

SEPTEMBER 2021

# INVESTOR BRIEF

JSE Ticker Code: HAR NYSE Ticker Code: HMY

SUSTAINABLE GOLD

#### PRIVATE SECURITIES LITIGATION REFORM ACT SAFE HARBOUR STATEMENT AND DISCLAIMER

#### FORWARD LOOKING STATEMENTS

This presentation contains forward-looking statements within the meaning of the safe harbour provided by Section 21E of the Exchange Act and Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), with respect to our financial condition, results of operations, business strategies, operating efficiencies, competitive positions, growth opportunities for existing services, plans and objectives of management, markets for stock and other matters. These forward-looking statements, including, among others, those relating to our future business prospects, revenues, and the potential benefit of acquisitions (including statements regarding growth and cost savings) wherever they may occur in this presentation, are necessarily estimates reflecting the best judgment of our senior management and involve a number of risks and uncertainties that could cause actual results to differ materially from those suggested by the forward-looking statements. As a consequence, these forward-looking statements should be considered in light of various important factors, including those set forth in our integrated annual report. Important factors that could cause actual results to differ materially from estimates or projections contained in the forward-looking statements include, without limitation: overall economic and business conditions in South Africa, Papua New Guinea, Australia and elsewhere, impact of Covid-19 on our operational and financial estimates and results estimates of future earnings, and the sensitivity of earnings to the prices of gold and other metals prices estimates of future production and sales for gold and other metals, estimates of future cash costs, estimates of future cash flows, and the sensitivity of cash flows to the prices of gold and other metals, estimates of provision for silicosis settlement; estimates of future tax liabilities under the Carbon Tax Act, statements regarding future debt repayments, estimates of future capital expenditures, the success of our business strategy, exploration and development activities and other initiatives; future financial position, plans, strategies, objectives, capital expenditures, projected costs and anticipated cost savings and financing plans; estimates of reserves statements regarding future exploration results and the replacement of reserves, the ability to achieve anticipated efficiencies and other cost savings in connection with past and future acquisitions, as well as at existing operation, fluctuations in the market price of gold, the occurrence of hazards associated with underground and surface gold mining, the occurrence of labour disruptions related to industrial action or health and safety incidents, power cost increases as well as power stoppages, fluctuations and usage constraints, supply chain shortages and increases in the prices of production imports and the availability, terms and deployment of capital; our ability to hire and retain senior management, sufficiently technically-skilled employees, as well as our ability to achieve sufficient representation of historically disadvantaged persons in management positions, our ability to comply with requirements that we operate in a sustainable manner and provide benefits to affected communities, potential liabilities related to occupational health diseases; changes in government regulation and the political environment, particularly tax and royalties, mining rights, health, safety, environmental regulation and business ownership including any interpretation thereof; court decisions affecting the mining industry, including, without limitation, regarding the interpretation of mining rights, our ability to protect our information technology and communication systems and the personal data we retain, risks related to the failure of internal controls, the outcome of pending or future litigation or regulatory proceedings; fluctuations in exchange rates and currency devaluations and other macroeconomic monetary policies; the adequacy of the Group's insurance coverage; any further downgrade of South Africa's credit rating and socio-economic or political instability in South Africa. Papua New Guinea and other countries in which we operate.

The foregoing factors and others described under "Risk Factors" in our Integrated Annual Report (www.har.co.za) and our Form 20F should not be construed as exhaustive. We undertake no obligation to update publicly or release any revisions to these forward-looking statements to reflect events or circumstances after the date of this annual report or to reflect the occurrence of unanticipated events, except as required by law. All subsequent written or oral forward-looking statements attributable to Harmony or any person acting on its behalf are qualified by the cautionary statements herein.

#### **Competent Person's statement**

The information in this presentation that relates to Mineral Resources or Ore Reserves has been extracted from our Reserves and Resources statement published on 30 June 2021. Harmony confirms that it is not aware of any new information or data that materially affects the information included in the statement, in the case of Mineral Resources or Mineral Reserves, that all material assumptions and technical parameters underpinning the estimates in the original release continue to apply and have not materially changed. Harmony confirms that the form and context in which the competent person's findings are presented have not been materially modified from the original release.

AGAINST STRATEGY

# DELIVERY

RESPONSIBLE STEWARDSHIP OPERATIONAL EXCELLENCE

CASH CERTAINTY EFFECTIVE CAPITAL ALLOCATION









### > ESG

Included in FTSE4Good index

Pro-active safety journey continues

**Top 50** 

Sustainalytics – precious metals ranking

MSCI – **upgraded to** 'B'

#### OPERATIONAL

Production +26% to 1.54 million ounces

**Production profit** +66% to R12.0 billion

Gold price received +16% to R 851 045/kg

**AISC** 

R723 054/kg in line with guidance

#### > FINANCIAL

Record headline earnings >100% increase to R5.6bn (US\$362m)

**HEPS** 

>100% increase to 923 SA cents /share (60 US cents share)

EBITDA 64% increase to R9.8bn from R5.9bn in FY20

#### > CAPITAL

Net debt reduced by 60% to R542m (US\$38m)

Final dividend of **27 SA cents/share** 

Full year dividend 137 SA cents/share at a 2.4%\* dividend yield

\*as at 27 August 2021



#### **FY21 VS FY20 OPERATIONAL UPDATE**

## KEY FEATURES

Operating free cash flow

83%

increase to R6.5bn (US\$ 424m)

### Successful integration of Mponeng and related assets

9 months of production resulting in a significant increase in our overall grade, production and cash flow SA operations Lost Time Injury Frequency Rate

3%
Improvement to 6.46 per million shifts

Gold production

26%

Increase to **1.54Moz** 

Production and grade guidance met

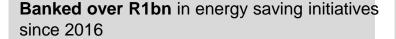
All-in sustaining cost in line with amended guidance at R723 054/kg

# ESG HIGHLIGHTS

ENVIRONMENT

SOCIAL

GOVERNANCE



Recorded a **32% improvement** in electricity intensity year on year

34% reduction in carbon emissions intensity due to efficiency programmes and asset mix (including Mine Waste Solutions)

4.4 hectares of impacted land rehabilitated

Robust and meticulous **Tailings Management** strategy

Achieved record **3.38 million fatal free shifts** in the 4<sup>th</sup> quarter of FY21 over our 71 year history

R488 million (US\$32 million) spent on training and development for our employees

Effective Covid-19 management and vaccination roll-out strategy

74% of SA discretionary spend or R7.9 billion (US\$0.5 billion) is spent on BEE compliant spend

Corporate governance **compliance** with regulatory frameworks and legislation

Ethical leadership = ethical mining

Executive remuneration set against **ESG KPIs** 

**Embrace diversity**; 27% female board representation; 20% of management is female

**Lead** independent director

#### **EXPLORATION AND PROJECTS**

# CREATING FUTURE VALUE

### **EXPLORATION**

- Kalgold exploration drilling
- Target North
- Tau Tona and Savuka shafts pillar extraction project studies

