# HARMONY

## **2017 DENVER GOLD FORUM**

25 September 2017, Colorado Springs

Peter Steenkamp, CEO

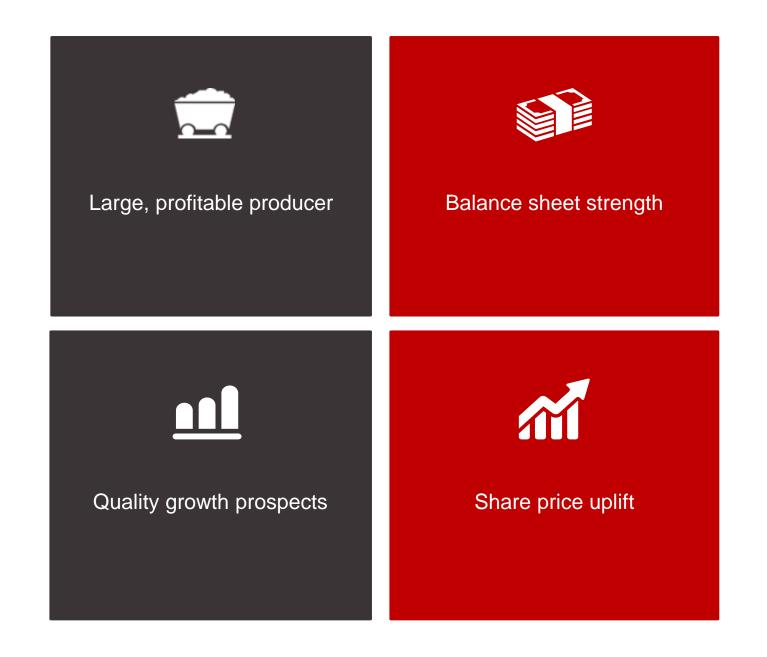
#### **PRIVATE SECURITIES LITIGATION REFORM ACT SAFE HARBOUR STATEMENT**

This presentation contains forward-looking statements within the meaning of the safe harbor provided by Section 21E of the Securities Exchange Act of 1934, as amended, and Section 27A of the Securities Act of 1933, as amended, with respect to our financial condition, results of operations, business strategies, operating efficiencies, competitive positions, growth opportunities for existing services, plans and objectives of management, markets for stock and other matters. These include all statements other than statements of historical fact, including, without limitation, any statements preceded by, followed by, or that include the words "targets", "believes", "expects", "aims", "intends", "will", "may", "anticipates", "would", "could", "estimates", "forecast", "predict", "continue" or similar expressions or the negative thereof.

These forward-looking statements, including, among others, those relating to our future business prospects, revenues and income, wherever they may occur in this report and the exhibits to this report, are essentially estimates reflecting the best judgment of our senior management and involve a number of risks and uncertainties that could cause actual results to differ materially from those suggested by the forward-looking statements. As a consequence, these forward-looking statements should be considered in light of various important factors, including those set forth in this presentation. Important factors that could cause actual results to differ materially from estimates or projections contained in the forward-looking statements include, without limitation: overall economic and business conditions in South Africa, Papua New Guinea, Australia and elsewhere, estimates of future earnings, and the sensitivity of earnings to the gold and other metals prices, estimates of future cash costs, estimates of future cash flows, and the sensitivity of cash flows to the gold and other metals prices, statements regarding future debt repayments, estimates of future capital expenditures, the success of our business strategy, development activities and other initiatives, estimates of reserves statements regarding future acquisitions, fluctuations in the market price of gold, the occurrence of hazards associated with underground and surface gold mining, the occurrence of labor disruptions, power cost increases as well as power stoppages, fluctuations and usage constraints, supply chain shortages and increases in the prices of production imports, availability, terms and deployment of capital, changes in government regulation, particularly mining rights and environmental regulation, fluctuations in exchange rates, the adequacy of the Group's insurance coverage and socio-economic or political instability in South Africa and Papua New Guinea and other courtries in which we operate.

