble to the bank area

Shotcrete – the process, cont'd





Shotcrete – the process.. continued





Shotcrete – the process.. continued





Shotcrete – rebound collection





Shotcrete – final product



- Applied 200mm thick
- Abrasive resistance
- Highly impact resistant
- Early 60 Mpa strength
- Final 80 Mpa strength
- No accelerators
- Andesite and quartzite aggregate



Extend services, employees and material



- Ladder ways used
- Ladder ways have safety platforms every 10m
- Material is transported by a single drum winch
- Material is placed in a 'makeshift' kibble

Platform and ladder way





Material, winch and kibbel





Looking up the orepass









HARMONY ON THE RIGHT TRACK

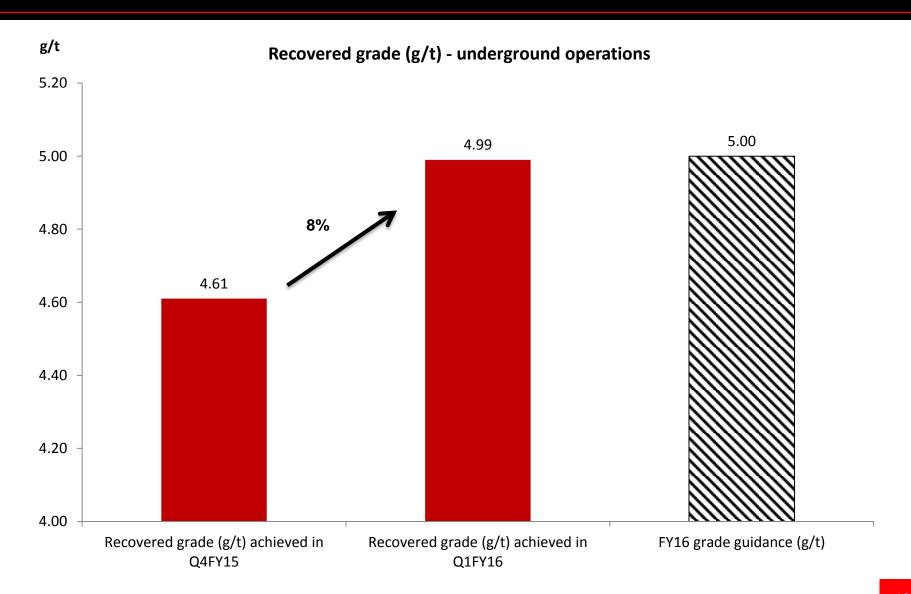
Effort = results



- √ 17% increase in SA underground gold production
- √ 8% increase in underground recovered grade
- Restructuring yielding results
- ✓ SA operations are profitable
- ✓ We are on track to meet our FY16 guidance
- Excellent drilling results at Kili Teke
- Golpu's feasibility results to be completed December 2015

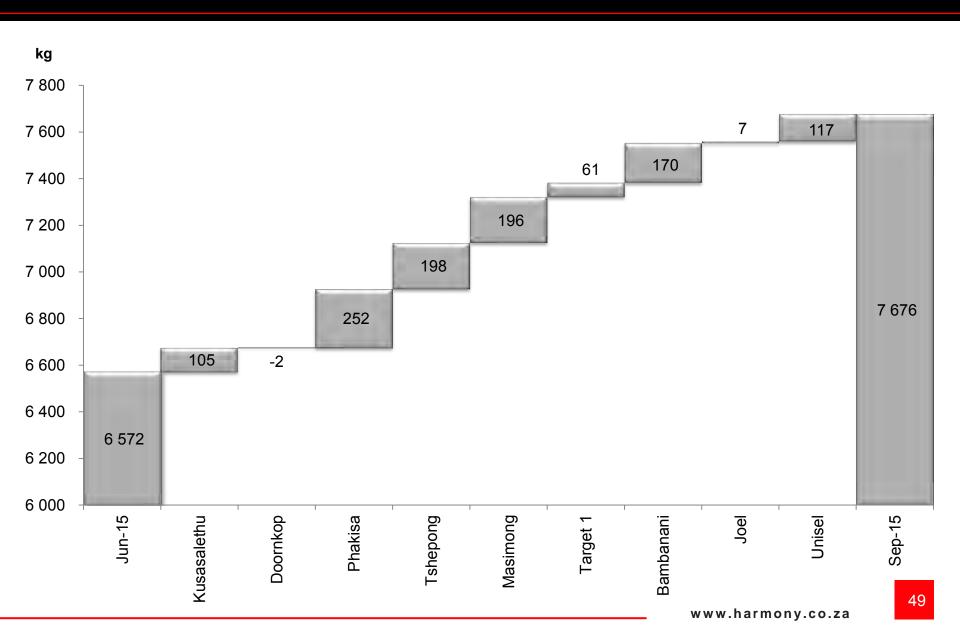
Grades continue its upward trajectory





SA production increasing (17% q-on-q)