### **FEASIBILITY**

- Kalgold expansion project
- Savuka Plant Tailings Reclamation project

### **PERMITTING**

· Wafi-Golpu

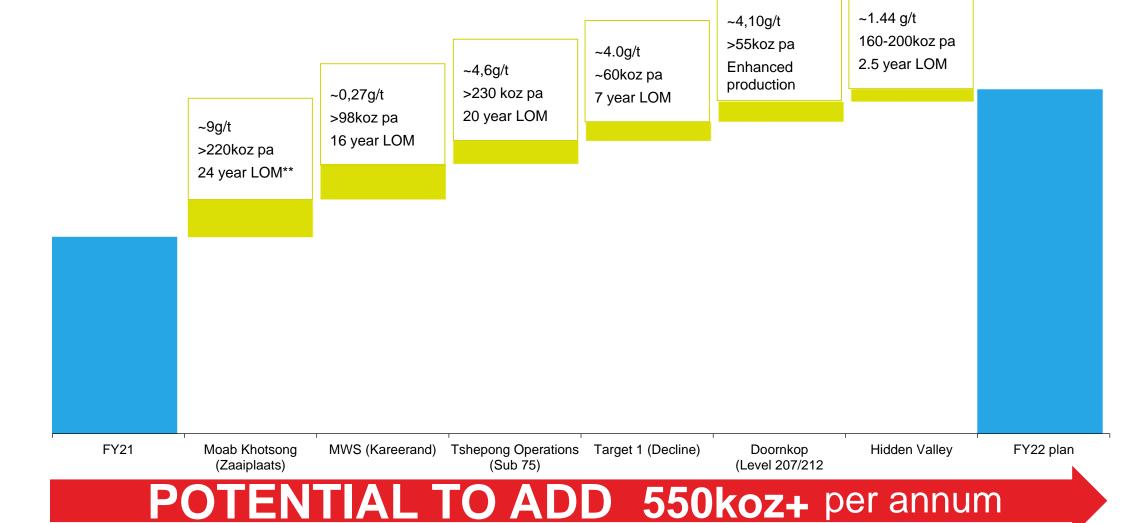
### **PROJECTS**

- Zaaiplaats
- Kareerand
- Hidden Valley extension
- Renewable energy

- Doornkop expansion
- Great Noligwa pillar
- Target 1
- Tshepong Sub 75

#### **CAPITAL PROJECTS**

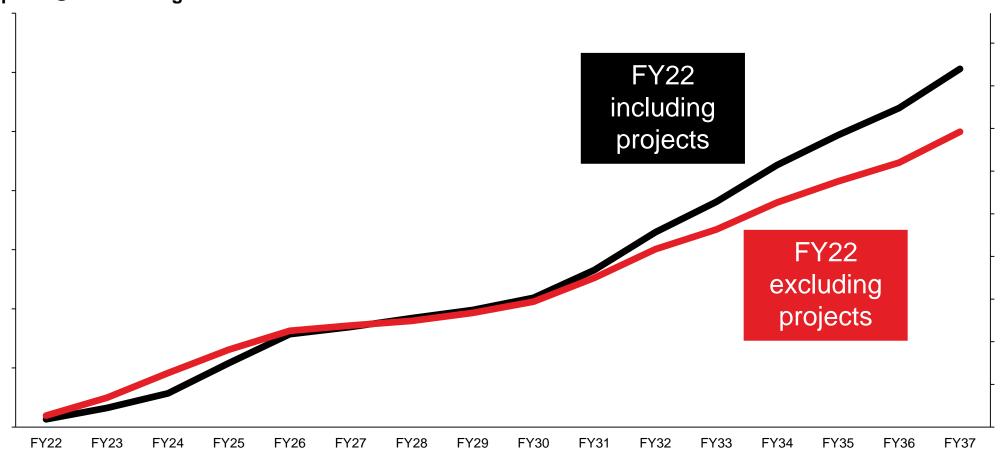
### INVESTING TO CREATE VALUE



#### **CREATING A SUSTAINABLE COMPANY**

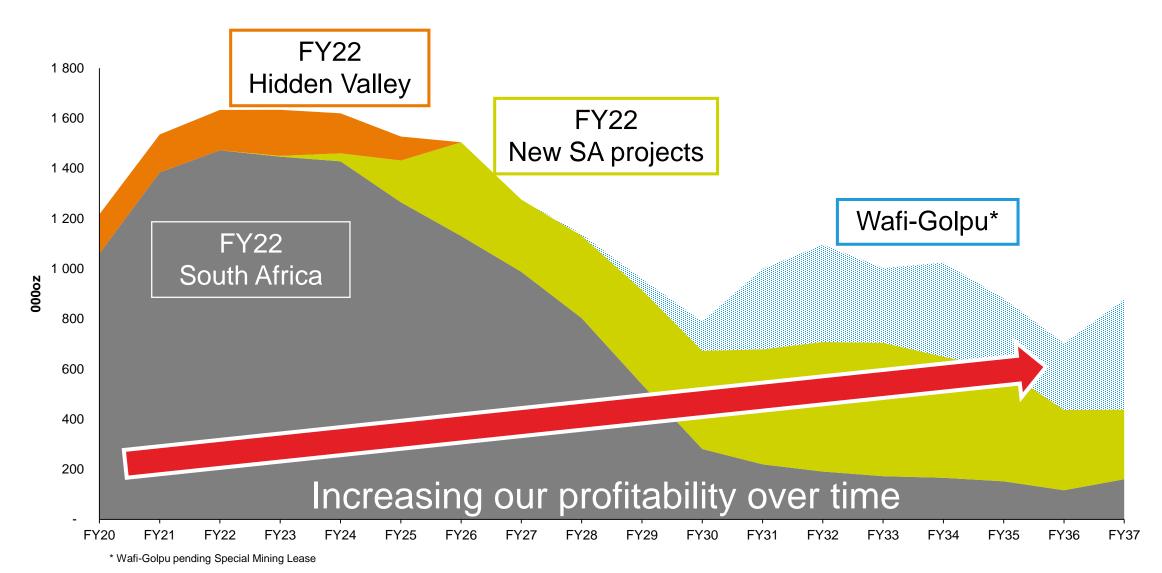
# STRONG CASH FLOWS

Total Harmony - Cumulative operational free cash Gold price @ R800 000/kg



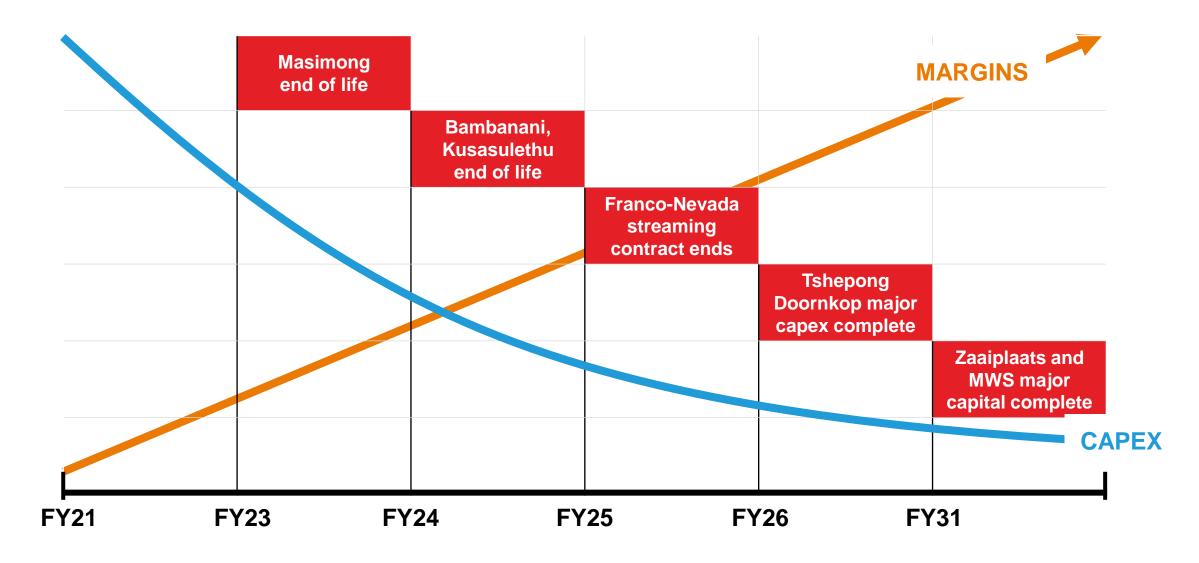
#### **OUNCE PROFILE WITH PROJECTS**

### CREATING LONG TERM VALUE



#### **INVESTING IN QUALITY ASSETS**

### MARGIN EXPANSION CATALYSTS





### RESPONSIBLE STEWARDSHIP

**CREATING VALUE THROUGH SUSTAINABLE MINING** 

# IMPERATIVE

#### ROAD TO ZERO LOSS OF LIFE AND PREVENT INJURIES



Development of safety leadership capability and credibility



Embedded practices – routines and habits



Improved employee engagement and development



Positively impacting employee's relationship to safety

Creating a PRO-ACTIVE culture so that Zero Harm becomes a fundamental belief among leaders and employees of Harmony, underpinning all actions and initiatives.

#### **SAFETY**

### ACHIEVED

# Record 3.38 million fatality-free shifts

in 4th quarter of FY21

# Fatality-free in FY21

Masimong, Joel, Mponeng, Hidden Valley and all surface operations, Free State plants

1 Million FFS\*

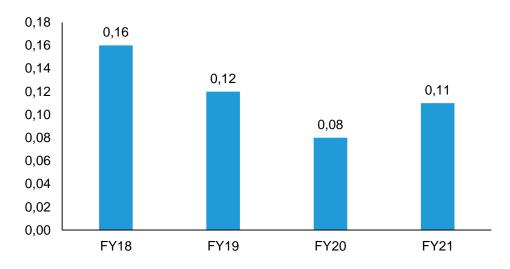
Tshepong operations, Mponeng, Doornkop, Kusasalethu, Moab Khotsong

2 Million FFS\* Masimong

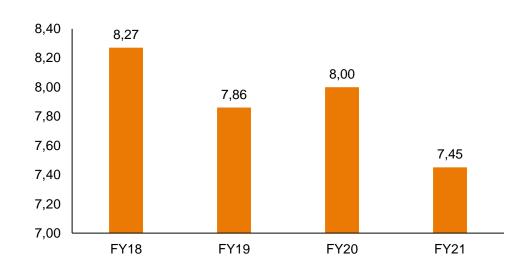
3 Million FFS\* Kalgold and Hidden Valley

\*FFS: Fatality Free Shifts Note: 3.3 million FFS= 107 days

#### **Fatality Injury Frequency Rate - Group**



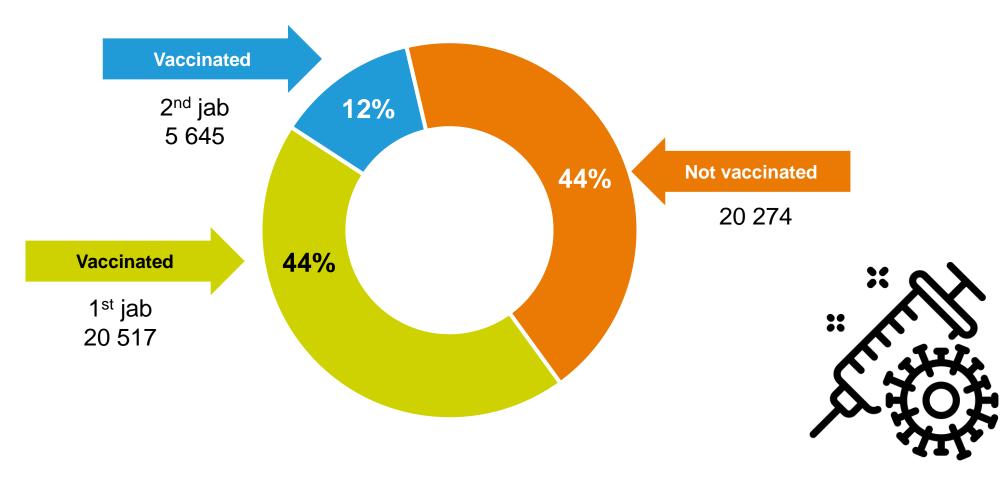
#### **Total Injury Accident Frequency Rate - Group**