For a more detailed discussion of such risks and other factors (such as availability of credit or other sources of financing), see the Company's latest Integrated Annual Report and Form 20-F which is on file with the Securities and Exchange Commission, as well as the Company's other Securities and Exchange Commission filings. The Company undertakes no obligation to update publicly or release any revisions to these forward-looking statements to reflect events or circumstances after the date of this presentation or to reflect the occurrence of unanticipated events, except as required by law.





### **OUR INVESTMENT PROPOSITION**



- >1 Moz annual production
- 36.7 Moz reserve
  - 5.3bn pounds copper
- Operating for more than 65 years
- Grades increasing
- Achieving operational plans, generating free cash flow



- Low net debt
- Successful hedging strategy protects margins



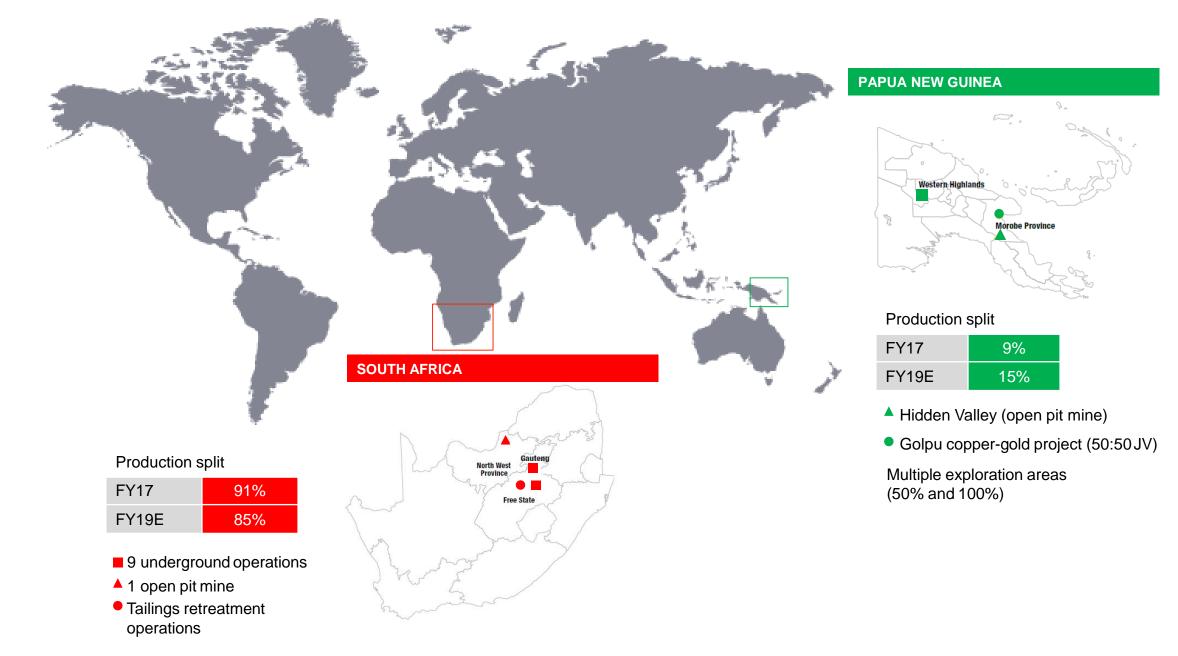
- Hidden Valley investment plan on budget and schedule
- Golpu world class project
- Organic and exploration pipeline
- Evaluating value accretive acquisitions

#### Highly geared to gold price and Rand/US\$ exchange rate

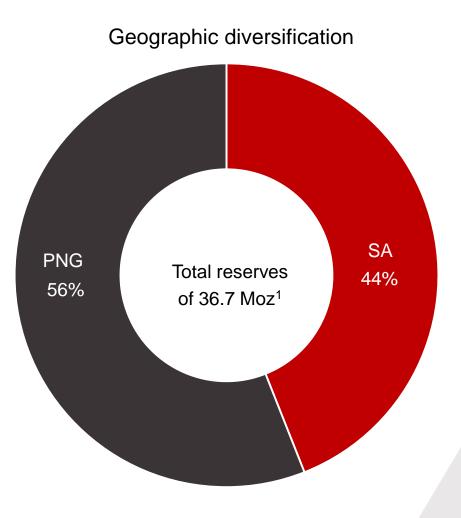
Share price uplift

- Emerging market exposure
- Undervalued

### **ESTABLISHED OPERATIONS, GROWTH OPPORTUNITIES**



#### **QUALITY RESERVES – GOLD AND COPPER**



Mineral diversification<sup>1</sup> **Copper\* (36%)** Gold (63%) **PNG** SA 13.2 Moz 16.3 Moz PNG 6.9 Moz Silver (1%)