FY16 guidance – aimed at increasing margins



| | | | FY16 | |
|------------------------|----------------------|----------------------------|--------------------------|----------------------|
| Operation | FY16 production (oz) | FY16 Cost and capital R/kg | Cost and capital US\$/oz | Lite of mine (years) |
| Kusasalethu | 170 000 - 190 000 | 410 000 - 440 000 | | 25 |
| Phakisa | 90 000 - 110 000 | 450 000 - 490 000 | | 11 |
| Tshepong | 120 000 - 140 000 | 425 000 - 450 000 | | 20 |
| Target 1 | 110 000 - 130 000 | 410 000 - 440 000 | | 10 |
| Bambanani | 80 000- 100 000 | 260 000 - 300 000 | | 6 |
| Doornkop | 70 000- 90 000 | 440 000 - 460 000 | | 15 |
| Masimong | 65 000 - 80 000 | 420 000 - 455 000 | | 3 |
| Unisel | 45 000 - 55 000 | 430 000 - 465 000 | | 5 |
| Joel | 60 000 - 75 000 | 410 000 - 440 000 | | 11 |
| Underground operations | 810 000 - 970 000 | 425 000 - 450 000 | | |
| Hidden Valley | 80 000 - 95 000 | 395 000 - 425 000 | | 3 |
| Various surface | 50 000 - 55 000 | 410 000 - 445 000 | | 15+ |
| Kalgold | 30 000 - 40 000 | 420 000 - 450 000 | | 14 |
| Total | ~ 1.1 Moz | ~ R435 000/kg | ~ US\$1 080*/oz | |

FY16 production guidance – Q1 on track



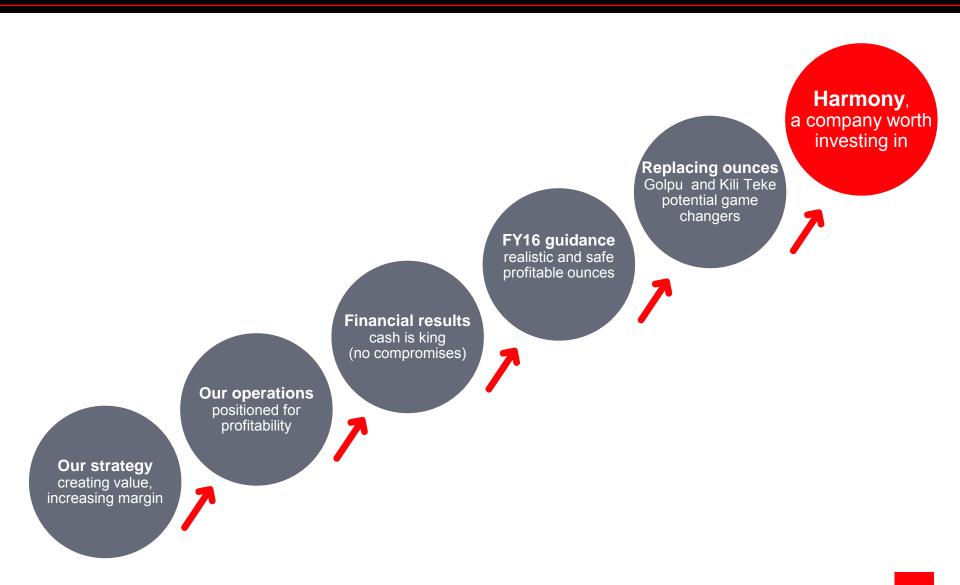
ACTUAL quarterly production versus AVERAGE quarterly production GUIDANCE



Total production in Q1 FY16 exceeds average quarterly production guidance by 6%

Our investment case







QUESTIONS







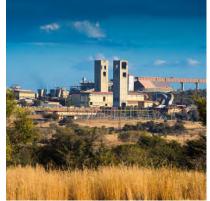
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OUR KEY VALUE DRIVERS

- We are efficient miners
- We are positioned for future growth and profitability
- We are experienced explorers, mine developers and operators in emerging economies
- Golpu will develop into a world-class copper-gold mine







JSE (HAR) NYSE (HMY)