#### **COVID-19 VACCINATION ROLL-OUT**

# 80% TARGET BY OCTOBER

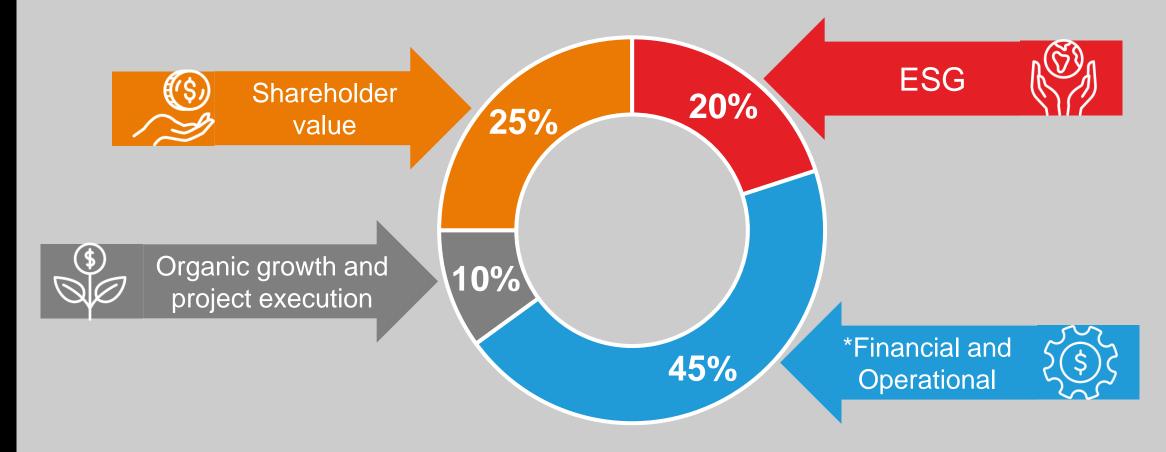
Actual number and % vaccinated



#### **EMBEDDED ESG = INTEGRATED DECISION-MAKING**

### KPIS LINKED TO ESG

#### **BALANCED SCORECARD**



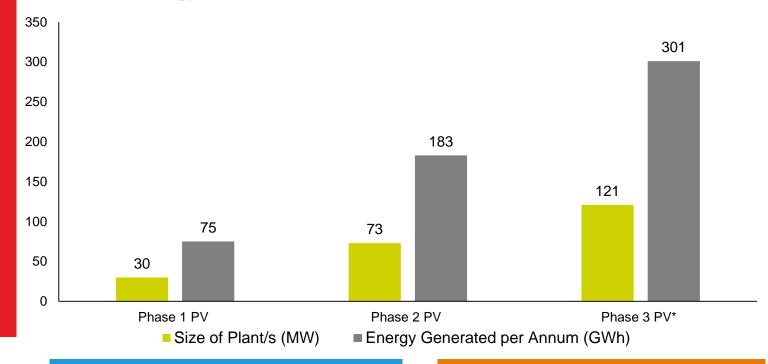
#### **ROAD TO DECARBONISING**

### **ENERGY INITIATIVES**

# OUR OBJECTIVE:

to diversify our energy mix, with solar a big consideration in SA to compliment existing hydro power in PNG

#### Renewable energy rollout plan



### R1 billion

saved through energy saving initiatives since 2016

**Electricity intensity** 

**0.08** MWh/t treated (FY20: 0.12 MWh/t)

**GHG** intensity

**0.104** (FY20: 0.1578) CO2e tonnes/ t treated



### **OPERATIONAL EXCELLENCE**

**EXTRACTING THE BEST FROM OUR ASSETS** 

#### **KEY OPERATIONAL FOCUS AREAS**

## **BIG FIVE**

### Safety and Health

## Active cost management

Capital allocation prioritised to drive margin growth (synergies, exploration, projects)

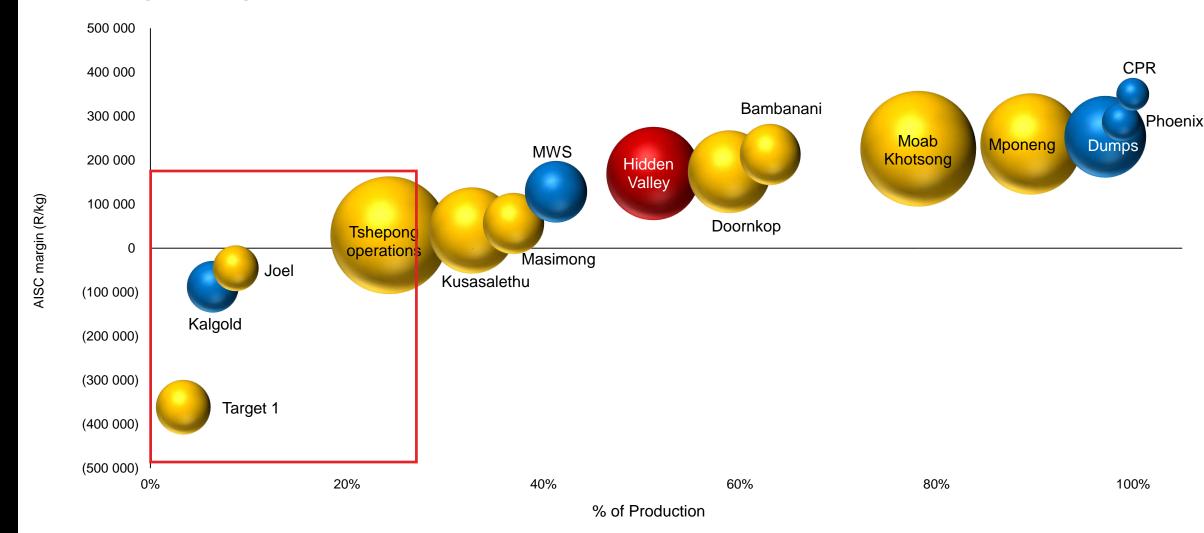
Production excellence aimed at enhancing productivity

Ensuring infrastructure reliability

#### DRIVING COST DOWN THROUGH IMPROVED GRADE AND PRODUCTIVITY

## AISC MARGINS TO EXPAND

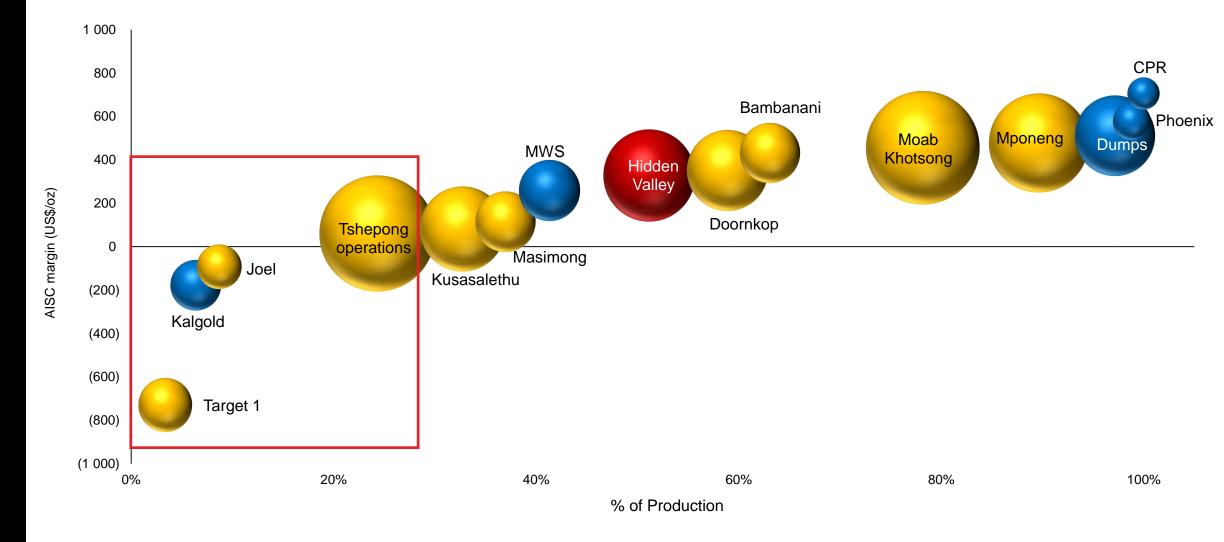
AISC margin Rand/kg - FY21



#### DRIVING COST DOWN THROUGH IMPROVED GRADE AND PRODUCTIVITY

## AISC MARGINS TO EXPAND

AISC margin US\$/oz - FY21



#### **OPERATIONAL EXCELLENCE**

### **OPTIMISING HIGHER COST MINES**

### KALGOLD

- A-zone and Watertank pit
- Bridge Area eastern waste push back
- Stability of volume and grade
- Stockpile plan to give stability during rainfall