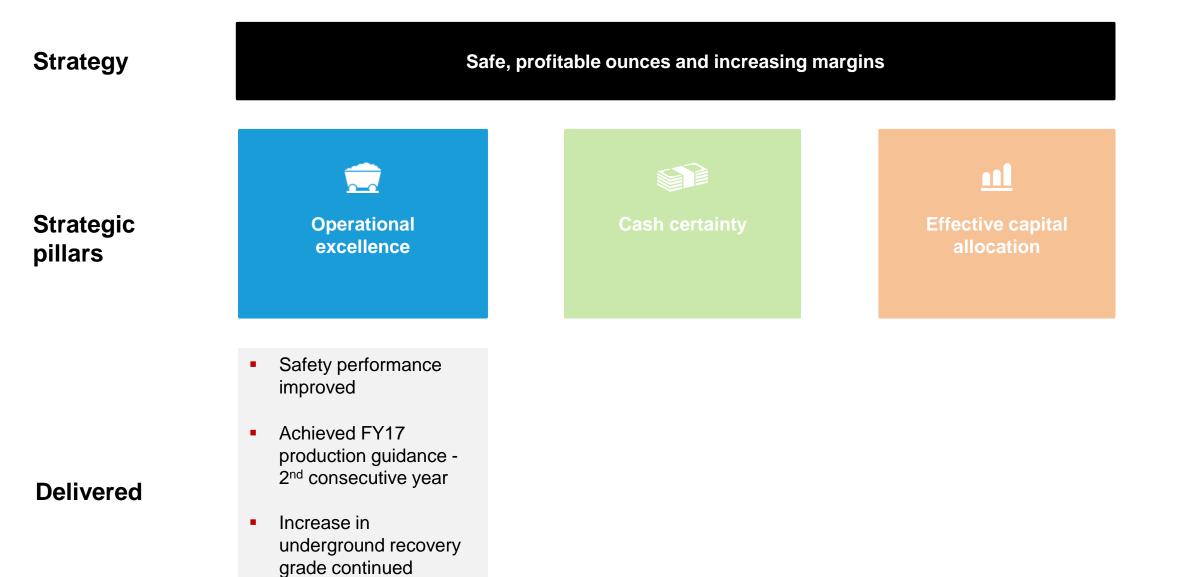
per reserves*	Tonnes (Mt)	Grade %	Cu 'Bn lb	Grade g/t	Au Moz
	189.6	1.26	5.26	0.91	5.5

 <sup>1</sup> Copper and silver as gold equivalents based on US\$1 200/oz Au, US\$3.0/lb Cu, US\$18.00/oz Ag
 \* Represents Harmony's equity portion of 50% Refer to www.harmony.co.za for detail.

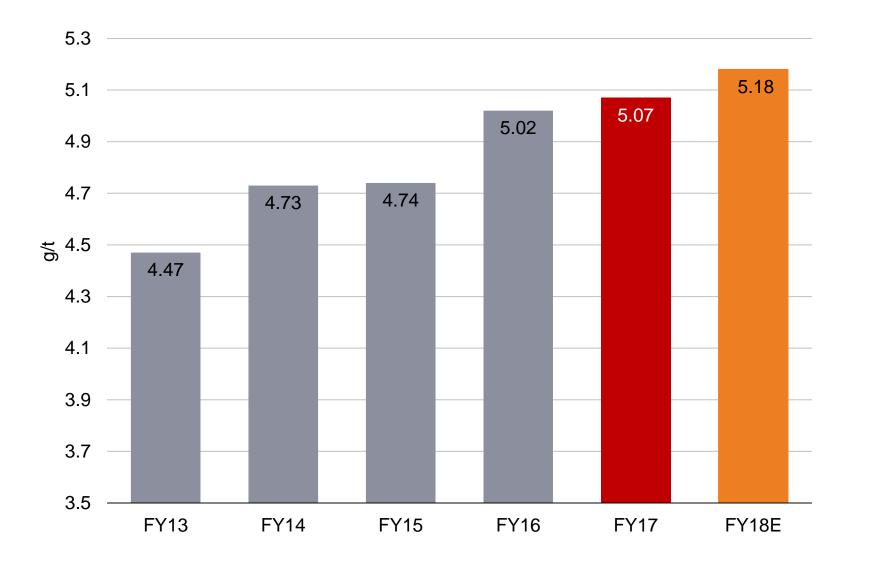
Golpu gold and copper reserves'