### TARGET 1

- Trackless and conventional development
- Ventilation and support
- Decline engineering and capitalisation moving infrastructure closer

### TSHEPONG

- Face length and development optimisation
- Sub-71, 73 and 75 projects
- Better grades
- Two general managers

### JOEL

- Completion of Joel decline project
- Development contracting work moved in-house
- Chairlift complete
- Contracting work in-house

### **ALL IN SUSTAINING COSTS FOR FY21**

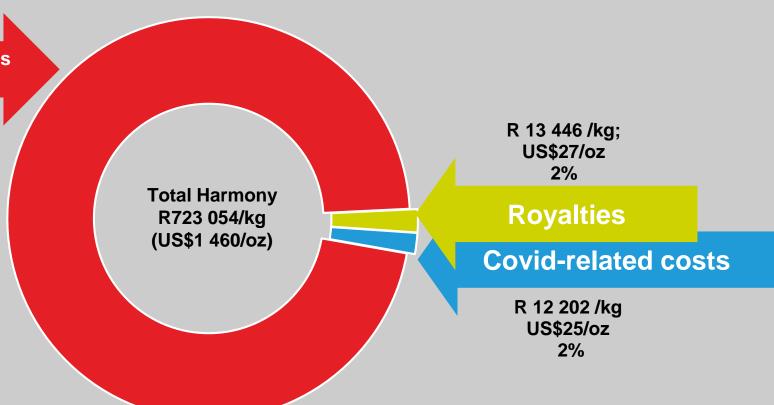
# COSTS CONTROLLED

Total Harmony excl Royalties and Covid-related cost

R 697 405 /kg; US\$1 409/oz 96%

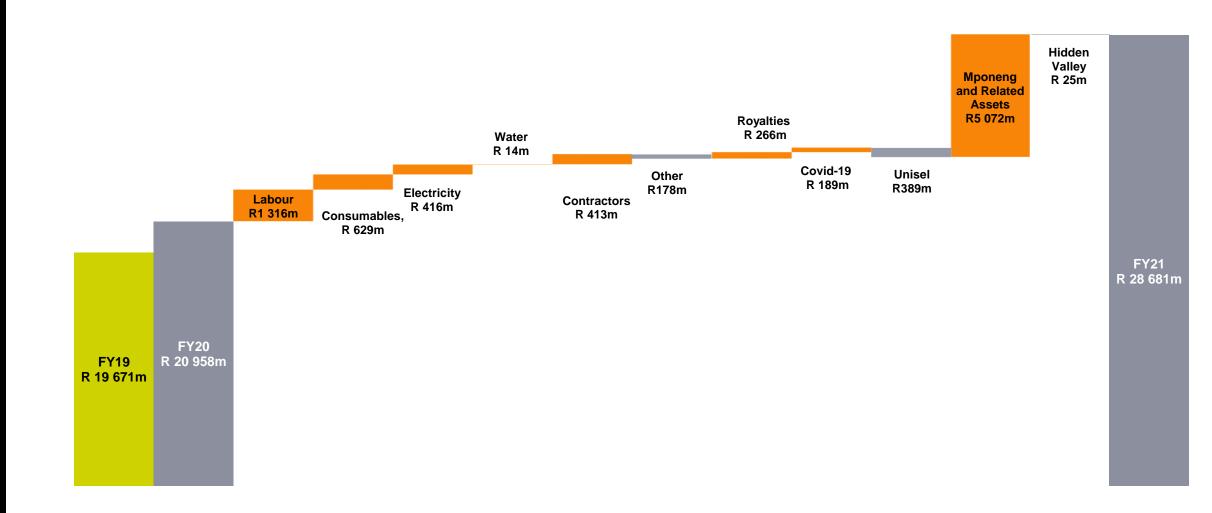
**FY21 cost guidance**: R700 000/kg – R720 000/kg

**FY22 cost guidance:** R765 000/kg – R800 000/kg



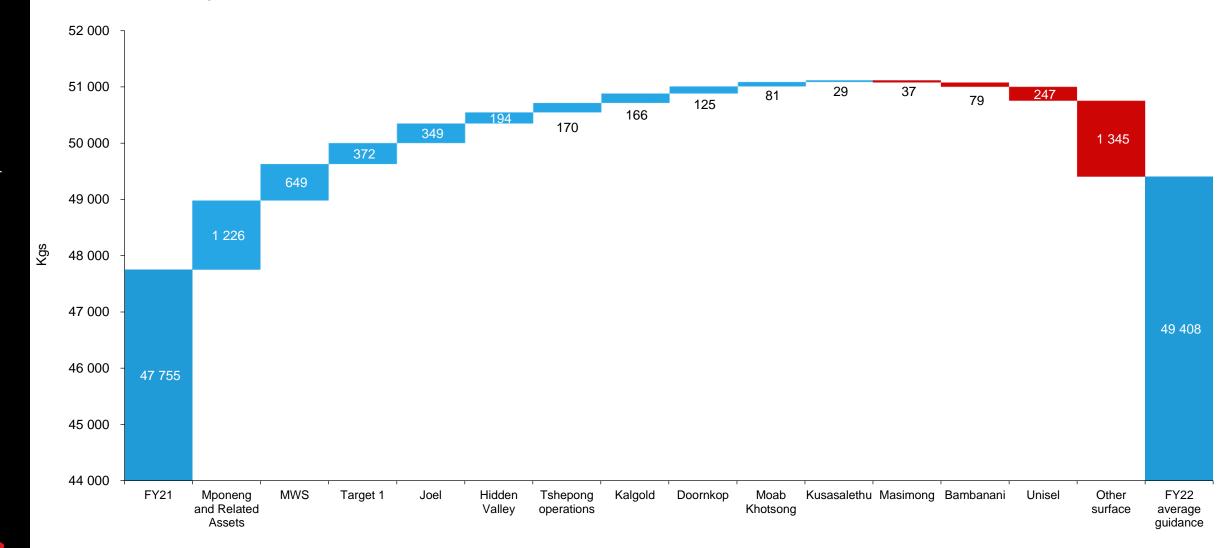
#### **CASH COSTS FOR FY20 vs FY21**

## CASH COST VARIANCE



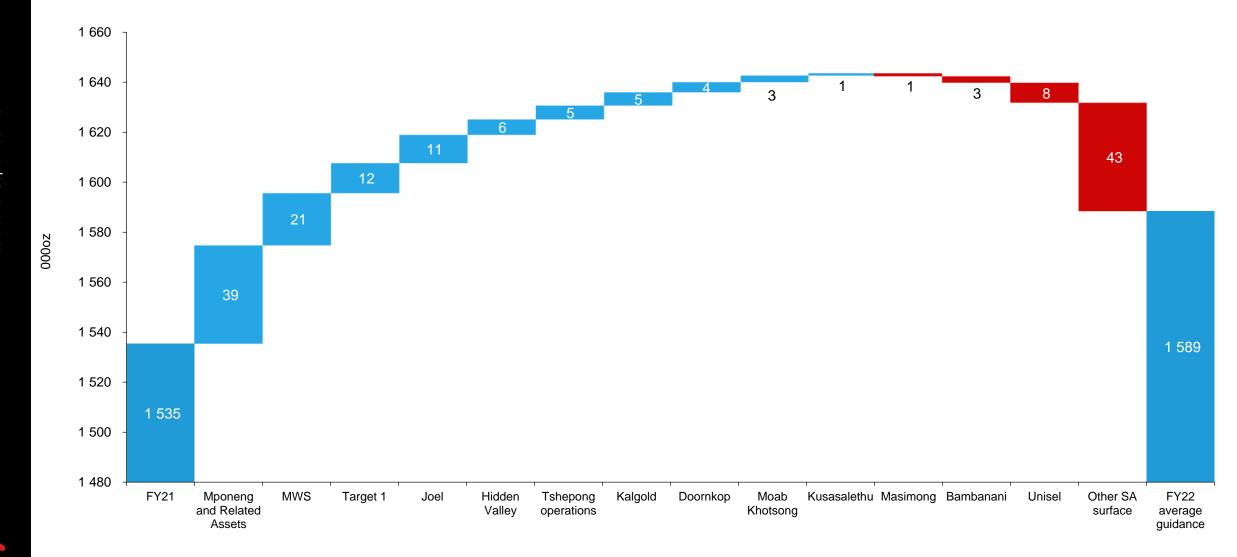
### PLANNED PRODUCTION GUIDANCE FOR FY22

# ~50,000KG PER YEAR



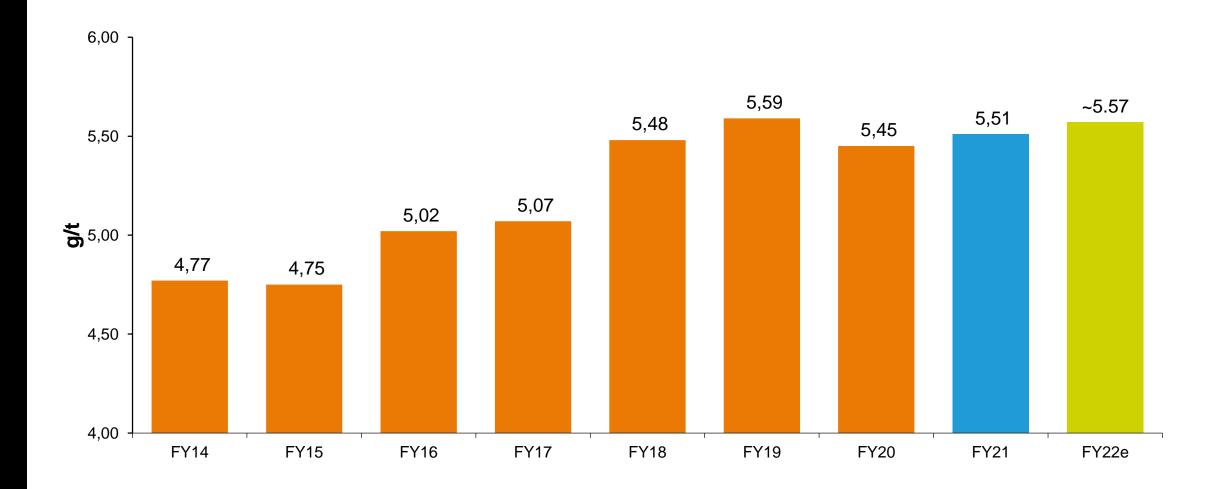
#### PLANNED PRODUCTION GUIDANCE FOR FY22

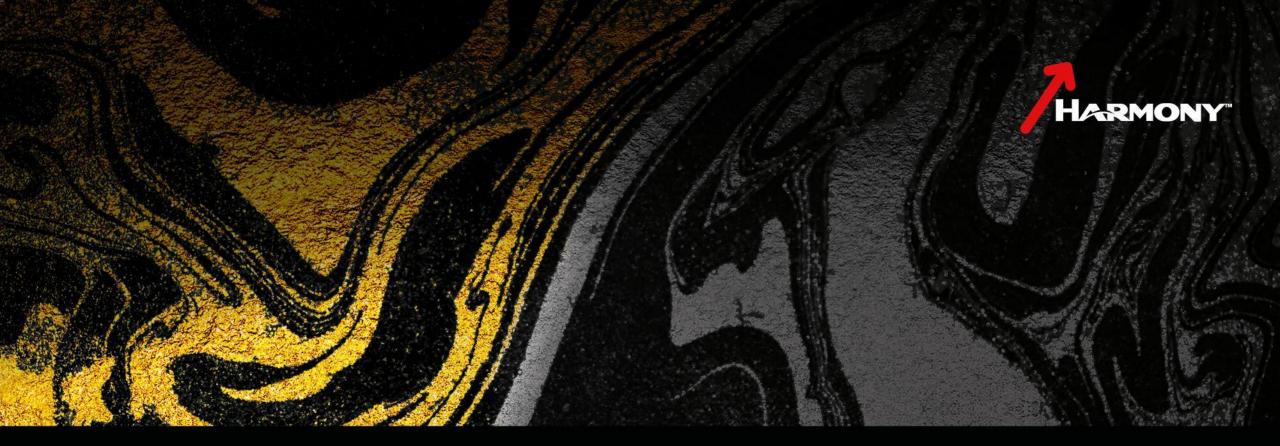
# ~1 589KOZ PER YEAR



### SA UNDERGROUND RECOVERED GRADE (G/T)

### IMPROVED GRADE





### EFFECTIVE CAPITAL ALLOCATION

AIMED AT GROWTH AND SHAREHOLDER RETURN

### INVESTING IN OUR FUTURE

**Capital allocation** 

#### **Value realisation**

**Projects** 

Debt repayment
Target:
<1x net debt/EBITDA

**Re-investment** 

Returns

Crucial to enhance project return, ensure operational momentum

Lower risk profile

- Prioritise safety
- Rank surface projects higher
- · Assess financial risk vs safety risk

**Improving margins** 

- Replace ounces, reduce costs and grow to increase margins
- Acquisition AISC ~\$1 100/oz

**Generating returns** 

**Affordability** 

- Target Real IRR >15%
- Return on Human, Social and Environmental capital
- Weigh capital intensity against group cash flow projections, requirements

**Project management** 

Hidden Valley extension

Zaaiplaats

Kareerand

Tshepong Sub-75\*

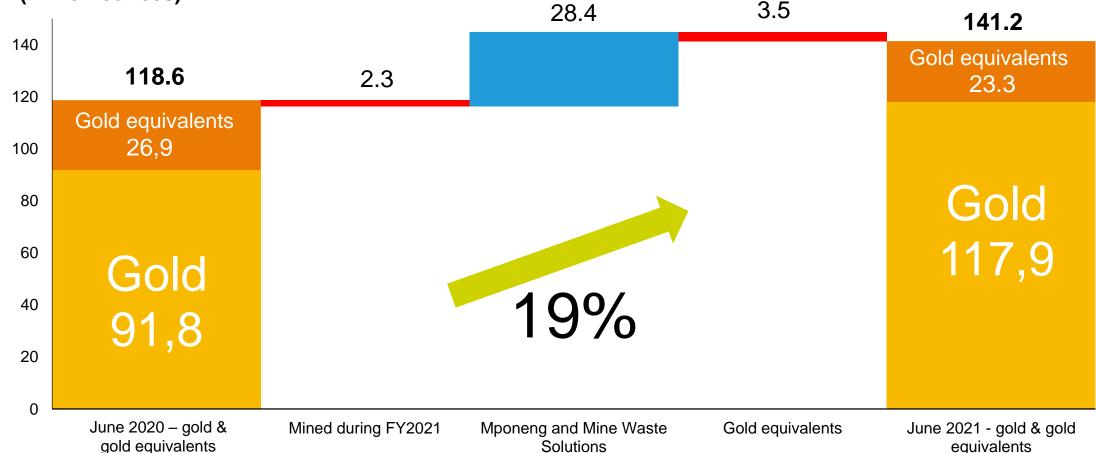
Target 1\*

Doornkop

#### MINERAL RESOURCES

# **GROWTH IN RESOURCES**

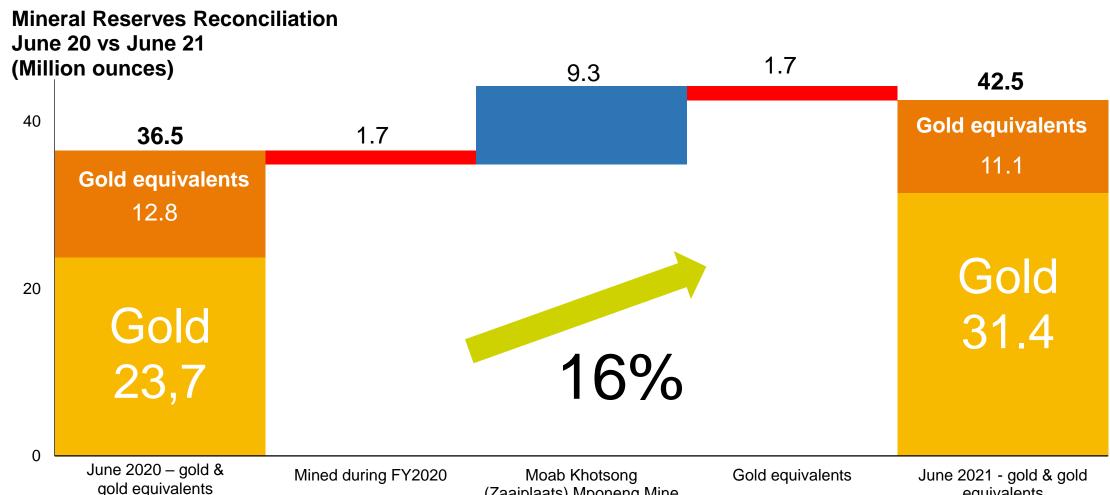




<sup>\*</sup>Attributable gold and gold equivalent Mineral Resources as at 30 June 2021