#### **OPERATIONAL EXCELLENCE**



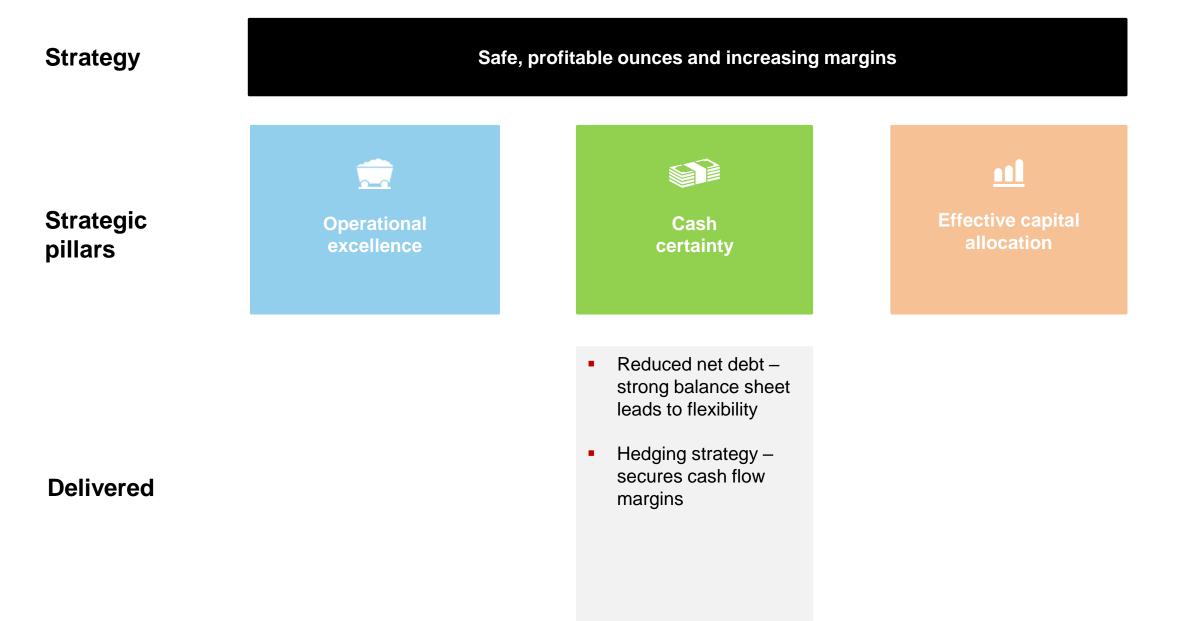
### **CONSISTENTLY IMPROVING UNDERGROUND GRADE**