#### MINERAL RESERVES

# ADDING QUALITY OUNCES

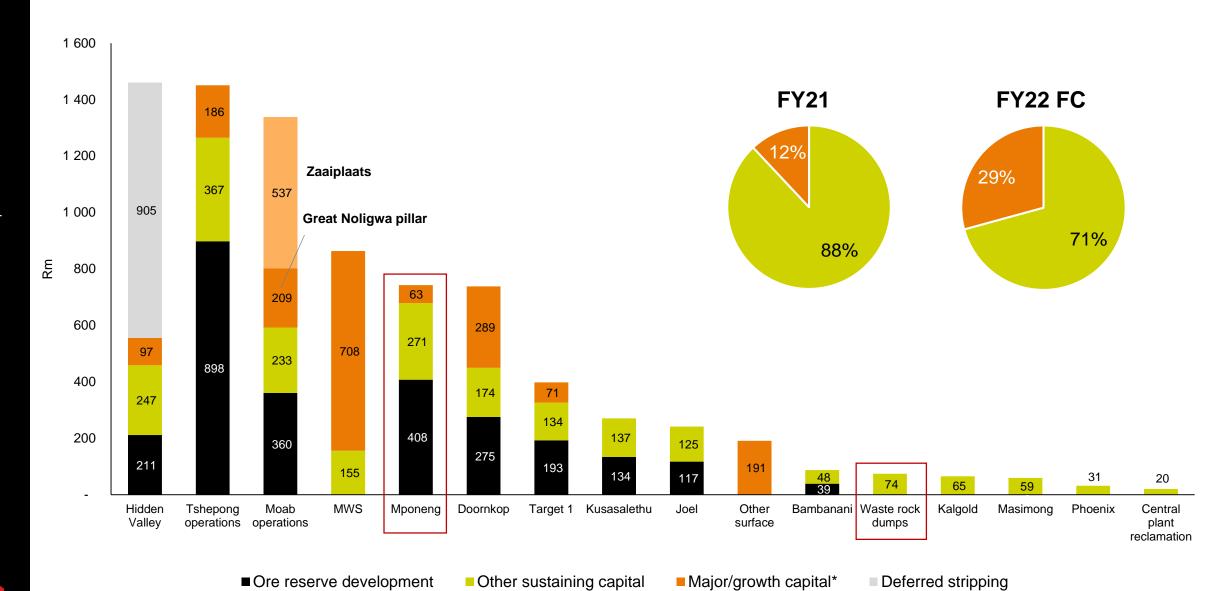


\*Attributable gold and gold equivalent Mineral Reserves as at 30 June 2021

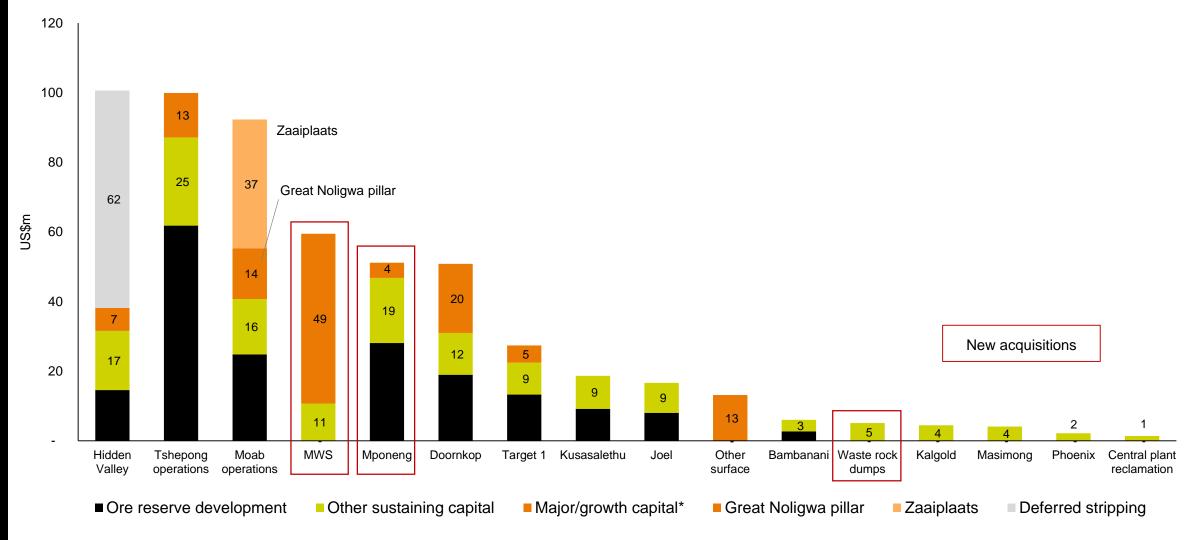
(Zaaiplaats), Mponeng Mine Waste Solutions and Hidden Valley.

equivalents

### FY22 CAPITAL GUIDANCE PER OPERATION (RAND)



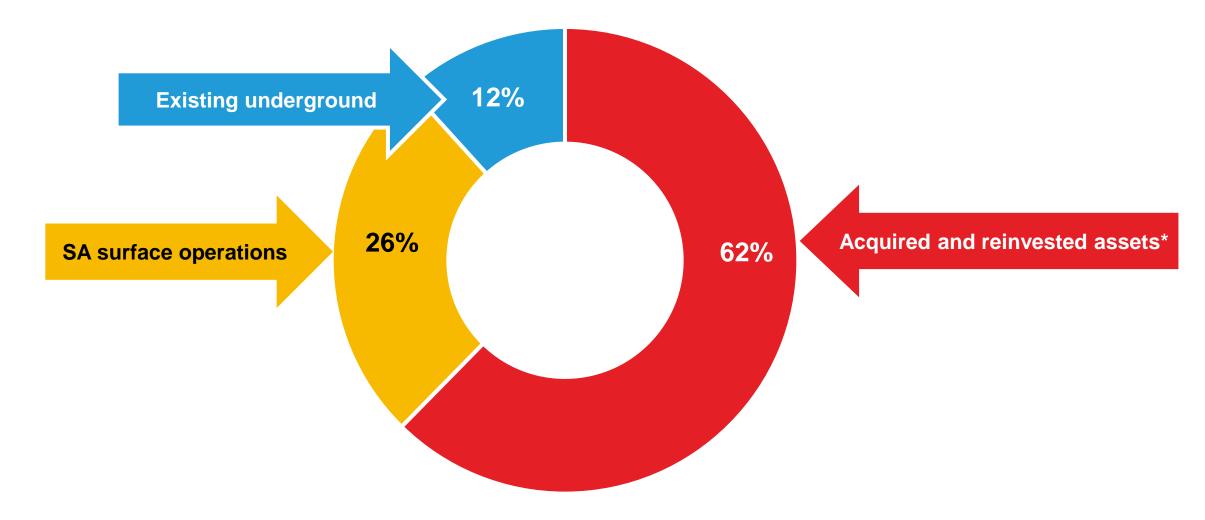
### FY22 CAPITAL GUIDANCE PER OPERATION (US\$)



<sup>\*</sup>Excluded from all-in sustaining cost #Excluding Golpu

### **OPERATIONAL FREE CASH FLOW AS A % OF TOTAL FY21**

# DE-RISKED PORTFOLIO



#### **CAPITAL**

### RAPID PAYBACKS



Moab Khotsong



R3.47bn investment paid back in full H1FY2021

Hidden Valley



\$175m payback achieved in FY2021

Mponeng and MWS

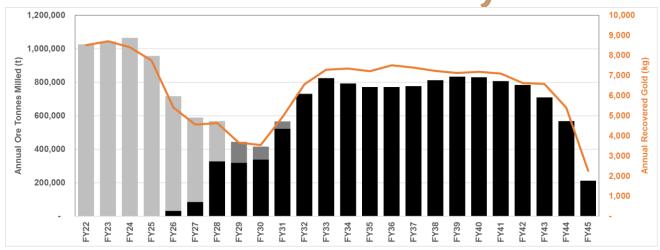


R3.36bn investment due to be repaid FY22

Moab Khotsong payback done over ~3 years
Hidden Valley payback within 3 years of achieving commercial production

### **KEY PROJECTS FY22: ZAAIPLAATS (MOAB KHOTSONG)**

HIGH-GRADE, LONG-LIFE ASSET



Moab Khotsong 2020/2021 LOM Plan

Moab Khotsong 2020/2021 LOM Plan truncated tail included
Zaaiplaats Plan (incl. A block)

Combined Recovered Gold (kg)

### Opportunities

- Operational gearing
- High grade deposit
- Long life asset
- Retaining our skilled workers
- Faster development

### Key numbers

225 000oz per annum

Major Capex FY22: ~R537 million

Grade: 9g/t

24 year life of mine

Pre-tax real IRR: 19%

R512 316/kg AISC LOM

#### **KEY PROJECTS FY22: MINE WASTE SOLUTIONS**

## LOW RISK, HIGH MARGIN ASSET

### Key numbers

98 000oz per annum Pre-tax real IRR: 43%

R708m project capital in FY22

16 year life of mine

0.27g/t

R571 555/kg AISC (LOM)

### **Project benefits:**

- High margins
- High volume
- Low risk surface operation
- Long life asset
- Franco-Nevada streaming agreement ends FY25
- Surface source synergies rightsizing and optimization of plants



#### **KEY PROJECTS FY22: HIDDEN VALLEY EXTENSION**

# STRATEGIC FOR PNG

## Key numbers

160-200koz per annum 1.38g/t yield

2.5 year extension on LOM

R457 630/kg AISC (LOM)

## Project Benefits

- Stage 8 cutback provides the additional ore for 2.5-year mine life extension
- Good margins and cash generative, asset paid back in FY21
- Silver credit
- Stakeholder relations strengthened for Wafi-Golpu
- Retaining our skilled workers in PNG

### **KEY PROJECTS FY22**

## HIDDEN VALLEY EXTENSION

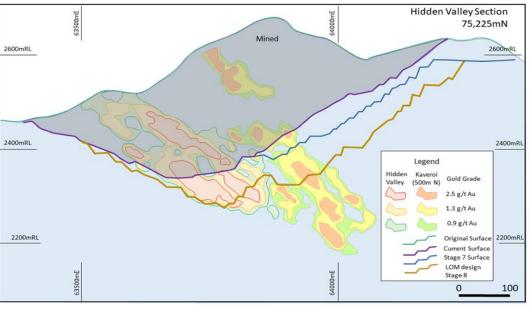


### **KEY PROJECTS FY22: HIDDEN VALLEY EXTENSION**

## CREATION OF SECOND TSF

- 80m wide cutback on Hidden Valley Kaveroi pit
- Same underlying mine planning assumptions