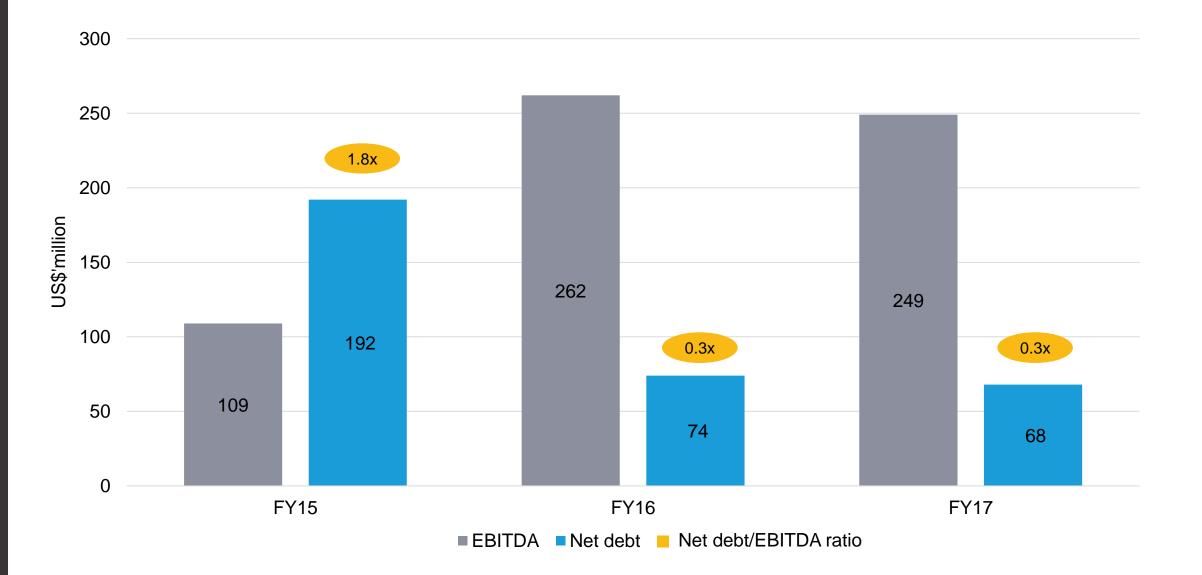
#### Grade performance

- Only South African gold miner with improved underground grade profile
- Grade discipline is key
  - no mining below cut-off
  - mining to average reserve grade
- Projects deliver increased grade:
  - Phakisa, Tshepong decline deliver higher grades
  - mining the Bambanani high grade shaft pillar
  - Kusasalethu's shorter life-of-mine focuses on higher grade areas