- Construction of second tailings storage facility
- Utilising existing Hamata open pit with dam wall built on open end
- Design to ANCOLD (Australian National Committee on Large Dams) – highest standard and will be aligned to Global Industry Standard on Tailings Management



## **CASH CERTAINTY**

**CREATING BALANCE SHEET FLEXIBILITY** 

### **FY21 VS FY20 EARNINGS (US\$)**

# GROWTH



#### **HEPS**

increased by 700% to 60 US cents from a loss of 10 US cents



#### **EBITDA**

increased by 66% to US\$636m from US\$383m in FY20



#### **NET PROFIT**

increased to US\$352m from a loss of US\$56m



## GOLD PRICE RECEIVED

increased by 18% to US\$1719/oz from US\$1461/oz



## OPERATING FREE CASH FLOW MARGIN

increased by 23% to 16% from 13%



#### **GAIN ON DERIVATIVES**

US\$66m gain from a loss of US\$107m

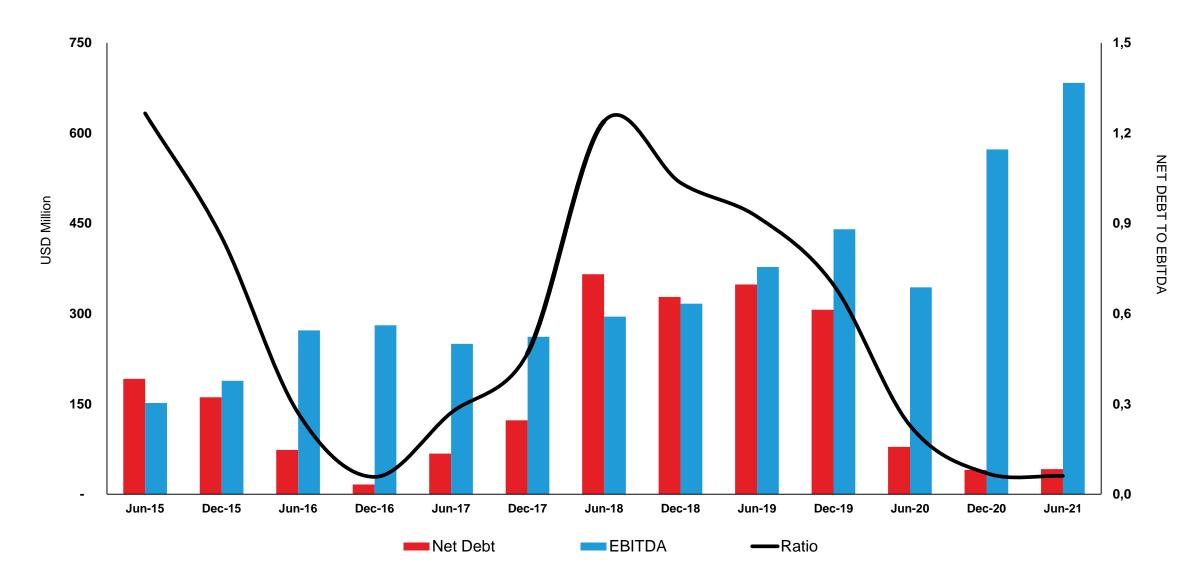


## NET DEBT TO EBITDA

0.1 times down from 0.2 times

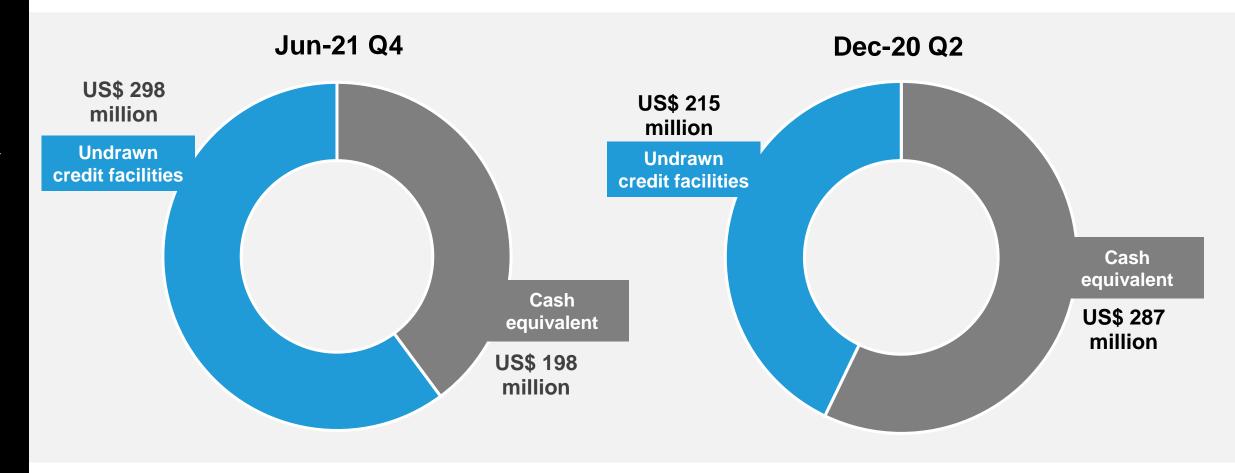
## **NET DEBT TO EBITDA (US\$)**

# BALANCE SHEET STRENGTH



### **FLEXIBILE BALANCE SHEET (US\$)**

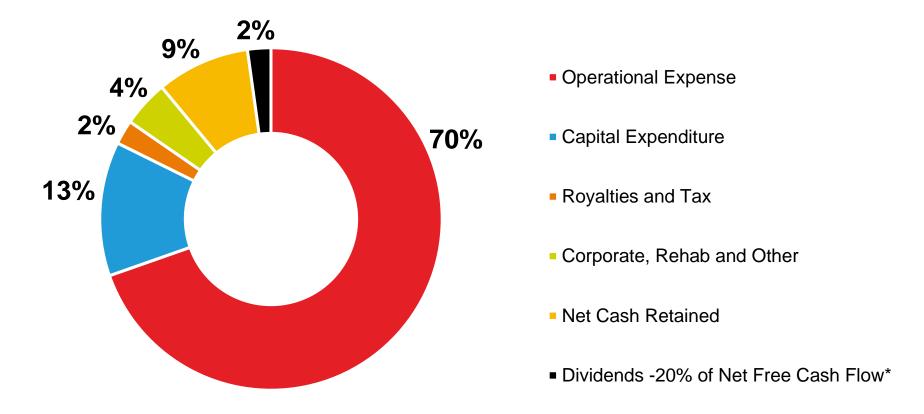
# US\$500M HEADROOM



#### **CLEAR DIVIDEND POLICY \*\***

## 20% NET CASH RETURNED TO INVESTORS

#### FY 21 revenue breakdown by item



Harmony's dividend policy is to pay a return of 20% of net free cash\* generated to shareholders, at the discretion of the board of directors.\*\*

<sup>\*</sup>Net free cash is defined as operating free cash flow after capital, interest, tax, corporate and other expenses \*\*The board will take the following into account when considering a dividend:

<sup>1)</sup> Future major capital expenditure,

<sup>2)</sup> Net debt to EBITDA not being greater than 1.0x,

<sup>3)</sup> Solvency and liquidity requirements in line with the SA Companies Act and

<sup>4)</sup> Current banking covenants.



## CONCLUSION

SPECIALIST EMERGING MARKET GOLD MINER WITH COPPER FOOTPRINT

#### THROUGHOUT THE CYCLE

# SUSTAINABLE MINING

Optimisation of existing operations and asset mix

Integrated ESG practices

Astute acquisitions and reinvestment

A responsible hedging strategy to protect margins

Robust yet flexible balance sheet

A war chest to deploy in both opportune or uncertain times

POSITIVE SHAREHOLDER RETURNS THROUGH SUSTAINABLE MINING

### **BALANCE SHEET SET FOR OPTIONALITY**

# INVESTMENT CASE

01

**Embedded ESG** 

Creating lasting legacies and a sustainable future for all stakeholders

02



Geared to the Rand gold price

Rand costs; US\$ revenue

03



Margin expansion through growth

1.6Moz gold producer plus organic growth projects plus tier 1 copper-gold asset

04



# Re-engineered portfolio

Deleveraged balance sheet to create optionality and pay dividends



# QUESTIONS?

# RECOGNITION

EFFORTS TO DATE



Precious metals ranking of

**Top 50** 



GEI score of

64.17%

Disclosure score of

98.31%





Upgraded to a

'B' rating



FTSE4Good index constituent 2021



**Prioritising** gender empowerment within our business strategies

## **EXTRACT FROM INCOME STATEMENT – RAND**

Extracts from income statement and operating results	JUN21 (Rm)	JUN20 (Rm)	% change
Revenue	41 733	29 245	43
Production costs	(29 774)	(22 048)	35
Cash operating costs	(29 717)	(21 897)	36
Inventory movements	(57)	(151)	(62)
Production profit as per operating results	11 959	7 197	66
Amortisation and depreciation	(3 893)	(3 508)	11
Impairment of assets	(1 124)	_	>100
Corporate, administration and other expenditure	(1 068)	(611)	75
Gains/(losses) on derivatives	1 022	(1 678)	>100
Foreign exchange gain/(loss)	670	(892)	>100
Gain on bargain purchase	1 153	<u> </u>	>100
Taxation	(1 153)	(255)	>100
Net profit/(loss)	5 590	(850)	>100
Headline earnings/(loss)	5 575	(828)	>100

## **EXTRACT FROM INCOME STATEMENT – US\$**

Extracts from income statement and operating results	JUN21 (US\$m)	JUN20 (US\$m)	% change
Revenue	2 710	1 867	45
Production costs	(1 933)	(1 409)	37
Cash operating costs	(1 930)	(1 399)	38
Inventory movements	(3)	(10)	(70)
Production profit as per operating results	777	458	70
Amortisation and depreciation	(253)	(224)	13
Impairment of assets	(79)	_	>100
Corporate, administration and other expenditure	(69)	(39)	77
Gains/(losses) on derivatives	66	(107)	>100
Foreign exchange gain/(loss)	44	(57)	>100
Gain on bargain purchase	69	_	>100
Taxation	(75)	(17)	>100
Net profit/(loss)	352	(56)	>100
Headline earnings/(loss)	215	(53)	>100

## **HEDGING TABLE AS AT 30 JUNE 2021**

		FY20	22			FY202	23		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Total
Rand Gold									
Forward Contracts ko	z 79	72	63	52	38	5	-	-	309
R'000/k	g 863	933	1 022	1 070	1 084	1 025	-	-	976
Dollar Gold									
Forward Contracts ko	z 12	12	11	11	9	9	7	2	73
US\$/o	z 1 561	1 606	1 723	1 799	1 911	1 867	1 826	1 861	1 743
Total Gold ko	z <b>91</b>	84	74	63	47	14	7	2	382
Currency Hedges									
Rand Dollar									
Zero Cost Collars \$r	n 47	42	27	-	-	-	-		116
Floor R/	\$ 16,32	16,93	17,99	-	-	-	-		16,93
Cap R/	\$ 17,90	18,54	19,65	-	-	-	-		18,54
Forward Contracts \$r	n 9	9	8	-	-	-	_		26
R/	\$ 18,18	18,41	18,71	-	-	-	-		18,43
Total Rand Dollar \$r	n <b>56</b>	51	35	-	-	-	-		142
Dollar Silver									
Zero Cost Collars ko	z 365	335	315	285	285	270	155	45	2 055
Floor \$/o	z 18,61	19,52	20,05	20,43	24,39	25,97	25,98	26,30	21,72
Cap \$/o	z 20,26	21,35	22,05	22,49	27,02	29,00	29,24	29,52	23,99

## **FY22 COST AND GRADE GUIDANCE**

Plan to produce ~1.54 Moz to 1.63 Moz in FY22, at

- an average underground recovered grade of ~5.40g/t to 5.57g/t, and
- an all-in sustaining cost of R765 000/kg to R800 000/kg

Operation	Reserve grade June 2021 (g/t)	Adjusted reserve grade June 2021 (-5%)	FY21 grade (g/t)	FY22 grade guidance (g/t)
Tshepong operations	5.53	5.25	4.76	4.52 – 4.66
Moab Khotsong*	8.68	8.25	7.94	7.77 – 8.01
Mponeng	8.53	8.10	7.97	7.28 – 7.50
Bambanani	8.48	8.06	8.78	8.33 – 8.59
Target 1	4.24	4.03	3.28	3.30 - 3.60
Doornkop	4.49	4.27	4.31	4.04 - 4.17
Joel	4.82	4.58	3.97	4.02 - 4.14
Kusasalethu	7.15	6.79	5.65	6.17 – 6.36
Masimong	4.32	4.10	3.95	4.02 – 4.14
Underground operations	6.31	5.99	5.51	~5.40 – 5.57

<sup>\*</sup>Reserve grade for FY21 includes Zaaiplaats

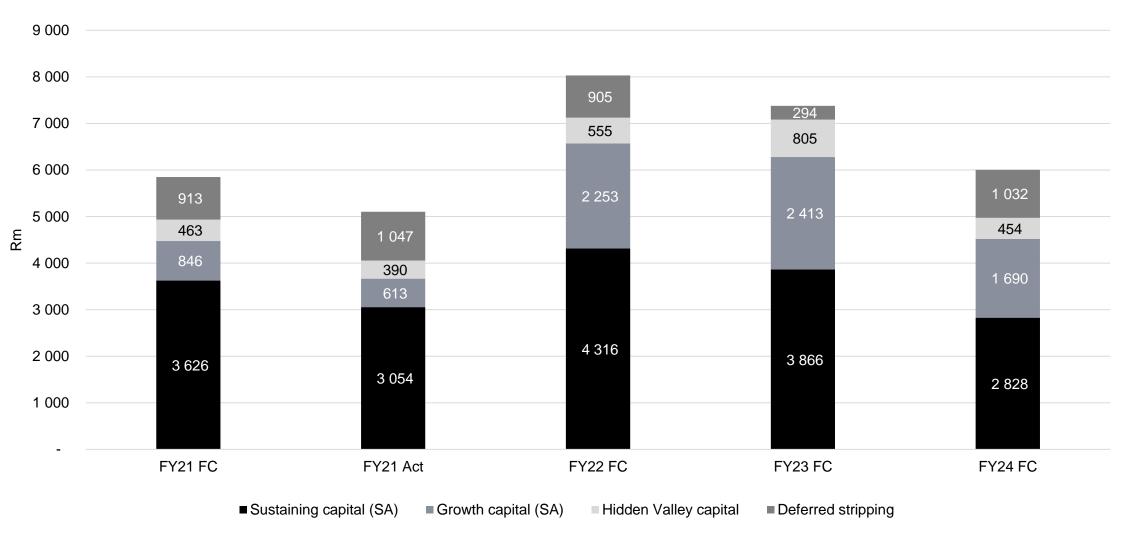
## **FY21 PRODUCTION GUIDANCE (PER OPERATION)**

Operation	FY21 production (oz)	FY22 guidance (oz)	Life of mine (years)
Tshepong operations	238 526	238 000 – 250 000	20
Moab Khotsong	230 391	227 000 – 239 000	7
Mponeng	175 092	209 000 – 220 000	8
Bambanani	64 044	60 000 – 63 000	3
Target 1	51 536	59 000 – 68 000	7
Doornkop	117 993	119 000 – 125 000	14
Joel	45 783	54 000 – 60 000	9
Kusasalethu	128 570	126 000 – 133 000	3
Masimong	64 687	62 000 – 65 000	1.5
Underground operations	1 124 563	1 154 000 – 1 223 000	
SA surface (tailings and waste rock dumps)	224 379	200 000 – 204 000	14+
Kalgold	35 655	40 000 – 42 000	12
Hidden Valley	150 755	153 000 – 161 000	6
Total	1 535 352	~1.540 – 1.630 Moz	

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## **CAPITAL GUIDANCE\* (RAND)**

Capital guidance (Rand)



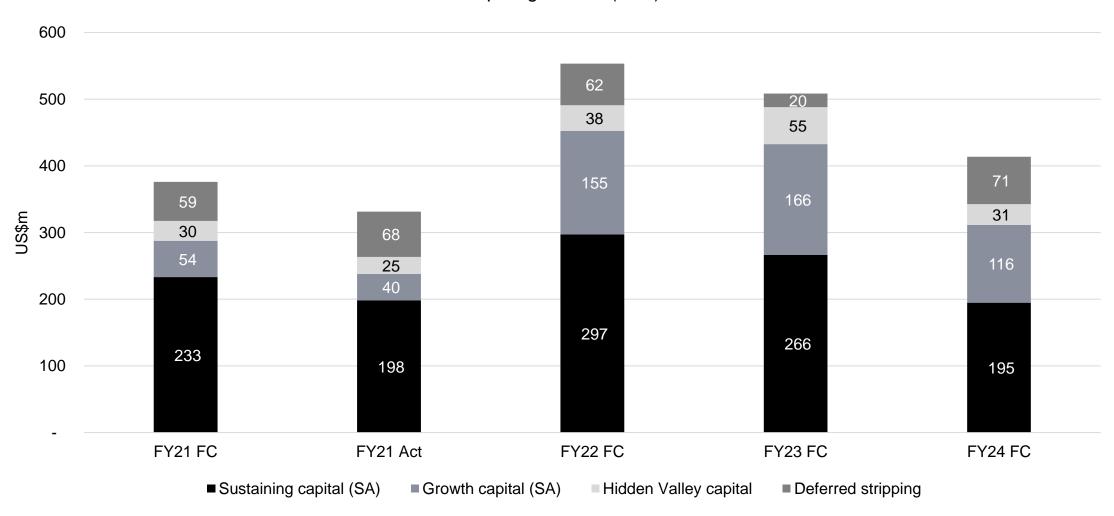
<sup>\*</sup>Excluding Golpu Hidden Valley capital expenditure guidance based on exchange rate for FY22FC onwards: 1PGK = R4.15 or 1US\$ = R14.51

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# HARMONY

## **CAPITAL GUIDANCE\* (US\$)**

#### Capital guidance (US\$)



<sup>\*</sup>Excluding Golpu

The exchange rate used for the US\$ conversion for FY22 to FY24 is US\$=R14.51 Hidden Valley capital expenditure guidance based on exchange rate for FY22FC onwards: 1PGK = R4.15 or 1US\$ = R14.51