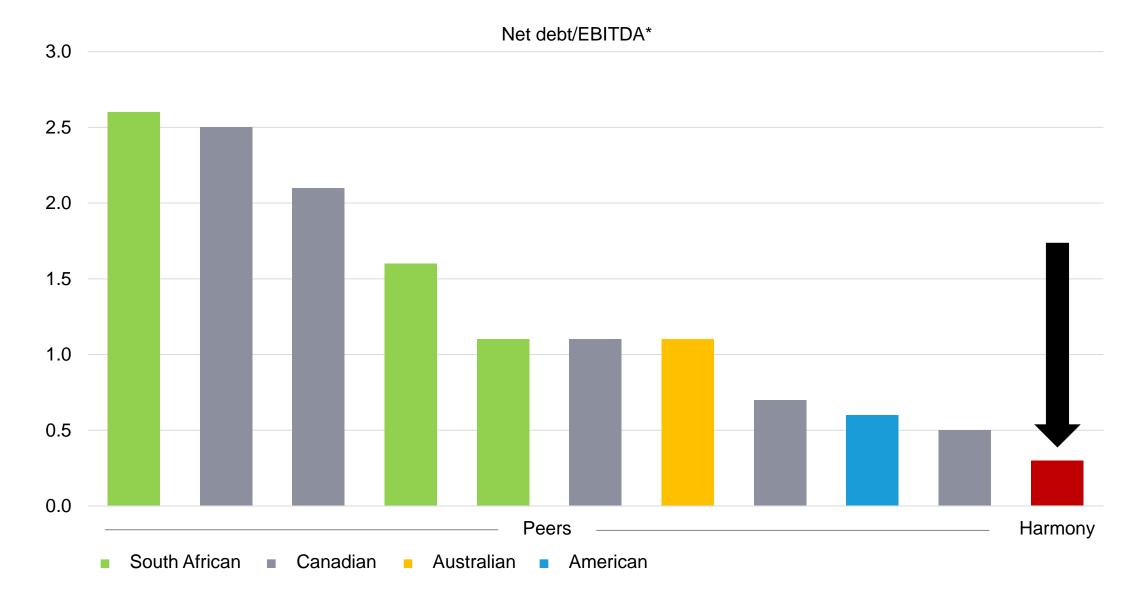
#### CASH CERTAINTY



#### LOW NET DEBT LEADS TO FLEXIBILITY

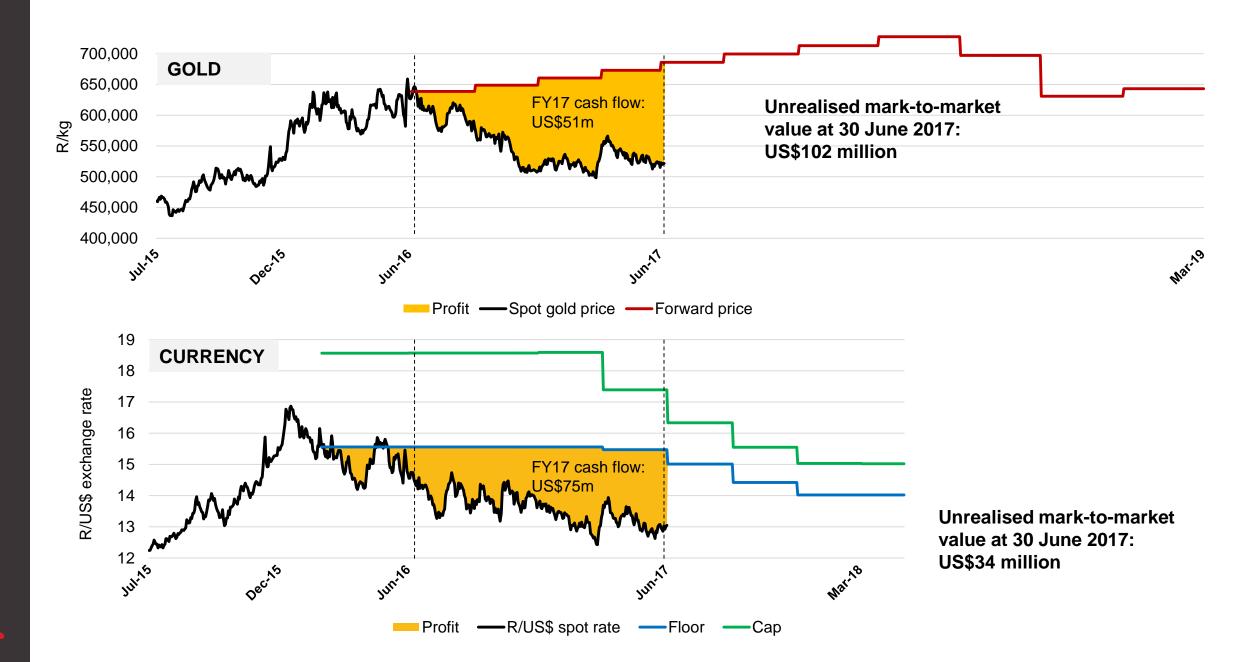


### NET DEBT COMPARED TO MAJOR PEERS



\* Net debt to last twelve months EBITDA. Source: Company filings for 30 June 2017.

### **SUCCESSFUL HEDGING PROGRAMMES REALISE US\$126 MILLION**



#### **EFFECTIVE CAPITAL ALLOCATION**

Strategy Safe, profitable ounces and increasing margins Strategic **Operational Effective capital** excellence allocation pillars Hidden Valley investment plan on budget and schedule (180koz) Golpu study updates Delivered underway

> Dividends declared out of profits

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### HIDDEN VALLEY INVESTMENT – 180 0000Z BY FY19

#### Strong fundamentals

#### Project economics – support FCF

- IRR well exceeding 20%
- LOM 6 years, AISC average US\$850/oz to US\$950/oz
- Steady state production:
  - Au:180 000oz; Ag: 3Moz
- Targeted commercial levels of production in June 2018 quarter
- ✓ Sizeable gold and silver reserve
- Potential mine life extension through stage
   7 (in study phase, 25Mt, Au: 1.3 Moz;
   Ag: 25Moz)
- ✓ Further exploration opportunities



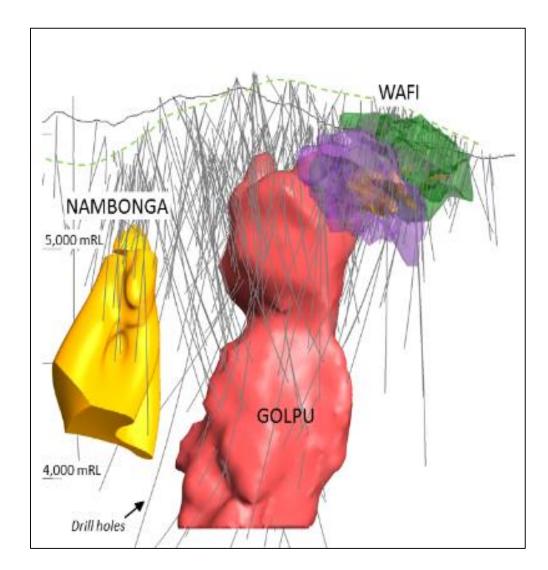
### **INVESTMENT PLAN ON BUDGET AND SCHEDULE**

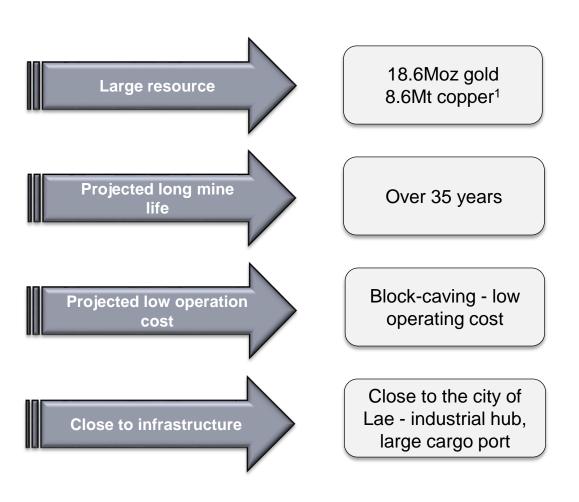
✓ Ahead of schedule and operational performance in line with budget

Milestones	FY17 achievements
Safety	<ul><li>No safety related work stoppages</li><li>Industry benchmark LTIFR achieved</li></ul>
Production performance	<ul><li>Operational ounces exceeded plan</li><li>Waste stripping ahead of plan</li></ul>
Process plant shutdown, upgrade and major maintenance projects	<ul> <li>Reduced from 5 months to 4 months (commenced August 2017)</li> </ul>
Budget	<ul> <li>Net investment spend in line with market guidance of US\$70 million (FY17 actual: US\$68 million)</li> </ul>



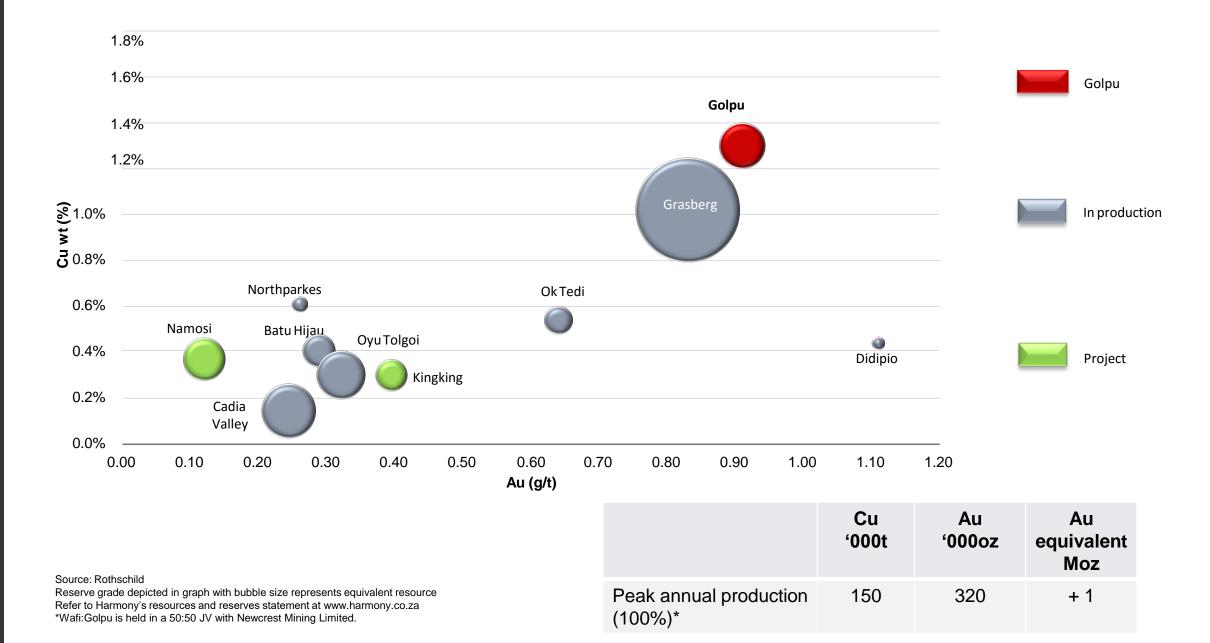
#### WAFI-GOLPU IS A WORLD CLASS OREBODY





<sup>1</sup> Wafi-Golpu is held in a 50:50 JV with Newcrest Mining Limited (Newcrest). For full Resource and Reserve declarations please refer to either <u>www.harmony.co.za</u> or to Newcrest's Annual Statement of Mineral Resources and Ore Reserves at <u>www.newcrest.com.au</u>. Resource figures quoted on 100% basis.

#### GOLPU – A QUALITY HIGH GRADE RESERVE (SE ASIA)



#### WAFI-GOLPU STUDY UPDATE

Current study focus

- power supply options
- reassessment of block cave levels and increased mining rates
- optimal tailings placement options

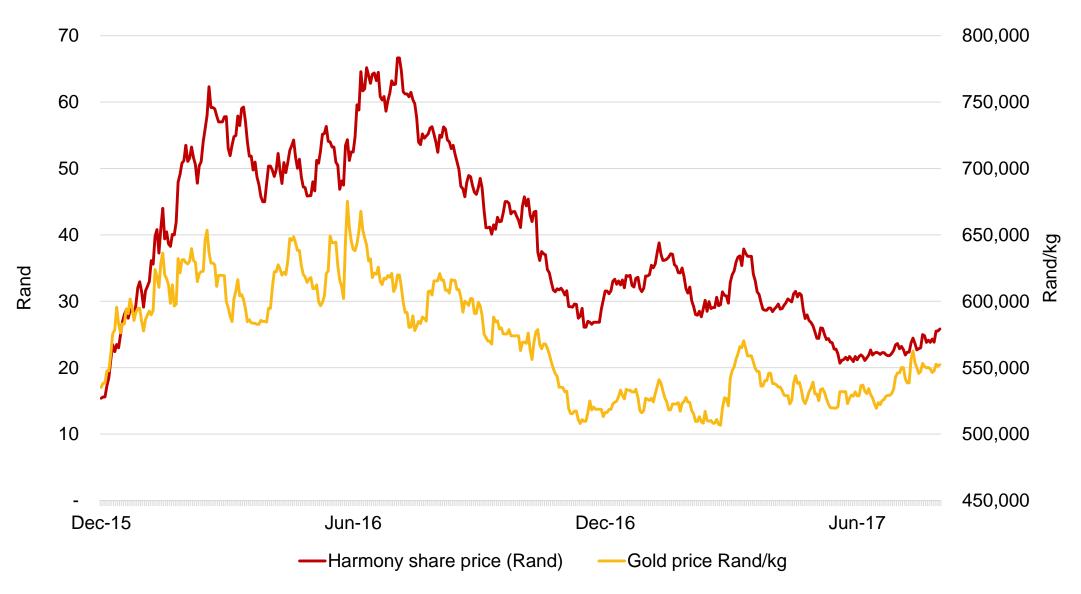
Business case	<ul> <li>business case to be updated and optimised</li> </ul>
	<ul> <li>expected completion March 2018</li> </ul>
	<ul> <li>timing of first production</li> </ul>
	<ul> <li>subject to obtaining necessary approvals</li> </ul>

Special mining lease

- Special mining lease application submitted in August 2016
  - any changes to study may require amendment to the supporting documents



#### SHARE PRICE GEARED TO RAND GOLD PRICE



Source: Factset,

#### SOLID INVESTMENT CASE



